

AGENDA AND NOTICE

Board of Commissioners Meeting Tuesday, April 23, 2019



Spartanburg Housing Authority Regular Board Meeting Tuesday, April 23, 2019 4:00 P.M.

NOTICE

The Housing Authority of the City of Spartanburg will hold its regularly scheduled Board of Commissioner's meeting at 4:00 P.M. Tuesday, April 23, 2019, in the Executive Board Room at the Spartanburg Housing Authority offices, located at 2271 S. Pine St., Spartanburg, S.C., 29302.

<u>AGENDA</u>

CALL MEETING TO ORDER

- I. Moment of Silence
- II. Roll Call
- III. Approval of Agenda

IV. Approval of Minutes:

- A. Special Board Meeting, March 19, 2019
- B. Regular Board Meeting, March 26, 2019
- V. Commission Comments
- VI. Public/Staff Comments

VII. Recognition

A. YouthBuild Staff Recognition (Natalie Smith-Wells)

VIII. Information Item

- A. Draft Annual and Five Year Plan presentation to Commissioners (Sr. Staff)
- B. The Housing Authority of the City of Spartanburg 80th Anniversary Celebration (Jessica Holcomb)

IX. Action Items and Resolutions

- A. Resolution #2019-12 Second Quarter FY 2019 Bad Debt Write-Offs
- B. Resolution #2019-13 Authorization to Down Payment Assistance

- C. Resolution #2019-14 Moving to Work (MTW)
- D. Resolution #2019-15 Adjustment to the 2019 HCV Payment Standards
- E. Resolution #2019-16 SFSP Summer Food Service Program

X. Monthly Reports

- A. Interim CEO Monthly Report (verbal report) Reginal Barner
- B. Finance Report Jose Calicdan
- C. SHA Program Dashboard
 - 1. Asset Management Jessica Holcomb
 - 2. Capital Fund and Development Joseph Jackson
 - 3. Housing Choice Voucher Tiffany Askew
 - 4. Community and Supportive Services Natalie Smith-Wells

XI. Other Business

- XII. Open Discussion
- XII. Executive Session discussions incident to proposed contractual relationship, SC Code Section 30-4-70(a)(2) of the South Carolina Code of Laws.
- XIII. Adjournment



Approval of Minutes – Special Board Meeting March 19, 2019

Board of Commissioners Meeting Tuesday, April 23, 2019



WWW.SHASC.ORG MINUTES OF THE SPECIAL MEETING OF THE COMMISSIONERS THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG SPARTANBURG, SOUTH CAROLINA March 19, 2019

MEETING CALLED TO ORDER: The meeting was held in the Board Room of the Mary Black Foundation, located at 349 E Main St., Suite 100, Spartanburg, SC 29302.

Chairman Myers called the meeting to order at 1:30 P.M.

PRESENT: Matthew Myers, John Fairey, Brenda Thomas, Chuck White, Ralph Settle, and Andrew Poliakoff

<u>GUESTS:</u> Molly Talbot-Metz, Heather Witt, and Sharon Klump

EXECUTIVE SESSION

A motion was made by Commissioner White to enter Executive Session pursuant to discuss incident to proposed contractual relationship, SC Code Section 30-4-70(a)(2) of the South Carolina Code of Laws and personnel matter pursuant to Section 30-4-70 (1) 1 of the South Carolina Code of Laws. The motion was seconded by Commissioner Poliakoff. The motion was unanimously approved.

Executive session was entered into at 1:35 P.M.

Executive session ended at 4:25 P.M. A motion to end Executive session was made by Commissioner White. The motion was seconded by Commissioner Poliakoff. The motion was unanimously approved.

No decisions were made or actions taken during Executive Session.

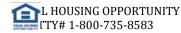
Commissioner White made a motion to adjourn the meeting. The motion was seconded by Commissioner Fairey and the motion unanimously carried.

Meeting adjourned at 4:26 P.M.

Respectfully submitted, The Housing Authority of the City of Spartanburg



2271 S. PINE STREET, SPARTANBURG, SC 29302 PHONE: 864.598.6000 FAX: 864-598-6155 INFO@SHASC.ORG







Approval of Minutes – Regular Board Meeting March 26, 2019

Board of Commissioners Meeting Tuesday, April 23, 2019



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MINUTES OF THE REGULAR BOARD MEETING OF THE COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG SPARTANBURG, SOUTH CAROLINA March 26, 2019

MEETING CALLED TO ORDER: The meeting was held in the Executive Board Room of the Spartanburg Housing Authority, 2271 South Pine Street, Spartanburg, SC 29302.

Chairman Matthew Myers called the regular meeting of the Housing Authority for the City of Spartanburg to order at 4:06 P.M.

- I. Moment Of Silence: Observed.
- II. Roll Call: Matthew Myers, Andy Poliakoff, Brenda Thomas, and Chuck White,

*Commissioner Settle joined the meeting by phone at 4:22 P.M.

- **III.** <u>Guests:</u> Bill Barnet and Tammy Hoy Hawkins from Northside Development Group, Martin Livingston from the City of Spartanburg, and Robinson Villa from NHE, Inc.
- IV. <u>Approval of Agenda</u>: Chairman Myers made a motion to amend the agenda to move the Executive Session to begin after Public/Staff Comments. Commissioner White made a motion to approve the agenda as amended. The motion was seconded by Commissioner Poliakoff and unanimously carried.

V. Approval of Minutes:

A motion to accept the minutes of the regular board meeting from February 26, 2019 as presented was made by Commissioner Thomas. The motion was seconded by Commissioner White and unanimously carried.

VI. <u>Commission Comments</u> None.

VII. Public/Staff Comments

Public comments: None

Staff comments: Natalie Smith-Wells thanked Commissioners and Staff for their participation and attendance at the FSS Graduation held on March 14, 2019.



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Natalie noted that the event was very successful and she received a lot of positive feedback.

XII. Executive Session

Commissioner Myers made a motion to enter Executive Session at 4:10 P.M. to discuss proposed contractual relationships, SC Code Section 30-4-70(a)(2) of the South Carolina Code of Laws. The motion was seconded by Commissioner White and unanimously carried.

Commissioner White made a motion to end Executive Session at 5:36 P.M. The motion was seconded by Commissioner Poliakoff.

No decisions were made or actions taken during Executive Session.

IX. Monthly Reports

Interim CEO Reginal Barner requested that in the interest of time the SHA program dashboard reports be accepted as presented in writing for the board's information and no formal presentations be made. Questions and comments raised by the board were addressed.

X. Other Business

None.

XI. Open Discussion

None.

XIII. Adjournment

Commissioner Thomas made a motion to adjourn the meeting. The motion was seconded by Commissioner White and was unanimously carried. Meeting adjourned at 6:02 P.M.

Respectfully Submitted,

The Housing Authority of the City of Spartanburg



Recognition Item: YouthBuild Staff

Board of Commissioners Meeting Tuesday, April 23, 2019



April 23, 2019

The Housing Authority of the City of Spartanburg Spartanburg, SC 29302

HONORABLE MEMBERS IN SESSION:

SUBJECT:

YouthBuild Staff Recognition

CONTACT PERSON:

Natalie L. Smith Business Manager 864-598-6008

Purpose:

This document has been prepared to inform the board of the closeout of the YB-28112-16-60-A-45 YouthBuild Grant. Several staff members have been instrumental to the success of the grant therefore, the Resident Services Department would like to recognize the contributions of Selena Smith, Employment Specialist, Dickie L. Adams, Case Manager, Tyrone Meadows, Construction Supervisor/NCCER Instructor and Joseph Jackson, NCCER Instructor.

Highlights

Key Points of Observation made regarding NCCER Certification Training Evaluation: Evaluator was impressed with the work that was able to be done with trainees after entering the program in the middle of the operational cycle.

SHAYB has excellent classroom and shop space

SHAYB trainee files contain the necessary paperwork for certification and are well organized

SHAYB has the necessary tools, equipment and safety features for certification training SHAYB has the necessary written prohibition policies and laws/regulations posted

Observations made by Habitat for Humanity Spartanburg:

"It has been so uplifting to see the YB students continue to work at the Habitat build site, even after completing their GED's and Construction Certificated. It seems that the 634 Fulton Avenue project has gone very well and we appreciate the strong support of the Housing Authority and the Construction Supervisors. It seems to me that the students are getting the best learning opportunities yet on this home".-Executive Director



Completed YouthBuild Homes: 581 Vernon Street, 589 Vernon Street and 634 Fulton Street







Mr. Dickie Adams gave oversight for file and case management for students. Adams served as lead staff in YouthBuild workshops while maintaining relationships with outside supports, including probation and parole officers, other case managers, and support providers to ensure continuity of support.





Mr. Tyrone Meadows, certified NCCER instructor, provided classroom, lab and onsite instruction to all YouthBuild students in the program. Meadows also introduced landscaping to students as a part of their work experience.



Mr. Joseph Jackson, certified NCCER instructor, provided classroom support for YouthBuild students with emphasis on Construction Math and Construction Drawings.





Ms. Selena Smith provided core workforce development services, workshops, individual appointments, and classroom presentations to YouthBuild students. Smith facilitated ongoing development and implementation of job readiness classes and other courses in career development within the YouthBuild program.





Information Item

Draft Annual and Five Year Plan presentation to Commissioners – Sr. Staff

Board of Commissioners Meeting Tuesday, April 23, 2019



2020 Annual and Five Year Plan Presentation

2271 S. Pine Street • Spartanburg, SC 29302

CALL MEETING TO ORDER

- I. Roll Call
- II. Lunch

III.Annual and Five Year Plan

- I. Introduction: Reggie Barner
- II. Definition: Jessica M. Holcomb
- III. Timeline: Jessica M. Holcomb
- **IV.Review of Format: Departmental Presentations**

V. Finance: VI.Capital Funds: VII.Development: VIII.Public Housing: IX.HCV: X. Resident Services: **XI.Initiatives**

Joe Calicdan Joseph Jackson Joseph Jackson Jessica M. Holcomb Tiffany Askew Natalie Smith-Wells **Reggie Barner**

IV.RAB Recommendations and Comments

V. Adjournment

Agenda

What is the PHA Plan?

The PHA Plan is a comprehensive guide to public housing agency (PHA) policies, programs, operations, and strategies for meeting local housing needs and goals. There are two parts to the PHA Plan: the 5-Year Plan, which may be submitted and updated annually or once every 5th PHA fiscal year, and the Annual Plan, which is submitted to HUD every year.



Background

The PHA Plan process was established by section 5A of the United States Housing Act of 1937 (42 U.S.C. 1437 et seq.). Section 5A(b) of the U.S. Housing Act of 1937 (42 U.S.C. 1437c-1(b)) was amended by the 2008 Housing and Economic Recovery Act (HERA), Sections 2701 and 2702, Small Public Housing Authorities Paperwork Reduction Act.





Timeline

Schedule for Annual and 5-Year Plan							
Date 🚽	Day 🗾	Time 💌	ltem 🔽				
2/11/2019	Monday	11:00 AM	Begin preparation for developing Annual and Five Year Plan				
3/19/2019	Tuesday	11:00 AM	Check-In Meeting for Draft Progress				
4/2/2019	Tuesday	11:00 AM	Complete Annual and Five Year Plan and Powerpoint				
4/16/2019	Tuesday	12:00 PM	Lunch Meeting with Resident Advisory Board (Panera Bread)				
4/23/2019	Tuesday	8:30 AM	Present to All Staff				
4/23/2019	Tuesday	4:00 PM	Develop DRAFT and have discussion with Commissioners at Board Meeting				
4/30/2019	Tuesday	11:00 AM	Finalize Annual and 5-Year Plan				
5/1/2019	Wednesday	11:00 AM	Run Public Notice in paper 45 days in advance of Public Hearing				
6/14/2019	Friday	4:00 PM	Public Hearing				
6/17/2019	Monday	11:00 AM	Incorporate comments from Public Hearing				
6/21/2019	Thursday	12:00 Noon	Board package is distributed to SHA Board of Commissioners				
6/25/2019	Tuesday	4:00 PM	Obtain SHA Board of Commissioner's Approval and necessary signatures				
6/25/2019	Tuesday	4:00 PM	Approval of Annual and 5-Year Plan, ACOP, and Admin Plan by Board of Commissioners				
7/18/2019	Thursday	12:00 Midnight	HUD Deadline for submission				

Review of Document Format: Current

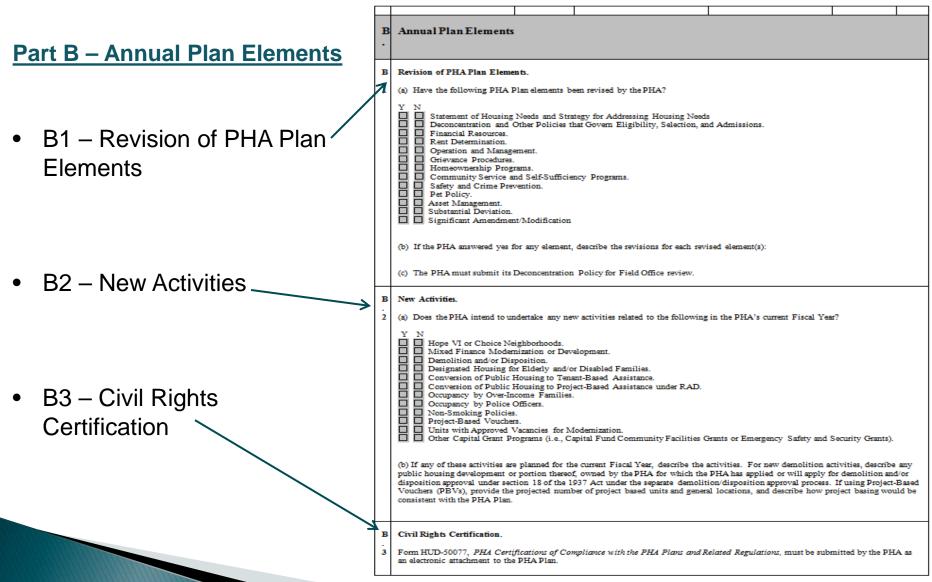
Part A – PHA Information

A1 – Demographics

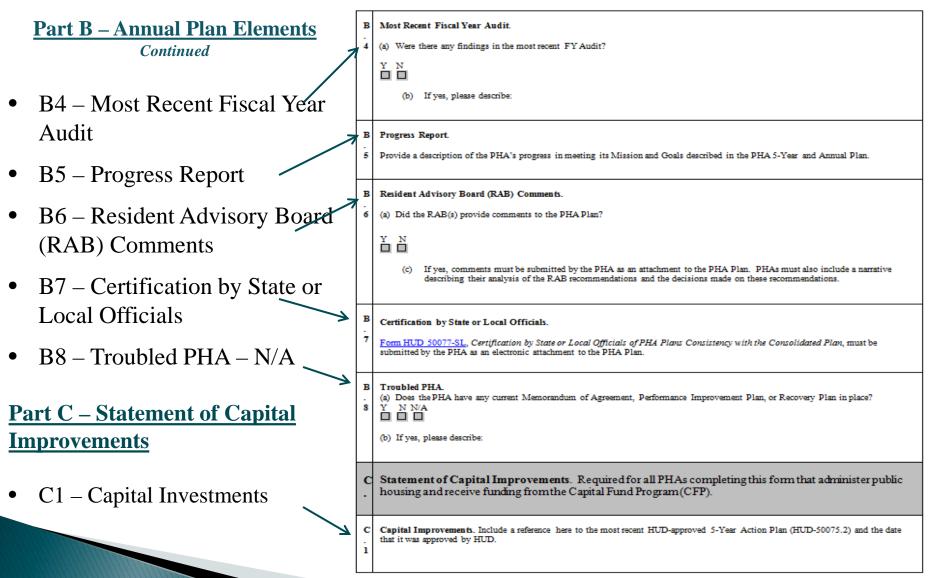
- Standard PHA
- PHA Plan Fiscal Year 10/2019
- Public Housing Units 638
- Housing Choice Vouchers (HCVs) - 2,330
- Total Combined Units 2,968
- PHA Plan Type Annual Submission

А.	PHA Information.								
A.1	PHA Name: The City of Spartanburg Housing Authority Authority PHA Code: SC003 PHA Type: X Standard PHA Troubled PHA PHA Plan for Fiscal Year Beginning: (MM/YYYY): 10/2017 PHA Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above) Number of Public Housing (PH) Units 721 Number of Housing Choice Vouchers (HCVs) 1.952 Total Combined Units/Vouchers 2.516 Revised Annual Submission								
	Availability of Information. PHAs must have the elements listed below in sections B and C readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website. PHAs are also encouraged to provide each resident council a copy of their PHA Plans.								
	Participating	PHA Code	Program(s) in the Consortia	Program(s) not in the	No. of Units in Each Program				
	PHAs			Consortia	PH	HCV			
	Lead PHA:								

Review of Document Format: New



Review of Document Format: New



FINANCE: Current

FEDERAL FUNDS	2019
Low Rent Asset Management Operating fund	1,471,200
Capital Fund Program	2,126,205
Resident Opportunities and Self Sufficiency	188,431
Housing Choice Voucher– (HAP & Admin)	12,534,925
New Construction S/R HCV Programs (Cluster)	487,000
Moderate Rehabilitation Program (HAP-Admin)	1,601,712
Multifamily Housing Elderly Service Coordinators	74,260
YouthBuild Program	114,000
Total Federal Grants	18,597,733
OTHER INCOME	
Dwelling Rents	1,712,285
Late Charges, Court Fees, Maintenance	143,669
Gain on disposition of assets	N/A
Other income	650,000
TOTAL RESOURCES	21,103,687

- Operate Programs Efficiently in a manner compliant with HUD and PHA regulations and policies. Continue to maintain audits reflecting compliance. It should be noted that RAD transitions may impact Asset Management program performance. HUD has advised that there may be waivers that may assist in these instances.
- Improve Financial Standing of the Agency Seek means which may permit increasing operating reserves. Continue efforts to maximize HUD scoring. Position agency for financial solidity and improvement of credit standing.
- Implement Operational Improvements Implement Key Bank Debit Pay Card System. Improve staff capacity through the implementation of Procure to Pay module in Yardi 7S.
- Improve Financial Reporting Continue to develop streamlined reports that are more user-friendly to improve transparency and aid in decision making.

> **<u>Operating Subsidy</u>**: Every PHA is given an annual operating subsidy, per asset management property (AMP), to assist with the annual operating expenses of the property. The Capital Fund Program (CFP) has historically provided funds for large capital improvements such as roof repair, new windows, HVAC replacement, etc. The projections for the FY 2019 operating subsidy are based on previous years subsidy calculations, less 20%, which SHA intends to use for the CFP program.

- ROSS Grants: Includes a FSS Coordinators and a Connections Coordinator. The FSS grant pays for salary and benefits only. It does not provide for training or other administrative costs. (The Public Housing Homeownership Coordinator grant ended in September 2017.)
- HCV includes both HAP and Administrative funds. Projections provided are based on 24 month tool and previous year funding and proration.
- New Construction (JC Bull 100 Units): Includes State HAP for JC Bull 100 units.
- ModRehab: Includes both HAP and Administrative funds. Projections based on required occupancy of 90%.
- Multi-Family Elderly Service Coordinator: Grant funded position primarily serving J C Bull. SHA may elect to withdraw participation with this grant due to continual late funding from Multi-Family.
- YouthBuild: Amount reflects the remaining amounts of funds for follow-up period through April 30, 2019.
- Dwelling Rents: All tenant rents including JC Bull, Liberty and Page Lakes. FY 2019 projections are based on anticipated occupancy and rent collection.

- Late Charges, Court Fees, Maintenance: Projections based on previous year actuals.
- Gain on Disposition: We anticipate a disposition of Archibald through a RAD transaction. SHA is unable to attribute a dollar value to the transaction as we are at the inception of this project. SHA anticipates donating the Cammie Clagett office building which has a value of \$30k to the City of Spartanburg upon approval by HUD as a part of concluding the Cammie Clagett project. All other property there has been disposed of.
- Other Income: Includes fraud income, mortgage payments, mortgage interest, discrete component unit, and other miscellaneous income.

Capital Funds: Current

> Received \$1,246,092 in 2018 Capital Funds

Currently \$691,965.01 remain in 2017 Capital Funds

Currently \$380,345.14 remain in 2016 Capital Funds

Capital Funds: Proposed

> Assess roof conditions and replace as necessary

- Victoria Gardens
- ≻Camp Croft
- ➢Prince Hall
- Environmental assessments and remediation as required
- > Archibald Rutledge Hi-rise (If no approved tax credit application)
 - Review Water distribution systems
 - Review Electrical distribution systems
 - Replace Elevator (Not dependent on tax credit application)
 - Replace Roof at Hi-rise and senior center

Capital Funds: Proposed

- ➢ If Tax Credit Application not approved, seek alternate transition plans.
- ➢ Vehicle replacement at either of the following properties: Archibald Hi-Rise, Victoria Gardens, or Prince Hall
- Staff development
- Support RAD activities legal fees relocation/consulting/architect/appraisals/environmental studies and requisite associated financial commitments

Development: Current

- RAD RECAP Real Estate Advisors is the new RAD consultant for SHA
- RAD Fee Developer (NHPF) submitted a 9% LIHTC application for Archibald Hi-rise and Victoria Gardens. SHA is the co-developer on both projects
- RAD Once Archibald Hi-Rise 9% LIHTC application is approved a 4% application will be submitted to complete the redevelopment of the property
- RAD Reviewing RAD application for Scattered Sites 15 houses, utilizing deminimis criteria. If approved, these units will be sold at appraised value.

Development: Current

- Negotiated with Northside Development Group for placement of 70 RAD units (initially intended for Highland)
- SHA seeks placement of the 8 remaining units intended for the Northside thru other developments
- Fee Developer (NHPF) continues to seek financing partners and development sources in the repositioning of Camp Croft, Prince Hall, Archibald Rutledge, Victoria Gardens, and Page Lake property

Development: Proposed

- Convey Cammie Clagett office to City of Spartanburg for the use of the Highland Community
- Continue to explore development of 130 acres at Page Lake through opportunity zones and vacant land at JC Anderson, Collins Park, and Caulder Avenue.
- > Approved vendor through South Carolina Mental Health grant to assist with the rehab of scattered sites units, development, and housing of mental health clients.
- Collaborating with City of Spartanburg to possibly obtain NIP funds for the potential demolition of Camp Croft.

Development: Proposed

- Contribute to construction of 70 units in the Northside with RHF funds of \$541,000 and \$200,000 from sale of Cammie Clagett units
- Seek opportunities for partnerships to build or rehabilitate rental units with remaining RHF funds
- > Review opportunities for increasing affordable housing stock in Highland and the Southside
- Will seek to relocate the Central Office Cost Center (COCC)

Development: Proposed

- ► RAD
 - Continue to convene stake holders, employees, and community information through educational sessions to explain RAD and its impact.
- Develop and train a community panel to work with SHA during property repositioning

Public Housing: Current

- Maintain a minimum 98% Occupancy Rate
- Maintain a vacant unit turnover time at or below 20 days.
- Improve housing management monitoring and internal reporting tools to maintain a high level of accountability, implementing timely tracking, scheduling and follow up to rent collection, vacancy turn over management, and new leases.

Public Housing: Goals Met

- Provide a series of resident education sessions
 - No Smoking Initiative
 - Compliance Exchange

- Resident Relations
- Introduced Yardi Screening System
- Introduced WIPS (Yardi Rent Payment Card)
- Introduced electronic application system
- Revise the Public Housing Lease (Community Rules and Tenant Charges)
- Implement an applied time management system for monitoring of maintenance efficiency.

Public Housing: Proposed

- Maintain Standard Performer Status
- Maintain a minimum 98% Occupancy Rate
- Maintain a vacant unit turnover time at or below 20 days
- Improve housing management monitoring and internal reporting tools to maintain a high level of accountability, implementing timely tracking, scheduling and follow up to rent collection, vacancy turn over management, and new leases.
- Introduce Pay Card for utility allowances.
- Introduce an electronic method for residents to recertify.
- Allow a panel to conduct informal hearings.
- Update ACOP, lease, and smoking policy.

ACOP:

THE ADMISSIONS AND CONTINUED OCCUPANCY POLICIES

The ACOP is the PHA's written statement of policies used to carry out the housing program in accordance with federal law and regulations, and HUD requirements. The ACOP is required by HUD and it must be available for public review [CFR 24 Part 903]. The ACOP also contains policies that support the objectives contained in the PHA's Agency Plan.

SMOKE FREE POLICY

- In accordance with HUD regulations, the Housing Authority of City of Spartanburg (SHA) has adopted these smoke-free policies. The policies were effective July 30, 2018.
- This policy applies to all employees, residents, household members, guests, and service persons.
 Residents are responsible for ensuring that household members and guests comply with this rule.

SMOKE FREE POLICY

- The term "smoking" means any inhaling, exhaling, burning, or carrying any lighted cigar, cigarette, pipe, or other prohibited tobacco product in any manner or any form. Prohibited tobacco products include water pipes or hookahs.
- Violation of the smoke-free policy constitutes a violation of the terms of the public housing lease.
 Consequences of lease violations include termination of tenancy.

Housing Choice Voucher: Current

- Maintain SEMAP High Performer Status
- Effectively monitor leasing and funding utilization.
- Administer vouchers associated with RAD transition.
- Administering \$416,000 TBRA grants from Spartanburg County to serve veterans and working families.

Housing Choice Voucher: Current

- Utilizing RENTCafe to complete Annual Recertifications or allow families to complete the process by mail.
- Allow HCV owners and tenants to self certify inspection repairs.

Housing Choice Voucher: Proposed

- Maintain High Performer status
- Maintain 98% Voucher utilization or 98% expenditure
- Update the Housing Choice Voucher Administrative Plan as needed
- Allow up to 150 vouchers for Homeownership.
- Utilize Spartanburg County funds to assist veterans and working families.

Housing Choice Voucher: Proposed

- Utilize RENTCafe to complete the intake process of approving applications.
- Seek other streamline HCV processes to comply with HUD cost saving measures.

- Enhance Resident and Community Development Initiatives.
- Provide services through grant funded positions and community partners designed to increase the number and percentage of employed persons in assisted housing programs.
- Seek to provide or attract supportive services to increase the independence of the elderly.
- Administering FSS (Family Self-Sufficiency) program
- Administering ROSS grant program

- ReGenesis Healthcare clinic available onsite at Archibald Rutledge Apartments in partnership with ReGenesis Healthcare.
- Laundry, play room activities and improvement of aesthetics provided by the City of Spartanburg at Camp Croft and Victoria Gardens.
- Administer private and grant funds
- Administer funds managed by Spartanburg County Foundation

- Ongoing staff development for service coordinators including Family Metrics training, American Association of Service Coordinators (AASC) training, Nan McKay Family Self-Sufficiency training, Resident Initiative Council (RIC) Meetings quarterly and Carolina Council of Housing, Redevelopment, and Codes of Officials (CCHRCO) retreat
- Regular Resident Council meetings, training and council development. Support of resident council activities.
- Department supervised by a Business Manager

- Seek opportunities to fund additional services
- Apply for renewal grants or other funding
 - FSS
 - ROSS
 - Multi-Family Elderly and Disabled
 - Literacy Program
 - Other grants for staffing or service opportunities
- Continue staff development
- Continue Resident Council development

- > Administer Special Programs
 - Summer Food Service Program (SFSP)
- Administer Special Grant Programs
 - Marche Gault Scholarship Fund
 - Spartanburg County Foundation
- Support Faith Based and Community Based Partners and Services
- Seek resources to support After School and PH Community Centers

Resident Services: Proposed

- Submitting Letter of Interest (LOI) to join the Moving to Work (MTW) Demonstration Program for Cohort Two
- Increase positive outcomes for program participants by leveraging services, expertise, and inclusion of resources in Spartanburg.

Initiatives: Proposed

- Develop an updated Strategic Plan
- Continue staff development
- Board of Commissioners Retreat
- Continue to support the RAD Communities Committee and site based RAD information groups.
- Seeks to explore Moving to Work, Opportunity Zones, and other HUD Initiatives.
- > Seeks to relocate the Central Office Cost Center.

RABQ&A



Information Item

The Housing Authority of the City of Spartanburg 80th Anniversary Celebration

Board of Commissioners Meeting Tuesday, April 23, 2019



April 23, 2019

Spartanburg Housing Authority Spartanburg, SC 29302

HONORABLE MEMBERS IN SESSION:

SUBJECT:

INFORMATION ITEM: The Housing Authority of the City of Spartanburg 80th Anniversary Celebration

CONTACT PERSON:

Jessica M. Holcomb Deputy Director of Asset Management and Special Projects 864-598-6023

SUMMARY:

The purpose of this information item is to gage the interest of the Board of Commissioners as it relates to highlighting the history of the Spartanburg Housing Authority. At the end of the 1930s, the City of Spartanburg was moving out of the Great Depression and looking toward a brighter future. City leaders met in April 1938 to discuss ways to deal with the various "slum" areas in the City and to develop workable plans to provide decent housing for thousands of low-income residents who were living in sub-standard communities. A plan was formulated and on October 2, 1939, members of the newly formed Housing Authority of Spartanburg and the Spartanburg City Council agreed to commit \$800,000 for the creation of affordable housing in the area. On September 10, 1940, the Authority broke ground for Tobe Hartwell Courts, the first public housing units in Spartanburg.

BACKGROUND:

SHA seeks to highlight the dynamic history of affordable housing in our community that started almost 80 years ago. The goal is to promote the longevity of the SHA within Spartanburg and the milestones of the organization. This will generate an interest and boost engagement in the community as it relates to affordable housing. Current recommendations or ideas include the following:

Information Item: 80th Anniversary April 23, 2019 Page 2

Item	Estimated Cost		
Digital campaign to promote the 80th anniversary celebration of SHA	\$2,970		
Anniversary Logo (Development, Digital Copy, and Letterhead Update)	\$1,390 (In-kind Donation)		
Scorecard Progress Report Update	\$2,495		
80 th Anniversary Timeline Brochure	\$2,495		
80 th Anniversary Brass Challenge Coins (150)	\$840		
Offsite Reception (Venue and Food)	\$2,500		

The SHA Team welcomes any recommendations to the level of recognition the Board of Commissioners would like to proceed with to celebrate this monumental occasion.

FINANCIAL CONSIDERATIONS:

Budget to be determined. Sponsorship opportunities will be available in increments of \$500, \$1,000, and \$1,500.

Respectfully Submitted, Jessica M. ArCamb

Deputy Director of Asset Management and Special Projects Spartanburg Housing Authority



Action Items & Resolution 2019-12

Second Quarter FY 2019 Bad Debt Write-offs

Board of Commissioners Meeting Tuesday, April 23, 2019



April 23, 2019

Spartanburg Housing Authority Spartanburg, SC 29302

HONORABLE MEMBERS IN SESSION:

SUBJECT:

Second Quarter FY 2019 Bad Debt Write-offs Resolution #2019-12

RECOMMENDATION:

Approve write-off of uncollected accounts receivables from January 1, 2019 – March 31, 2019 in the amount of \$11,259.30.

CONTACT PERSON:

Jose Calicdan Interim Director of Finance 864-598-6041

SUMMARY:

The amount presented for board approval for write-off for all properties for the period of January 1, 2019 - March 31, 2019 (second quarter FY 2019) is \$11,259.30 (please refer to the attached summary) compared to the same period in FY 2018 write offs were \$14,605.67 or \$3,346.37 less than in the second quarter this fiscal year.

BACKGROUND:

(Past due Rent Collection Process)

Tenants are sent a late notice if rent remains unpaid after the eighth day of the month. Indicated in the late notice, the tenant has fourteen days from the date of the letter to pay the outstanding rent amount. The tenant is also advised in the late notice that if rent remains unpaid after the fourteenth day that the landlord would begin eviction proceedings against the tenant. Monthly, subsequent to the above time deadlines if rent is still unpaid and sufficient arrangements have not been made with the site manager, an eviction list is forwarded to the magistrate for processing. These annually uncollected rents are submitted to the Board of Commissioners for approval to be written off. Resolution #2019-12 April 23, 2019 Page 2

FINANCIAL CONSIDERATIONS:

The Municipal Association of South Carolina (MASC) does not charge Spartanburg Housing Authority for this service. All fees are paid by the past tenants' set-offs collected.

POLICY CONSIDERATIONS:

Once approved a detailed listing of the tenants with unpaid rents is submitted to the Municipal Association of South Carolina (MASC) who then works with the South Carolina Department of Revenue (DOR) to offset any tax refund that may be generated for the tenant in the future. During this process the MASC system generates notices to the past tenant that advised them of the process. A separate notice is also sent at the time an offset is made and a refund is sent to the Spartanburg Housing Authority.

Respectfully Submitted,

Jose Caliedan, Interim Director of Finance Spartanburg Housing Authority

		Spartanburg Housing Authority						
		Bad Debt Write Off						
		J						
	Properties (AMP's)		<u>FY 2019</u>	<u>FY 2018</u>			<u>Dollars</u>	Percent_
			2nd QTR	2nd QTR			<u>Inc./(Dec.)</u>	<u>lnc/(Dec)</u>
			Amount		<u>Amount</u>			
1	Camp Croft		\$ 971.34	\$	244.64	\$	726.70	297%
2	Archibald Village		-		-		-	-
3	Archibald Rutledge		4,155.50		2,012.00		2,143.50	107%
4	Scattered Sites		-		-		-	-
5	Prince Hall		2,952.43		5,658.32		(2,705.89)	-48%
6	Victoria Garden		1,362.03		5,886.71		(4,524.68)	-77%
7	Cambridge Place		1,257.00		-		1,257.00	-
8	Page Lake		-		-		-	-
9	JC Bull		63.00		804.00		(741.00)	-92%
10	Liberty		498.00		-		498.00	_
11	Appian		-				-	-
	Total		\$11,259.30		\$14,605.67		(\$3,346.37)	-23%

		Spa	artanburg H	ty					
		Ва	d Debt Writ	ff Receipts					
		October 1, 2018 - March 31, 2019							
	Properties (AMP's)		FY 2019		FY 2019				
		1st QTR			2nd QTR				
			<u>Amount</u>		<u>Amount</u>				
1	Camp Croft	\$	-	\$	124.00				
2	Archibald Village	\$	_	\$	-				
3	Archibald Rutledge	\$	101.00	\$	197.50				
4	Scattered Sites	\$	1,100.00	\$	61.00				
5	Prince Hall	\$	341.01	\$	2,198.22				
6	Victoria Garden	\$	-	\$	1,353.60				
7	Cambridge Place	\$	-	\$	-				
8	Page Lake	\$	-	\$	-				
9	JC Bull	\$	-	\$	-				
10	Liberty	\$	-	\$	43.00				
11	Appian	\$	-	\$	-				
	Total		\$1,542.01		\$3,977.32	\$5 <i>,</i> 519.33			



RESOLUTION NO. 2019-12

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

April 23, 2019

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

Staff recommends adoption of Resolution No. 2019-12, that the Board of Commissioners approve the write-offs of uncollected rents incurred by vacated tenants for the second quarter of Fiscal Year 2019 (January 1, 2019 – March 31, 2019) in the amount of \$11,259.30. No individual/family may be readmitted to any Federally Funded Program unit until such debt is paid.

Matthew Myers, Chair

ATTEST:

SECRETARY

FOR CLERK USE ONLY

RESOLUTION NO. 2019-12

DATE ADOPTED: April 23, 2019



Action Items & Resolution 2019-13

Authorization to Provide Down Payment Assistance Section 32

Board of Commissioners Meeting Tuesday, April 23, 2019



April 23, 2019

Spartanburg Housing Authority Spartanburg, SC 29302

HONORABLE MEMBERS IN SESSION:

SUBJECT:

AUTHORIZATION TO PROVIDE DOWN PAYMENT AND/OR CLOSING COST ASSISTANCE TO SECTION 32 RESIDENTS Resolution #2019-13

RECOMMENDATION:

The purpose of this resolution is to recommend that the SHA incur costs associated with the closings and/or down payment assistance for the current occupants of the Section 32 Homeownership Program. Be it resolved, that each of the five residents, be provided up to \$5,000 each from the homeownership account to go towards their closing costs and/or down payment assistance.

CONTACT PERSON:

Jessica M. Holcomb Deputy Director of Asset Management and Special Projects 864-598-6023

SUMMARY:

The SHA has attempted to sell the Section 32 homes for several years to the residents who are currently in the public housing program. Over the years the residents have completed homeownership programs, increased their credit scores, and more. The current barrier for most is maintaining enough in savings to cover the closing costs to purchase their home. It is recommended that in an effort to move the process forward that the SHA aids in this matter.

Resident	Move-In Date	Year House Built	Appraised Value	Current Rent
Occupant #1	01/18/1991	1991	\$68,000	\$529.00
Occupant #2	11/12/1982	1968	\$82,000	\$852.00
Occupant #3	12/03/1973	1972	\$40,000	\$118.00
Occupant #4	06/20/1995	1972	\$45,000	\$399.00
Occupant #5	09/17/1997	1997	\$54,000	\$750.00

Resolution #2019-13 April 23, 2019 Page 2

Currently, the SHA has spent \$39,157.20 from funds left over in the HOPE VI homeownership account. The funds were used to make repairs to the homes based on the guidance from the appraisals. The current balance of that account is \$99,258.62. It is requested that each of the five residents, be provided up to \$5,000 each from this account to go towards their closing costs and/or down payment assistance. That would total up to \$25,000 and leave a balance of \$74,258.62. The remaining balance could eventually go towards repairs of the other vacant homes in preparation to sell those to other residents or the general public who meet the low-income qualifications.

BACKGROUND:

SHA has a Section 32 program whereby public housing homes can be sold to low income individuals or the current public housing occupants. These homes generally must be sold at the appraised price and the homes must be in good repair with major components having a useful life of at least five years from date of occupancy. The Spartanburg Housing Authority established a Section 32 Homeownership Program in 2003 when it was approved by both the SHA Board of Commissioner and H.U.D. In this program, 38 single family units were designated as eligible properties for sale to qualified buyers through this program. Even though the plan called for two phases in which to sell these homes, to date some remain unsold. In the years following 2003, SHA followed Phase One of their plan by offering these homes for sale to individuals in the six preference categories. The categories (in order of highest preference) are: The existing public housing resident occupying the home, other public housing residents occupying a Section 32 home, residents of other public housing neighborhoods, residents who receive a Housing Choice Voucher, applicants on both the public housing and HCV Waiting list, and finally, other low or moderate income persons provided they are eligible for admission to the public housing program. Again in 2013, all public housing residents, HCV recipients and those on both waiting lists received information about all the Section 32 homes that SHA has for sale. Despite those efforts, many remain unsold and 5 are currently occupied. The Interim Chief Executive Officer is authorized by Resolution 2018-40 to dispose of real property at a value of less than \$100,000.00.

No.	Street Address	City	State	Zip	Tax. Map No.	Occupancy	Date Vacant
108	Rodney Street	Moore	SC	29369	6-25-09-060.00	Vacant	3/2/2012
115	Chelsea Street	Moore	SC	29369	6-25-10-007.00	Vacant	3/2/2012
136	Westover Street	Spartanburg	SC	29306	7-16-05-041.00	Vacant	3/2/2012
360	Concord Street	Spartanburg	SC	29306	7-16-01-158.00	Vacant	3/13/2012
124	Chelsea Street	Moore	SC	29369	6-25-09-166.00	Vacant	1/3/2013
712	Old Farm Road	Moore	SC	29369	6-25-13-066.00	Vacant	1/13/2013
511	Crestwood Place	Spartanburg	SC	29306	7-15-12-202.00	Vacant	5/9/2013
4134	E. Croft Circle	Spartanburg	SC	29302	7-22-02-018.00	Damaged/Vacant	8/29/2013
266	Pioneer Place	Spartanburg	SC	29301	6-18-06-103.00	Damaged/Vacant	8/30/2013
109	Winterhaven Drive	Spartanburg	SC	29301	7-11-16-252.00	Vacant	5/31/2016
110	Huntley Drive	Boiling Springs	SC	29316	2-45-05-030.00	Occupied	N/A
213	Yorkshire Drive	Spartanburg	SC	29301	6-21-01-067.00	Occupied	N/A
222	Edenbridge Lane	Spartanburg	SC	29301	7-11-16-246.00	Occupied	N/A
226	Edenbridge Lane	Spartanburg	SC	29301	7-11-12-284.00	Occupied	N/A
531	Pleasant Breezes Way	Spartanburg	SC	29307	7-09-00-095.00	Occupied	DOT Release Obtained

Resolution #2019-13 April 23, 2019 Page 3

FINANCIAL CONSIDERATIONS:

According to the SHA Section 32 Program Plan, Section 32 homes cannot generally be sold for less than the appraised value of the home. The proceeds from the sale of this home will remain in the Scattered Sites Property AMP (104-SCA). Currently, the SHA has spent \$39,157.20 from funds left over in the HOPE VI homeownership account. The funds were used to make repairs to the homes based on the guidance from the appraisals. The current balance of that account is \$99,258.62.

POLICY CONSIDERATIONS:

SHA would still comply with all applicable rules, regulations and policies of the disposal of the homes. Any property whose value exceeds the \$100,000.00 limit would still come before the Board of Commissioners for approval.

Respectfully Submitted,

gessica M. Arland

Deputy Director of Asset Management and Special Projects Spartanburg Housing Authority

RESOLUTION NO. 2019-13

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

APRIL 23, 2019

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

Staff recommends adoption of Resolution No. 2019-13, authorizing the SHA incur costs associated with the closings and/or down payment assistance for the current occupants of the Section 32 Homeownership Program. Be it resolved, that each of the five residents, be provided up to \$5,000 each from the homeownership account to go towards their closing costs and/or down payment assistance.

MATTHEW MYERS, CHAIR

ATTEST:

SECRETARY

FOR CLERK USE ONLY

RESOLUTION NO. 2019-13

DATE ADOPTED: April 23, 2019



Action Items & Resolution 2019-14

Moving to Work

Board of Commissioners Meeting Tuesday, April 23, 2019



April 23, 2019

The Housing Authority of the City of Spartanburg Spartanburg, SC 29306

HONORABLE MEMBERS IN SESSION:

SUBJECT:

Moving to Work (MTW) Demonstration Program Resolution #2019-14

RECOMMENDATION:

Authorize the CEO to submit a Letter of Interest (LOI) package under the Moving to Work (MTW) Demonstration Program. The LOI will display the Housing Authority's desire to obtain MTW designation under the second cohort of the MTW Expansion.

CONTACT PERSON:

Natalie Smith-Wells 864-598-6008 Business Manager

PURPOSE:

This recommendation would allow the Housing Authority the opportunity to express interest in admission to the MTW Demonstration Program and state the Housing Authority's intention to comply with the MTW objectives and statutory requirements and the Operations Notice. The Housing Authority is willing to evaluate rent policies for Test Rent #3- Stepped Rent: 3% Step, Test Rent #2-Stepped Rent: 5% Step or Test Rent #1-Tiered Rent. (The evaluations are written in order of preference of the agency.)

Background:

Moving to Work allows PHAs to design and test innovative, locally designed housing and selfsufficiency strategies for low-income families by permitting PHAs to use assistance received under Sections 8 and 9 of the United States Housing Act of 1937, as amended, 42 U.S.C. 1437, *et seq.*, (1937 Act) more flexibility and by allowing certain exemptions from existing public housing and Housing Choice Voucher (HCV) program rules, as approved by HUD. The MTW Demonstration Program was first established under the 1996 MTW Statute to provide statutory and regulatory flexibility to participating PHAs under three statutory objectives. Those three statutory objectives are to:

• Reduce cost and achieve greater cost effectiveness in federal expenditures;

- Give incentives to families with children where the head of household is working; is seeking work; or is preparing for work by participating in job training, educational programs, or programs that assist people to obtain employment and become economically self-sufficient; and
- Increase housing choices for eligible low-income families

MTW adds value to the agency by:

- Allowing the agency the opportunity to design and test innovative policies to improve the current rent subsidy system
- Reduces Administrative burden for completion of multiple rent calculations
- Promotes housing independence by offering triennial income recertification requirements
- Provides increased rent revenue
- Encourages stability at public housing developments resulting in less vacancy and unit turnover costs
- Provides incentives to maintaining employment or other income-producing activities
- Encourages home-ownership by allowing more disposable income to be used as savings for a down payment

Financial Impact:

There is no financial impact at this time.

Respectfully Submitted, / (

Natalie Smith-Wells, Business Manager Housing Authority of the City of Spartanburg

Test Rent Snapshots in Order of Preference

PREFERENCE 1

Summary of MTW Test Rent #3-Stepped Rent: 3% Step (Decoupled from Income)

- Steps: MTW Test Rent #3 Establishes a rent schedule beginning at 8% of Fair Market Rent (FMR) by bedroom size and increase in 3% increments to 80% of the FMR.
- Initial Step Placement: Each household enters at the step that is closest to the rent they would pay under the existing rent calculation.
- Future Step Placement: Each year, the household moves to the next step in the schedule regardless of actual income.

Rents are increased annually (or, in the HCV program, the participant contribution increased) according to a fixed schedule of 3% of Fair Market Rent (FMR) by bedroom size. These increases are unrelated to the income of the assisted household.

The PHA establishes a stepped rent schedule with 25 steps. The rent for each step is set as a percentage of the FMR, adjusted by number of bedrooms. See Table 3 for proposed SHA schedule with current FMR schedule for each unit size. After year 1, each household automatically advances to the next step on an annual basis. Income reexaminations occur every three years to verify eligibility. At each step, the rent increases by 3% of the FMR. At step 25, the rent equals 80% of the FMR. The PHA updates the full stepped rent schedule every five years in its PHA Plan.

Setting the final step at 80% of FMR (instead of 100% of FMR) would provide ongoing assistance that may be particularly necessary in high-cost housing markets.

Table	3: Stepped	Rent: 3% FMR					
Step	%FMR	Efficiency (0 bedroom unit)	One Bedroom Unit	Two Bedroom Unit	Three Bedroom Unit	Four Bedroom Unit	Five Bedroom Unit
		\$552.00	\$632.00	\$758.00	\$1,013.00	\$1,130.00	\$1,224.00
1	0.08	\$44.16	\$50.56	\$60.64	\$81.04	\$90.40	\$97.92
2	0.11	\$60.72	\$69.52	\$83.38	\$111.43	\$124.30	\$134.64
3	0.14	\$77.28	\$88.48	\$106.12	\$141.82	\$158.20	\$171.36
4	0.17	\$93.84	\$107.44	\$128.86	\$172.21	\$192.10	\$208.08
5	0.2	\$110.40	\$126.40	\$151.60	\$202.60	\$226.00	\$244.80
6	0.23	\$126.96	\$145.36	\$174.34	\$232.99	\$259.90	\$281.52
7	0.26	\$143.52	\$164.32	\$197.08	\$263.38	\$293.80	\$318.24
8	0.29	\$160.08	\$183.28	\$219.82	\$293.77	\$327.70	\$354.96
9	0.32	\$176.64	\$202.24	\$242.56	\$324.16	\$361.60	\$391.68
10	0.35	\$193.20	\$221.20	\$265.30	\$354.55	\$395.50	\$428.40
11	0.38	\$209.76	\$240.16	\$288.04	\$384.94	\$429.40	\$465.12
12	0.41	\$226.32	\$259.12	\$310.78	\$415.33	\$463.30	\$501.84
13	0.44	\$242.88	\$278.08	\$333.52	\$445.72	\$497.20	\$538.56
14	0.47	\$259.44	\$297.04	\$356.26	\$476.11	\$531.10	\$575.28
15	0.5	\$276.00	\$316.00	\$379.00	\$506.50	\$565.00	\$612.00
16	0.53	\$292.56	\$334.96	\$401.74	\$536.89	\$598.90	\$648.72
17	0.56	\$309.12	\$353.92	\$424.48	\$567.28	\$632.80	\$685.44
18	0.59	\$325.68	\$372.88	\$447.22	\$597.67	\$666.70	\$722.16
19	0.62	\$342.24	\$391.84	\$469.96	\$628.06	\$700.60	\$758.88
20	0.65	\$358.80	\$410.80	\$492.70	\$658.45	\$734.50	\$795.60
21	0.68	\$375.36	\$429.76	\$515.44	\$688.84	\$768.40	\$832.32
22	0.71	\$391.92	\$448.72	\$538.18	\$719.23	\$802.30	\$869.04
23	0.74	\$408.48	\$467.68	\$560.92	\$749.62	\$836.20	\$905.76
24	0.77	\$425.04	\$486.64	\$583.66	\$780.01	\$870.10	\$942.48
25	0.8	\$441.60	\$505.60	\$606.40	\$810.40	\$904.00	\$979.20

PREFERENCE 2

Summary of MTW Test Rent #2-Stepped Rent: 5% Step (Decoupled from Income)

- Steps: MTW Test Rent #2 Establishes a rent schedule beginning at 15% of Fair Market Rent (FMR) by bedroom size and increase in 5% increments to 100% of the FMR.
- Initial Step Placement: Each household enters at the step that is closest to the rent they would pay under the existing rent calculation.
- Future Step Placement: Each year, the household moves to the next step in the schedule regardless of actual income.

Rents are increased annually (or, in the HCV program, the participant contribution increased) according to a fixed schedule of 5% of Fair Market Rent (FMR) by bedroom size. These increases are unrelated to the income of the assisted household.

The PHA establishes a stepped rent schedule with 18 steps. The rent for each step is set as a percentage of the FMR, adjusted by number of bedrooms. At each step, the rent increases by 5% of the FMR. At step 18, the rent equals 100% of the FMR.

Table 2: S	Stepped Re	ent: 5% FMR					
		Efficiency (0	One Bedroom	Two Bedroom	Three Bedroom	Four Bedroom	Five Bedroom
Step	%FMR	bedroom unit)	Unit	Unit	Unit	Unit	Unit
		\$552.00	\$632.00	\$758.00	\$1,013.00	\$1,130.00	\$1,224.00
1	0.15	\$82.80	\$94.80	\$113.70	\$151.95	\$169.50	\$183.60
2	0.2	\$110.40	\$126.40	\$151.60	\$202.60	\$226.00	\$244.80
3	0.25	\$138.00	\$158.00	\$189.50	\$253.25	\$282.50	\$306.00
4	0.3	\$165.60	\$189.60	\$227.40	\$303.90	\$339.00	\$367.20
5	0.35	\$193.20	\$221.20	\$265.30	\$354.55	\$395.50	\$428.40
6	0.4	\$220.80	\$252.80	\$303.20	\$405.20	\$452.00	\$489.60
7	0.45	\$248.40	\$284.40	\$341.10	\$455.85	\$508.50	\$550.80
8	0.5	\$276.00	\$316.00	\$379.00	\$506.50	\$565.00	\$612.00
9	0.55	\$303.60	\$347.60	\$416.90	\$557.15	\$621.50	\$673.20
10	0.6	\$331.20	\$379.20	\$454.80	\$607.80	\$678.00	\$734.40
11	0.65	\$197.34	\$410.80	\$492.70	\$658.45	\$734.50	\$795.60
12	0.7	\$386.40	\$442.40	\$530.60	\$709.10	\$791.00	\$856.80
13	0.75	\$414.00	\$474.00	\$568.50	\$759.75	\$847.50	\$918.00
14	0.8	\$441.60	\$505.60	\$606.40	\$810.40	\$904.00	\$979.20
15	0.85	\$469.20	\$537.20	\$644.30	\$861.05	\$960.50	\$1,040.40
16	0.9	\$496.80	\$568.80	\$682.20	\$911.70	\$1,017.00	\$1,101.60
17	0.95	\$524.40	\$600.40	\$720.10	\$962.35	\$1,073.50	\$1,162.80
18	1	\$552.00	\$632.00	\$758.00	\$1,013.00	\$1,130.00	\$1,224.00

PREFERENCE 3

Summary of MTW Test Rent #1-Tiered Rent (Income-Based)

- Income Based Tiers: MTW Test Rent #1 established income-based tiers of \$2,500 increments. Within those tiers, rent is based on 30% of income at the midpoint of the tier.
- Initial Tier Placement: The household's adjusted income is calculated, and the household is placed in the corresponding tier.
- Future Tier Placement: Upon each triennial recertification, the household's adjusted income is updated, and the household placed in the corresponding tier.
- Minimum Rent: The minimum rent is \$50.

Households are grouped by income into tiers. Within each tier, rents (or, in the HCV program, participant contribution) are fixed. Any income increase within a tier does not affect the household's rent/tenant contribution.

Tiers are in \$2,500 increments. That is, the lowest tier includes households with income between \$0 and \$2,499; the next tier includes households with income between \$2,500 and \$4,999; and so on. The numbers of tiers vary by PHA, with the minimum and maximum income for each tier up to \$61,200 (based on most current HUD Income Limits).

Each household will be assigned to a tier based on its *adjusted income* in the prior year.

Table 1: Ti	ered Rent		
	Tier Income	Tier Income	
Tier	Minimum	Maximum	Tiered rent
1	\$0	\$2,499	\$50
2	\$2,500	\$4,999	\$94
3	\$5,000	\$7,499	\$156
4	\$7,500	\$9,999	\$219
5	\$10,000	\$12,499	\$281
6	\$12,500	\$14,999	\$344
7	\$15,000	\$17,499	\$406
8	\$17,500	\$19,999	\$469
9	\$20,000	\$22,499	\$531
10	\$22,500	\$24,999	\$594
11	\$25,000	\$27,499	\$656
12	\$27,500	\$29,999	\$719
13	\$30,000	\$32,499	\$781
14	\$32,500	\$34,999	\$844
15	\$35,000	\$37,499	\$906
16	\$37,500	\$39,999	\$969
17	\$40,000	\$42,499	\$1,031
18	\$42,500	\$44,999	\$1,094
19	\$45,000	\$47,499	\$1,156
20	\$47,500	\$49,999	\$1,219
21	\$50,000	\$52,499	\$1,281
22	\$52,500	\$54,999	\$1,344
23	\$55,000	\$57,499	\$1,406
24	\$57,500	\$59,999	\$1,468
25	\$60,000	\$61,200	\$1,515

RESOLUTION NO. 2019-14

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG

April 23, 2019

Staff recommends adoption of Resolution No. 2019-14, authorizing the CEO to submit a Letter of Interest (LOI) package under the Moving to Work (MTW) Demonstration Program. The LOI will display the Housing Authority's desire to obtain MTW designation under the second cohort of the MTW Expansion.

Matthew Myers, CHAIR

ATTEST:

SECRETARY

FOR CLERK USE ONLY

RESOLUTION NO. 2019-14

DATE ADOPTED: _____ April 23, 2019



Action Items & Resolution 2019-15

Adjustment to the 2019 HCV Payment Standards



April 23, 2019

Spartanburg Housing Authority Spartanburg, SC 29306

HONORABLE MEMBERS IN SESSION:

SUBJECT:

Adjustment to the 2019 Housing Choice Voucher Payment Standards Resolution No. 2019-15

RECOMMENDATION:

To review and approve the proposed adjustments to the 2019 Housing Choice Voucher Payment Standards.

CONTACT PERSON:

Tiffany Askew Housing Choice Voucher Administrator 864-598-6053

SUMMARY:

Housing Urban Development (HUD) requires that the Housing Choice Voucher Program review Payment Standards annually when HUD updates its Fair Market Rents (FMRs). The payment standard sets the maximum subsidy payment a family can receive each month. FMRs are set at a percentile within the rent distribution of standard quality rental housing units in each FMR area. For most jurisdictions FMRs are set at the 40th percentile of rents in the market area. The SHA must establish a payment standard schedule that establishes payment standard amounts for each FMR area within the SHA's jurisdiction, and for each unit size within each of the FMR areas. For each unit size, the SHA may establish a single payment standard amount for the whole FMR area, or may set different payment standards for different parts of the FMR area. Unless HUD grants an exception, the SHA is required to establish a payment standard within a "basic range" established by HUD – between 90 and 110 percent of the published FMR for each unit size. Resolution #2019-15 April 23, 2019 Page 2

	Current 2019 Payment Standards									
	2019 FMR Percentage 2019 PM									
Efficiency	552	90.000%	496.80							
One BR	632	100.158%	633.00							
Two BR	758	91.953%	697.00							
Three BR	1013	100.000%	1013.00							
Four BR	1130	94.248%	1065.00							

The adjustment to the current Payment Standards are as follows:

	Proposed 2019 Payment Standards									
	Proposed 2019 FMR	Percentage	Proposed 2019 PMS							
Efficiency	552	100.000%	552.00							
One BR	632	105.000%	663.60							
Two BR	758	100.000%	758.00							
Three BR	1013	100.000%	1013.00							
Four BR	1130	100.000%	1130.00							

FINANCIAL CONSIDERATIONS:

The HCV budget will be monitored to ensure that program funds are fully utilized to assistance as many families as possible.

POLICY CONSIDERATIONS:

The change in the payment standard will be effective May 1, 2019 and will be applied according to HUD guidelines.

Respectfully Submitted, Supary

Tiffany Askew, HCV Program Administrator Spartanburg Housing Authority



RESOLUTION NO. 2019-15

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

April 23, 2019

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

Staff recommends adoption of Resolution No. 2019-15, approval of adjusted Payment Standards effective May 1, 2019.

Matthew Myers, CHAIR

ATTEST:

SECRETARY

FOR CLERK USE ONLY

RESOLUTION NO. 2019-15

DATE ADOPTED: April 23, 2019



Action Items & Resolution 2019-16

SFSP Summer Food Service Program

Spartanburg Housing Authority Spartanburg, SC 29306

HONORABLE MEMBERS IN SESSION:

SUBJECT:

SFSP Summer Food Service Program Resolution #2019-16

RECOMMENDATION:

Authorize the Interim CEO to award contract for Summer Food Service Program (SFSP) to Holmes Catering in the amount up to \$64,240.00. This contract will be awarded for a period starting on June 1st, 2019 thru August 31st, 2019. This contract may be renewed at the discretion of the CEO each year for a maximum of four years.

CONTACT PERSON:

Nathan Bragg Procurement Representative 864-598-6035

SUMMARY:

The SHA received 2 bids during the Summer Food Service Program (SFSP) Request for Proposals (RFP2019-0004). The statement of work is for food services of the Summer Food Service Program (SFSP) which includes preparation and delivery of breakfast, snacks and/or lunch to approximately twelve program sites located throughout Spartanburg city and county. All Three public housing sites that house children will participate in this program which includes: Camp Croft Courts, Prince Hall Apartments, and Victoria Gardens Apartments.

BACKGROUND:

SHA issued the Summer Food Service Program (SFSP) RFP2019-0004 on March 21, 2019 whereas two responses were received; the scores are listed below. It was determined by procurement and senior staff to proceed with the two proposals after extensive marketing and advertising was done to solicit more proposals. This is fully documented in a justification in the procurement file. An evaluation committee selected the awardee based on the technical merits such as financial capacity, delivery capability, professional experience and pricing.

	Holmes Catering	The Butterfly Foundation
Evaluator #1	99	92
Evaluator #2	99	86
Evaluator #3	99	92
Weighted Score	99	90

FINANCIAL CONSIDERATIONS:

This is a cost reimbursable Summer Food Service Program (SFSP) through the South Carolina Department of Education (SCDOE) and the United States Department of Agriculture (USDA). Staff has done its due diligence to plan for the cost of this program to effectively offset expenses paid out by Spartanburg Housing Authority's COCC cost center. SHA piloted a successful Summer Food Service Program (SFSP) last summer and looks forward to seeing even more positive results. These funds will be allocated through the COCC to offset administrative costs and provide other funding to better serve SHA residents.

POLICY CONSIDERATIONS:

This procurement requires Board approval because it exceeds SHA's small purchase threshold of \$60,000.

avestag

Respectfully Submitted,

Nathan Bragg, Procurement Representative The Housing Authority of the City of Spartanburg

RESOLUTION NO. 2019-16

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

April 23, 2019

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE SPARTANBURG HOUSING AUTHORITY

Authorize the Interim CEO to award contract for Summer Food Service Program (SFSP) to Holmes Catering in the amount up to \$64,240.00. This contract will be awarded for a period starting on June 1st, 2019 thru August 31st, 2019. This contract may be renewed at the discretion of the CEO each year for a maximum of four years.

Matthew Myers, Chairman

ATTEST:

SECRETARY

FOR CLERK USE ONLY

RESOLUTION NO. 2019-16

DATE ADOPTED: <u>April 23, 2019</u>



Interim CEO

Monthly Report (verbal)

Reginal Barner



Finance Report Jose Calicdan

					IBURG HOUS Cash Fl								
					March 31.								
INFLOWS:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Mav	June	Julv	Aua	Sept	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	TOTAL
Section 8 HAP Subsidy	953,434	578,836	950.742	964.177	964.177	956,358	Actual	Actual	Actual	Actual	Actual	Actual	5,367,724
Section 8 Admin Subsidy	99.023	102,389	102,789	102,389	109.070	103.304							618,964
Mod Rehab HAP	4,233	122,059	116,720	116,720	116,720	3,956							480,408
Mod Rehab Admin	12,162	16,670	14,416	14,416	14,416	-							72,080
Public Housing Subsidy	160,918	160,918	180,301	153,756	153,756	151,534							961,182
Tax Credit Properties Subsidy	33,804	33,804	37,874	31,761	31,761	31,301							200,304
TBRA-HCV	5,094	3,731	8,557	6.232	11,156	6,699							41,469
SLHC PBV Subsidy	1.469	1,238	0	0	0	0							2.707
SC State Grant for JCB	40,723	39,554	40,038	40,815	41,235	41,393							243,758
I) HUD & State Subsidy	1,310,859	1,059,199	1,451,437	1,430,265	1,442,291	1,294,545	-	-	-	-	-	-	7,988,596
ROSS	25,462	43,284	33,151	5,925	4,009	-							111,829
Youthbuild - 022-yb -NEW GRANT	10,554	12,103	12,394	13,413	13,443	12,862							74,769
CFP and RHF	53,153	18,652	22,181	56,867	11,139	50,811							212,803
2) Other Grant Revenue	89,168	74,038	67,726	76,205	28,590	63,673	-	-	-	-	-	-	399,401
Dublia Ususian Danta	05 404	00.770	00.440	00.047	00 500	400 705							500.007
Public Housing Rents JC Bull Rents	95,431 26,680	98,776 25,799	99,418 26,311	98,317 26,830	96,580 26,708	100,785 26,574							589,307 158,902
SLHC Rents	26,680	25,799	(125)	26,830	26,708	26,574							158,902
3) Rent Revenue	122.275	124.552	125.604	125.147	123.288	127.359	-		-	-	-		748.225
	122,215	124,332	125,004	123,147	123,200	127,339	-	-	-	-	-	-	740,223
Miss Dessints	97.686	14.897	10,732	13,353	15,311	37.248							400.000
4) Misc Receipts	97,080	14,897	10,732	13,353	15,311	37,248							189,228
5) Other Cash-In													
Section 8 Reserves Transfer In		250,000		-	-	-				-		-	250.000
MOD Rehab settlement with HUD	-	-	-	-	-	129.674		-			-	-	129,674
TOTAL CASH INFLOW	1.619.988	1.522.687	1.655.500	1.644.971	1.609.480	1.652.500	-	-	-	-	-	-	9.705.124
TOTAL CASH IN LOW	1,019,900	1,522,007	1,033,300	1,044,571	1,003,400	1,052,500	-	-	-	-		-	3,703,124
I) HUD subsidy for Section 8 is based on the prior ye													
costs calculation, and other add-ons for audit,PILC and it is submitted monthly based on units leased.						tate subsidy is f	or JC Bull						
and it is submitted monthly based on units leased.	The IDRA is a gra	ni and the funds	nave to be reque	sted as needed.									
	I I												
2) Other grant revenue includes Capital fund subsidie	es and grant revenue	e for the Residen	t Self Sufficiency	and Youthbuild	programs.								
													<u> </u>
B) Rent revenue consists of the tenant paid rents for	the various public he	ousing units man	aged by the Auth	ority.									
													
 Misc revenue includes payments for court costs, r 													<u> </u>
Public Housing bad debt recovery, laundry facility	rebates, tower renta	al, proceeds from	the sale of home	es, and any other	miscellaneous i	income. Also. in	cluded the W/C r	efund of \$291.46	60.00				
· · · · · · ·	1 1		1		1		1						

		SP	ARTANBURG	3 HOUSING A	UTHORITY								
			Cas	sh Flow									
OUTFLOWS:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	TOTAL
Section 8:													
Housing Assistance	920.003	915.639	924.339	906.799	920.758	896,546							5.484.
Mod Rehab Vouchers	106,858	100.594	109.693	110,084	106.872	102.661							636,
TBRA vouchers	4,631	3,392	7.779	5,665	10,142	6,090							37,
HAP Payments	1,031,492	1,019,625	1,041,811	1,022,548	1,037,772	1,005,297	0	0	0	-	-	-	6,158,
	,,	,,.=•	/- /- !!	,, ,, ,,	/** / !=	,, .							,,
Payroll	163,617	159,904	161,707	190.851	159.806	153,097							988,
Benefits/Deductions	20	3,402	1,911	0	-	10,828							16,
Payroll & Benefits	163.637	163,306	163,618	190.851	159.806	163.925	-		-	-	-	-	1.005.
		100,000	,	100,001	100,000	,							
State Insurance	38,526	37,820	30,983	39,267	38,179	37,499							222,
Rent	12,127	12,127	12,127	12,127	12,127	12,855							73,
Debt/Insurance/Rent	50,653	49,947	43,110	51,394	50,306	50,354	-	-	-	-	-	-	295,
Operating	322,481	405,381	304,446	279,236	305,931	515,375	0	0	0	0	0	0	2,132,
Capital Fund and RHF	57,966	20,282	24,156	17,382	32,428	65,542							217,
Ross	642	199	24,100	803	208	326							2,17,
Youth Build	1,265	2,885	921	1,551	2.284	1,185							10,
Homeownership	354	774	499	1,200	701	543							4,
Other Transfers				,									,
HAP/ Admin Transfer	-	-	-	-	-	-	-	0		-			
Payables/Check Adjustment	43,404	(72,439)	40,331	179,308	(156,828)	(141,699)							(107,
Capital & Program Expenses	103,630	(48,299)	66,171	200,243	(121,207)	(74,103)	-	-	-	-	-	-	126,
TOTAL CASH OUTFLOW	1,671,893	1,589,961	1,619,157	1,744,272	1,432,607	1,660,847	-	-	-	-	-	-	9,718,
Net Inflow(Outflow)	(51,906)	(67,274)	36,343	(99,302)	176,873	(8,348)	-	-	-	-	-	-	(13,
Section 8 HAP transfer to NRA account	(51,900)	(07,274)	30,343	(99,302)	170,073	(0,340)	-	-	-	-	-	-	(13,
Net inflow (outflow) offset by reserve	(51,906)	(67,274)	36,343	(99,302)	176,873	(8,348)	-	-	-	-	-	-	(13.
Net Inflow (outflow) offset by reserve	(51,906)	(67,274)	30,343	(99,302)	176,873	(8,348)	-	-	-	-	-	-	(13,
Beginning Cash : (Unrestricted)	1,932,459	1,880,553	1,813,279	1,849,622	1,750,321	1,927,193	1,918,846	1,918,846	1,918,846	1,918,846	1,918,846	1,918,846	1,932,
Ending Cash	1,880,553	1,813,279	1,849,622	1,750,321	1,927,193	1,918,846	1,918,846	1,918,846	1,918,846	1,918,846	1,918,846	1,918,846	1,918,8
Bank Account Balances-													
General A/C (Net of O/S Cks)	929,107	1,002,688	958,774	840,564	925,295	900,588							,
Section 8 HAP Disbursements	444.252	304.570	366,345	447.780	519,960	408,578							
J C Bull Operating	255,411	236,750	253,663	194,930	213,928	210,832							
SLHC Operating	251,783	269,270	270.841	267,047	268,010	268.985							
Sub Total	1,880,553	1,813,279	1,849,622	1,750,321	1,927,193	1,788,983	0	0	0	0	0	0	
	1,000,000	1,013,219	1,043,022	1,130,321	1,321,133	1,100,000	U	J	U	U	J	J	

SPARTANBURG HOUSING AUTHORITY AGENCY WIDE INCOME STATEMENT -CORE PROGRAMS

Actual to Budget Variance Comparison

For six (6) months ending March 2019

									nonths ending	g Mar	ch 2019							
						Month To D)ate						Period to D			Annu	al Budget	
				MTD		MTD		\$	%		PTD		PTD	\$	%		% Used	Annual
			A	Actual		Budget	V	ariance	Variance		Actual		Budget	Variance	Variance		PTD	Target
1	Publi	c Housing																
		Total Revenue	\$	267,899	\$	263,125	\$	4,774	2%	\$	1,643,143	\$	1,578,750 \$	64,393	4%	3,157,458	52.0%	50.0%
		Total Operating Expenses		282,556		264,389		18,167	7%		1,473,645		1,604,796	(131,151)	-8%	3,181,812	46.3%	50.0%
		Reserve transfer out (in)		-		(5,272)		,					(31,632)	,		(63,264)		
	1	Net Operating Income	Ś	(14,657)	Ś	4,008	\$	(18,665)	-466%	Ś	169,498	Ś	5,586 \$	163,912	2934%	38,910		
	*One	rating expenses under budget. No concerns	at thi	1 . ,	<u>,</u>	,	<u>,</u>	(-//			,	<u> </u>		/ -				
		· · ·																
2	HCV	Program - HAP only																
		Total Revenue	\$	957,469		970,776	\$	(13,307)	-1%		5,383,911		5,824,656 \$		-8%	11,649,310	46.2%	50.0%
		Total Expenses	\$	-	\$	969,859		(73,313)	-8%		5,484,084			(335,070)	-6%	11,638,310	47.1%	50.0%
		Net Operating Income (loss)	\$	60,923	\$	917	\$	60,006	6544%	\$	(100,173)	\$	5,502 \$	(105,675)	-1921%	11,000		
	Staff	continues to monitor the HAP program utilizi	ing th	e two year	r tool	provided by	/ HU	ID. SHA wi	ll issue additio	onal 8	32 vouchers	moi	nthly to offset	the previous	under utilizatio	n.		
3	HCV	Program - Admin only																
		Total Revenue	\$	104,415	\$	91,406	\$	13,009	14%	\$	635,151	\$	548,436 \$	86,715	16%	1,096,862	57.9%	50.0%
		Total Expenses	\$	101,974	\$	100,242		1,732	2%	\$	551,744	\$	603,452	(51,708)	-9%	1,202,904	45.9%	50.0%
		Reserve transfer out (in)	\$	-	\$	(8,837)				\$	-	\$	(53,021)			(106,042)		
	-	Net Operating Income (loss)	\$	2,442	\$	44,185	\$	(41,743)	-94%	\$	83,407	\$	(1,995) \$	85,402	-4281%	-		
	*PHA	's received notice that HCV Admin will be fun	nded a	at a 76% pr	rorati	ion for CY20	18.	Admin pro	ogram was bu	Idget	ed conserva	tive	ly at zero incor	me or break e	ven by using th	e reserve of \$106	K to offset	the
		nses due to HUD unpredictable allocation by																
		······································		, - · - · · · P ·					,									
4	Mod	Rehab Program - HAP only																
-	INIOU	Total Revenue		117,000		103,469	ć	13,531	13%		726,631		620,814 \$	105,817	17%	1,241,625	58.5%	50.0%
		Total Expenses		102,661		103,469	Ļ	(807)	-1%		635,504		620,814	14,696	2%	1,241,625	51.2%	50.0%
	+	ł	Ś	,	\$		\$	14,338	-1/0	\$,	\$	6 \$,	278	1,241,023	J1.2/0	30.0%
		D is funding the program at the budget level.												- /	comonte duo tr		ilization	
	110	s is running the program at the budget level.	Annu		uem	ients report	13 30	ibinitteu t	5110D. AS 011	iviar c	1, 2019, 311	1 CC	Leiven 221K as	excess disput	sements due to			
5	Mod	<u> Rehab Program - Admin only</u>																
		Total Revenue	\$	14,416	\$	13,570	\$	846	6%	\$	86,496	\$	81,420 \$	5,076	6%	<u>162,841</u>	53.1%	50.0%
		Total Expenses		8,784		8,534		250	3%		49,294		51,204	(1,910)	-4%	102,411	48.1%	50.0%
	1	Net Operating Income (loss)	\$	5,632	\$	5,036	\$	596	12%	\$	37,202	\$	30,216 \$	6,986	23%	60,430		
	*Calc	ulated as percentage allocation of HCV Admin	in buc	dget. Opera	ating	with no con	cerr	ns.										
6	cocc	Program Only																
0		Total Revenue	ć	90,991	ć	121,422	\$	(30,431)	-25%	\$	532,170	ċ	728,532 \$	(196,362)	-27%	1,501,617	35.4%	50.0%
		Total Expenses	\$	141,955			\$	1,447	-25%	\$	739,537		865,837 \$	• • •	-15%	1,718,752	43.0%	50.0%
		Reserve transfer out (in)	\$ \$	-	ې \$	(18,333)	ç	1,447	170	\$	139,331	\$	(110,000)	(120,300)	-13/6	(220,000)	43.0%	30.0%
		Net Operating Income	ş S	(50,964)		())	\$	(50,211)	6671%	\$	(207,367)		(110,000) (27,305) \$	(180,062)	659%	2,865	0.076	
	**		Ŧ	1 . /		. ,		1 . /		Ļ	(207,307)	Ļ	(27,303) \$	(180,002)	03378	2,803		
	"Som	e of the annualized revenue is received in Ap	orii, tr	nis will mak	ke the	e revenue re	epor	t low until	the revision.									
7		LLS (100 units)																
,	<u> </u>	Total Revenue	Ś	68,112	ć	67,811	ċ	301	0%	\$	410,385	ć	406,866 \$	3,519	1%	813,728	50.4%	50.0%
		Total Operating Expenses	\$	48,804			\$	(10,289)	-17%	\$	278,780		356,903 \$		-22%	711,437	39.2%	50.0%
	•		\$	-	\$,	\$	10,590	121%	\$	131,605		49,963 \$		163%	102,291	55.270	30.070
	*0~~		<u> </u>		Ŷ	0,710	Ŷ	10,550	121/0	Ŷ	131,005	Ŷ	-5,505 Ş	01,042	10378	102,231		
	Ope	rating expenses under budget. No concerns	acthi	is time.														
8	OVEF	ALL RESULTS																
		Net Operating Income after HUD offset	s	37,024						¢	205.299	¢	61,973 \$	143,326	231.27%			
		net operating meane aner nob onset	¥	37,024						Y	203,233	Y	ې 10,375 د	143,320	291.27/0			

				SPART	ANBURG H	OUSING A	ITHORITY	,					
						& Restricte							
					March	n 31, 2019							
INFLOWS:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	TOTA
Section 8 HAP Subsidy	953,434	578,836	950,742	964,177	964,177	956,358							5,367,
Inter fund settlement //HAP acct	-	-	-	-	-								
Section 8 Admin Subsidy	99,023	102,389	102,789	102,389	109,070	103,304							618,
Section 8 Port-In Admin Fees													
Mod Rehab HAP	4,233	122,059	116,720	116,720	116,720	3,956							480,
Mod Rehab Admin	12,162	16,670	14,416	14,416	14,416	-							72,
FSS Forfeitures income													
TBRA-HCV	5,094	3,731	8,557	6,232	11,156	6,699							41,4
HCV Recovery/Interest/Refunds	8,779	7,416	11,322	24,636	13,996	9,202							75,
HUD Subsidy	1,082,725	831,101	1,204,546	1,228,569	1,229,535	1,079,519	-	-	-	-	-	-	6,655,
OUTFLOWS:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Julv	Aug	Sept	
Con Lows.	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	ΤΟΤΑ
Section 8:	Autuai	Actual	Actual	Autual	Actual	Actual	Actual	Actual	Aotuui	Aotuai	Autua	Actual	1014
Housing Assistance	920,003	915,639	924,339	906,799	920,758	896,546							5,484,
Mod Rehab Vouchers	106,858	100,594	109,693	110,084	106,872	102,661							636,
Sec 8 Admin Expenses	76,831	89,117	88,595	106,353	88,582	101,974							551,
Mod Rehab Admin	6,311	7,737	7,838	9,968	8.657	8,784							49,1
TBRA - Vouchers	4.631	3,392	7,779	5.665	10.142	6.090							37.
Total Payments	1,114,634	1,116,478		1,138,869		1,116,054	0	0	0	0	0	0	6,759,
Net Inflow (Outflow)	(31,909)	(285,377)	66,302	89,700	94,524	(36,536)	0	0	0	0	0	0	(103,
MOD Rehab settlement with HUD	(01,000)	(200,011)	00,002	00,700	34,024	129,674	0	0	0	0	0	•	(100,
Net inflow (outflow) offset by reserve						93,138							
Reserve Account INFLOW(OUTFLOW)													
Net Section 8 HAP	42,210	(329,387)	37,725	82,014	57,415	69,014	-	-	-	-	-	-	
Net Mod Rehab HAP	(102,625)	21,465	7,027	6,636	9,848	(98,705)	-	-	-	-	-	-	
Section 8 Admin	22,192	13,272	14,194	(3,964)		1,330	-	-	-	-	-	-	
Mod Rehab Admin	5,851	8,933	6,578	4,448	5,759	(8,784)	-	-	-	-	-	-	
	(32,372)	(285,716)	65,525	89,134	93,510	(37,145)	-	-	-	-	-	-	
Reserve Bank Accounts													
Section 8 and Mod Rehab disbursement	444,252	304,570	366,345	447,780	519,960	408,578							
Sec 8 HAP -NRA	468,656	220,377	221,825	224,114	,	230,119							
Sec 8 - Operations -UNA	177,788	177,788	177,788	177,788	177,788	177,788							
Mod Rehab -ADMIN	92,399	92,399	92,399	92,399	92,399	92,399							
	1,183,095	795,134	858,357	942.081	1,016,911	908,884	0	0	0	0	0	0	



Monthly Reports: Programs Dashboard



April 23, 2019

Spartanburg Housing Authority Spartanburg, SC 29302

HONORABLE MEMBERS IN SESSION:

SUBJECT:

ASSET MANAGEMENT DEPARTMENT MONTHLY REPORT—MARCH 2019

CONTACT PERSON:

Jessica Holcomb Deputy Director of Asset Management and Special Projects 864-598-6023

OCCUPANCY

As part of HUD's Public Housing Utilization Project, as of March 31, 2019, Asset Management ended the month at 85.43% for all SHA managed developments. The targeted goal is to maintain an occupancy of 97% overall. Excluding the vacant units at Scattered Sites, the SHA would have a 95.26% overall occupancy. Total Vacant Units excluding Scattered Sites is 18 Units; 5 of which are off-line for extensive repairs (3 Camp Croft Courts, 1 Victoria Gardens, and 1 Prince Hall).

HUD GOAL	SHA Actual	Excluding Outliers	VISTA Managed PH
97%	85.43%	95.26%	98.56%

TENANT ACCOUNTS RECEIVABLE REPORTS:

The Tenant Accounts Receivable Collection rate for SHA managed developments was 101.75% for all public housing properties and 101.12% for SHA managed market units and multi-family properties. The Deputy Director of Asset Management continues to reiterate the importance of improving collections as it is a major component to the PHAS score. The Asset Management team continues to aggressively act to collect all debts. While over \$8,707.58 went uncollected for the month, there was a tremendous surge in prepays totaling over \$8,384.60.

HUD GOAL	SHA PH Actual	SHA MF and Market Actual
98.5%	101.75%	101.75%



WWW.SHASC.ORG

	TENA	NT CHARGE	ANALYSIS F	EPORT FOR	MARCH 2019				
					AGED				
Property	CHARGED	UNPAID	TARS	PREPAYS	ACTIVE	INACTIVE	TOTAL	YTD ACTUAL	OCCUPANCY
Camp Croft	\$ 22,565.14	3,774.12	🐼 87.76%	948.09	\$ 2,826.03	(64.26)	\$2,761.77	\$28,010.00	Solution (2016)
Archibald Village	13,862.50	75.50	@ 108.18%	777.78	\$ (702.28)	(431.00)	\$(1,133.28)	\$42,092.00	100.00%
Archibald Rutledge	33,364.69	1,083.38	@ 103.1 2 %	1782.65	\$ (699.27)	(343.00)	\$(1,042.27)	\$63,070.00	97.33%
Scattered Sites	2,648.00	-	@ 107.85%	207.00	\$ (207.00)	(1.00)	\$(208.00)	\$8,087.00	31.25%
Prince Hall	14,907.26	2,146.24	@ 109.96%	3195.44	\$ (1,049.20)	(435.47)	\$(1,484.67)	\$63,960.00	98.00%
Victoria Gardens	16,736.91	1,628.34	⊗ 85.81%	1338.64	\$ 289.70	2,085.57	\$2,375.27	\$34,937.00	97.50%
Cambridge Place/Brawley	1,408.00	-	109.59%	135.00	\$ (135.00)	-	\$(135.00)	\$(1,100.00)	83.33%
PH TOTAL	105,492.50	8,707.58	@ 101.75%	8,384.60	322.98	810.84	\$1,133.82	\$239,056.00	85.43%
Page Lake	3,349.00	-	③ 100.00%	0.00	\$-	-	\$0.00	\$6,607.00	100.00%
JC Bull	26,806.00	522.00	99.20%	161.00	\$ 361.00	(146.00)	\$215.00	\$144,027.00	 96.00%
Liberty	1,870.00	-	③ 100.00%	0.00	\$-	-	\$0.00	\$4,815.00	100.00%
Appian	228.00	-	105.26%	12.00	\$ (12.00)	-	\$(12.00)	\$(14,642.00)	100.00%
Total	\$ 32,253.00	522.00	@101.12%	173.00	349.00	(146.00)	\$203.00	\$140,807.00	99.00%

MILESTONES, ETC.:

On February 22, 2019, the Deputy Director of Asset Management and Business Manager scheduled one-on-one meetings with Prince Hall residents who were eligible for employment and unemployed. More than 100 appointments were scheduled and 52 residents attended the meeting. Of the attendees, more than half stated they were in need for a GED with the average educational level of the 10th grade. This will be an ongoing taskforce with the help of the Upstate Workforce Investment Board, Adult Learning Center and United Way of the Piedmont.

As of April 01, 2019, both the 78 vacant Cammie Clagett units and 19 public housing units at Cedar Springs have been removed from the SHA PIC Inventory.

Respectfully Submitted, <u>Jessica</u> M. Arcan Jessica Holcomb, Deputy Director Spartanburg Housing Authority

CAPITAL FUND TABLE

REPLACEMENT HOUSING FACTOR FUNDS CAPITAL FUND

Replacement Housing Factor	or Grant N	o. SC16R	003502-15							
Original Award Amount	Obligation		Expenditure	Amount			mount		nount	
	Deadline		Deadline	Obligated		Dispersed		Av	Available	
\$218,757	<mark>4/12/2020</mark> *		4/12/2022	\$	\$58,080.34		\$58,080.34		60,676.66	
Replacement Housing Factor			.003502-16							
Original Award Amount	Obligation Expendence								Amount Available	
	Deadline	Deadlin		O	bligated	Di	spersed			
\$225,533	<mark>4/12/2021</mark> *	4/12/202	23					\$225	5,533	
Replacement Housing Facto	or Grant N	o. SC16R	003502-17							
Original Award Amount	Obligation D	Deadline	Expenditur	e	Amount		Amount		Amount	
			Deadline		Obligated		Disperse	ed	Available	
\$162,926	8/15/2019	019 8/15/20							\$162,926	
Capital Fund Program	Grant	No. SC10	6P003501-16							
Original Award Amount	Obligation D	Deadline	Expenditu	re	Amount		Amount		Amount	
C	C		Deadline		Obligated	ł	Disperse	ed	Available	
\$1,289,642	4/12/2018		4/12/2020		\$1,244,64	42	\$895,60	9.07	\$380,345.14	
Capital Fund Program	Grant N	lo. SC16F	P003501-17							
Original Award Amount	Obligation D		Expenditur	e	Amount		Amount	-	Amount	
	S chiganon D		Deadline	-	Obligated		Disperse		Available	
\$926,447	8/15/2019		8/15/2021		\$225,771.		\$225,77		\$691,965.01	
Capital Fund Program		No. SC16	P003501-18							
Original Award Amount	Obligation D		Expenditur	e	Amount		Amount	-	Amount	
	Songuion E		Deadline	-	Obligated		Disperse		Available	
\$1,246,092	5/28/2022		5/28/2020		conguiou		2150015		\$1,246,092	
** 1 1 1			2, 20, 2020						<i>41,210,072</i>	

*Approved extension deadlines from HUD

Compliance/ Regulatory: The Capital Fund is awarded by HUD annually based in part on the number of units in the PHA portfolio. SHA must submit a proposed budget to HUD for approval. Funds must be obligated within 24 months and expended within 48 months. The funds are generally approved for projects directly associated with asset management. Ten percent of the award may be committed to the COCC and categories such as "Management Improvement" may be approved by HUD. (an example would be computer upgrades which benefit the overall operation of the authority). Much of SHA's historical capital fund was used to satisfy outstanding debt (Capital Fund Financing). The RHF funds are committed to be utilized in the project on the Northside, currently underway. The expenditure date has been extended by HUD:

- 2016 Capital Fund Obligation and Disbursement End dates
 - 1) April 13, 2016 Obligation Start Date
 - 2) April 12, 2018 Obligation End Date
 - 3) April 12, 2020 Disbursement End Date
- 2017 Capital Fund Obligation and Disbursement End dates
 - 1) August 16, 2017 Obligation Start Date
 - 2) August 15, 2019 Obligation End Date
 - 3) August 15, 2021 Disbursement End Date
- 2018 Capital Fund Obligation and Disbursement End date
 - 1) May 28, 2018 Obligation Start Date
 - 2) May 28, 2020 Obligation End Date
 - 3) May 28, 2022 Disbursement End Date
- Monthly reporting by the 5th of each month on the obligation and expenditure of each open Capital Fund in the Line of Credit Control System (LOCCS)

OUTLIERS

- Anticipating not receiving Capital Funds in 2020
- Majority of 2017 Capital Fund have been obligated for RAD
- Lack of Capital Funds to meet SHA's physical needs of the properties

MILESTONE

- HUD approved Capital Fund for 2019
- HUD recaptured \$188,218 from Capital Fund 2018 due to the units at Cammie Clagett being removed via RAD in calendar year 2017. These units should not have been funded according to HUD.

DEVELOPMENT

COMPLIANCE/REGULATORY

• SHA must issue RFP's and RFQ's for developer and contractor activity while adhering to SHA and HUD procurement policies

OUTLIERS

• SHA experiences challenges in attracting interested and qualified vendors

MILESTONES

- 9% LIHTC applications for Victoria Gardens and Archibald Hi-Rise were submitted on March 8
- Reconstruction of Brawley Street unit completed on time

The bi-weekly calls with RECAP Real Estate Advisors have resulted in positive movement with Country Gardens I and II refinancing and RAD closing. RECAP has played a vital role in ensuring that the three residents moving from Cedar Springs to Parkside at Drayton is a smooth RAD transition.

HOUSING CHOICE VOUCHER PROGRAM

COMPLIANCE/REGULATORY

- The HUD requirement is that the PHA utilizes 98% of its vouchers or 98% of its allocated funding.
- The **Housing Choice Voucher Program's** (**HCV**) cumulative leasing and budget utilization from the 24 Month Tool.

Cumulative %	Cumulative %	Monthly UML %	Monthly ABA
Annual Leased	Eligibility Expended		Expended %
90.2%	96.3 %	90.2%	99.6%

• The current monthly lease up rate for HCV which includes **Project Based Voucher** (**PBV**) and **Rental Assistance Demonstration** (**RAD**) Programs:

HCV	PBV	RAD
91%	98%	94%

• The Mod Rehab Program (MOD) leasing rate is 90%:

Norris Ridge	Morningside
97%	86%

• The Tenant Based Rental Assistance Program (TBRA) leasing rate is 100%.

OUTLIERS

- The HCV Department is working to maintain leasing within our budget allocation in the HCV, RAD, PBV, and MOD Rehab programs to ensure that the program meets HUD requirements.
- The Mod Rehab Program leasing is at the required 90%. Morningside Apartments was purchased and the new owners have decided that they do not want to renew the Mod Rehab Contract. The HUD office has been notified and SHA has requested replacement vouchers for the 36 families currently living at the property. Norris Ridge Apartments has renewed their Mod Rehab contract. The property is working on completing a RAD conversion.
- The SHA7 has implemented a leasing plan to increase leasing over the next two months.
- The TBRA Program for veterans has ten (16) participants.
- The TBRA2 Program received twenty- nine (29) applications and all are being processed.

MILESTONES

• Housing Choice Voucher Program issued fourth-five (45) vouchers, one hundred eightsix (186) searching.

Program	Units Allocated	Units Leased	Unused
HCV	1760	1583	177
PBV	232	230	2
RAD	338	319	19
MOD	226	217	9
Totals	2556	2349	207

COMMUNITY AND SUPPORTIVE SERVICES-March 2019

- MFSC179397 grant renewal status-Authorizing Official reassigned and awaiting 2019 funding award notice
- Current Escrow Account for FSS Public Housing \$12,423.00
- Current Escrow Account for FSS HCV \$72,192.00

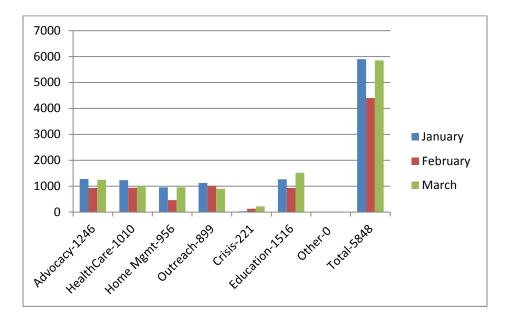
Grant #	Grant	Closing	Remaining	Notes
	Name	Date	Balance	
YB-28112-16-60- A-45	YouthBuild	4/30/2019	\$84,233	Two staff members positions will phase out
MFSC179397	MultiFamily	12/31/2018	\$0	Reallocation Finalized \$17,350.83
SC003RPS11A015	ROSS	3/24/2020	\$134,486.68	Position Vacant until April 2019
FSS18SC2129	FSS	2/18/2020	\$45,659.52	Project Period began 2/18/2019-Pre- Award Cost have been captured

SHA Staff took Wofford students on a tour of Public Housing on March 26, 2019 at the request of Wofford students and staff. Several students are interested in supporting the upcoming mentoring program for children at Victoria Gardens, the Spelling Bee and possible summer internships with the Housing Authority.

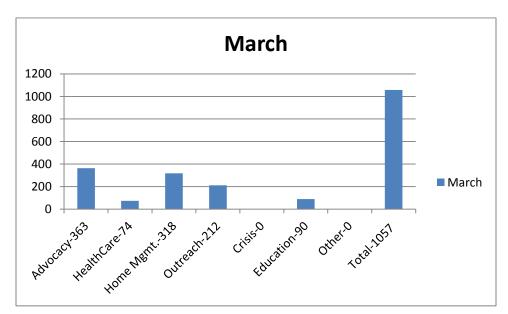


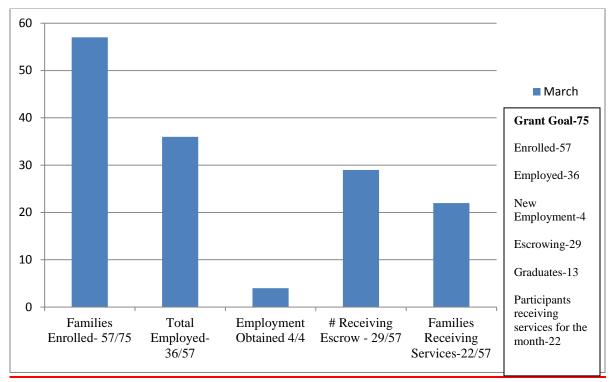
MILESTONES

EDSC ELDERLY AND DISABLED PROGRAM # of Services for 2019 (March) Archibald High Rise, Archibald Village, Camp Croft Courts, Victoria Gardens, Prince Hall



MFSC ELDERLY AND DISABLED PROGRAM # of Services for 2019 (March) JC Bull and Cedar Springs





HCV/PH HOUSING FSS PROGRAM (March) (Grant Period is 1/1/19 to 12/31/19)

Information Sessions being held in the month of April to begin new enrollment.