

Board of Commissioners Orientation Guide



September 26, 2017

Dear Newly Appointed Commissioner,

I would like to take this opportunity to congratulate each of you on your recent appointment to serve as a Commissioner on the City of Spartanburg Housing Authority Board of Commissioners.

We have compiled a comprehensive packet of critical informa5tion to assist you in your transition to becoming a Commissioner on our SHA Board. Also, we have included the roles and responsibilities of Commissioners provided by the U.S. Department of Housing and Urban Development (HUD).

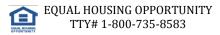
We look forward to working with you during your term and appreciate your willingness to serve on our Board. If I can be of any assistance, please feel free to contact me at your earliest convenience.

Sincerely,

Terril Bates CEO

TB/rds









WWW.SHASC.ORG

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2271 S. PINE STREET, SPARTANBURG, SC 29302 PHONE: 864.598.6000 FAX: 864-598-6155

INFO@SHASC.ORG

















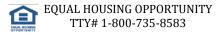
VISION

Housing and programs as a pathway to success for individuals and families in Spartanburg, County

MISSION

The Spartanburg Housing Authority provides and develops affordable, quality housing options and programs that promote self-sufficiency.







SHA Website

SHA has a comprehensive website filled with pertinent information for the public, staff, and Board members. There is a portal designed just for Board members to review important information. Instructions and credentials to login are below.



- In your web browser, type in www.shasc.org
- At the bottom of the home page, there is a link entitled BOARD LOGIN click there
- Type in your Username and Password and click Login

Username:	
Password:	



SHA Properties

Public Housing

Archibald Rutledge Hi-Rise & Village

A total of 150 units consisting of Efficiency & 1 bedroom apartments located at 764 N. Church Street near Spartanburg Regional Healthcare Center. The apartments are fully equipped with range, refrigerator, garbage disposal, along with central heat and air conditioning. Laundry rooms, chapel and community room located in Hi-Rise. A Senior Center satellite office is located next door.





Cambridge Place

A total of three, two-unit townhomes on Brawley Street in Spartanburg's Northside. Cambridge Place is a modern complex, which consists of brightly colored, energy-efficient homes with large porches and state-of-the-art appliances.





Camp Croft Courts

A total of 96 renovated 1, 2 & 3 bedroom apartments located at 111 Hanover Place. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. A Computer center, laundry building and playground located on-site.





Prince Hall Apartments

A total of 100 Renovated 2 & 3 bedroom apartments located at 100 Prince Hall Lane. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. A computer center, complex library and playground located on site. Tenants pay electric utilities.







Victoria Garden Apartments

A total of 80 Renovated 1, 2, 3 & 4 bedroom apartments located at 695 Howard Street near Cleveland Elementary School. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. A Computer center, laundry building and playground located on-site.





Market, HOME and Section-8 Project Bases Properties Appian

A total of three units located on Appian Drive, consists of a duplex and house. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. The rental amount is \$515 per month.

J.C. Bull

A total of 132 units located at 101 Marion Ave. The property serves near elderly (55+) and elderly (62+) residents. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. The rental amount is based on income.

Liberty

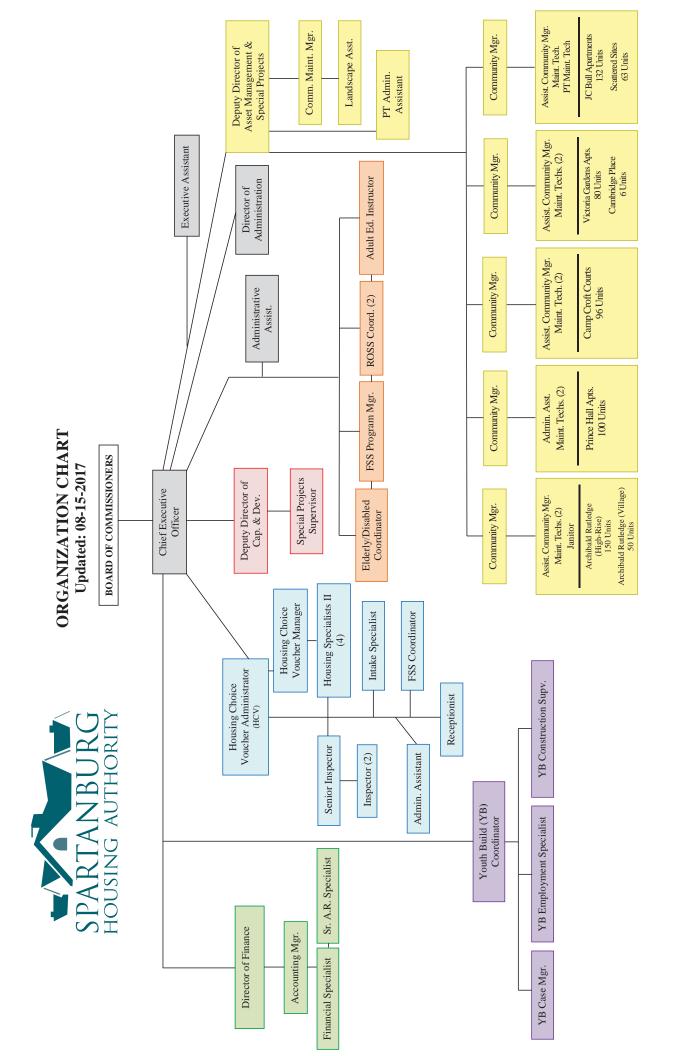
A total of 3 duplexes (6 units) located on S. Liberty Street. The apartments are fully equipped with range, refrigerator, washer hook-ups along with central heat and air conditioning. The rental amount is \$509 per month.

Page Lake Manor

Opening in July 2016, Page Lake Manor consists of 2 quadraplex HOME units that house elderly resident 62 years of age and older. The property is located in southern Spartanburg County off Southport Rd.



SHA Organization Chart & Staff Directory



POSITION DESCRIPTION LEGEND

Finance		нсл		Capital & Development		Executive		AM & Spcl.	
Director of Finance	- Responsible for establishing financial policies, procedures, Ensures legal and regulatory compliance for all accounting and financial reporting functions - Oversees staff activities Reviews all fiduciary practices within the organization	HCV Administrator	Oversees the management and operation of the Housing Choice Voucher Program	Deputy Director	Responsible for management of the PHA Capital Fund. Involved with the PHA development project and oversight of capital projects at the AMP Provides NCCER training to Youthbuild	Dir. of Administration	Manages all aspects of HR Functions; Assists with Affiliate Activities; Manages agency insurance obligations; Manages agency's procurement activities.	Deputy Director of Asset Management and Special Projects	Oversees the management of Asset Management, Assisted Housing, Risk Management, RAD, ADA Section 504 process and Maintenance Supervises all Asset Management personnel Manages Information Technology purchases and user setup Manages vendor service contracts
Accounting Manager	- Manages integrity of accounting records - Coordinates the development of the organizations budget	HCV Manager	Supervises portions of the HCV staff. Manages HCV work flow in accordance with HUD guidelines	Special Projects Supervisor	Manages COCC building function issues, PHA fleet management, serves two days at Youthbuild	Executive Assistant	- Provides administrative support to the CEO - Assist in coordinating & facilitating communication between CEO, Board, HUD, & Sr. Staff - Coordinates Sr. Staff & other meetings, agendas, & minutes	Community Maintenance Mgr.	Supervises PHA landscape staff and inmates. Manages warehouse at COCC Prepares applied time reports for maintenance. Supports maintenance projects at sites
Financial Specialist	- Responsible for the processing of payments of invoices - payroll processing	Housing Specialists II	Interviews participants, process recertification, moves, interacts with landlords			Administrative Asst.	Vacant position	Landscape Asst.	- Supervises inmate workers - Conducts landscape maintenance for public housing and other SHA and affiliate sites
Sr. Accounts Receivable Specialist	- Responsible for accounts recievable - Quality controls invoices	Intake Specialist	Determines eligibility for housing for all applicants that apply for HCV, PBV, MOD, and/or TBRA Programs	Resident Services				PT Administrative Asst.	Provides a variety of administrative services to the Deputy Director
		Senior Inspector	- Manages annual and Initial HQS inspections and assigns cases to inspectors for the HCV program - Coordinates, assigns and produces reports and letters to contract inspections that conduct RAD, PBV and MOD inspections - Conducts an avg. of 100 HQS inspections a month	Elderly/Disable Coordinator	Engages with community partners & resources that aid in assisting residents to live independently - Works as a resident advocate			Community Manager	- Supervises Admin. Assistants & Maintenance personnel - Conducts Move-ins, inspections, property budgets, lease violations - Connests delinquent residents - Conducts eviction process - Reports improper and illegal behavior & activity
YouthBuild		Inspector	Conducts Housing Quality Inspections for the HCV program	Family Self- Sufficiency (FSS) Program Mgr.	- Manages program participant's cases - Manages the Program - Coordinating Committee PCC, which consists of community partners - Plans workshops/classes to meet client's needs			Admin Assistant	Provides admin assistance to Community Manager at a public housing community
YB Coordinator	Manages program inclusive of recruitment, enrollement, case mgmt support services, construction training, budget compliance, GED attainment,	Admin. Assistant	- Answers & responds to all incoming calls - Responsible for setting up LL EFTs (what is EFT, I assume LL is landlord)&	ROSS Coordinator	Coordinates Connections Program in accordance wth grant goals			Assist Community Mgr.	Provides support to Community Manager, may include recertification, inspections, move ins general customer service.

Provides janitorial services at Archibald Rutledge.	Janitor						Develops construction plans and schedules for YB students Oversees on-site construction training Certified NCCER instructor	YB Construction Supervisor
proper and grounds	Tech.				program in accordance with HUD regulations		programs - Prepares students for the workforce	Specialist
Provides a variety of of repairs to public housing or multifamily units,	PT Maintenance					FSS Coordinator	- Oversees case management for students in job training	YB Employment
			- Provides basic computer classes, basic adult literacy classes, and book clubs for elderly/disabled residents				YB program	
			on-site support for students at three properties		organization for dept.		- Maintains case files - Assists with marketing of the	
and grounds.			SHA and participants in SHA grant-funded programs - Offers		- Mail sorting - File & Document		regard to personal, legal, and social needs	
Conducts a variety of repairs to public housing or multifamily units, property	Maintenance Tech.		- Provides educational opportunities to the residents of	Adult Ed. Instructor	- Manages switchboard and walk-in clients	Receptionist	- Provides counseling support, and advocacy to students with	YB Case Manager
					correspondences & process closed files		service providers, vendors and training providers	
					- Set up hearings, mail out		Monitors partnerships, MOUs,	
					questions, - Process rent increases		program placement, and retention	
					answering any of their		leadership development, post-	

Yrs of Svc.	5.3	5.6	14.4	38	4:1	1.5	0.33		4.1	1.7	2.25	1.25	0.7	80.6	10	1.6	24.7	0.33			1.5
Svc. Date	3/16/12	12/9/11	2/14/03	1/16/79	2/11/16	1/25/16	5/30/17	8/14/17	2/16/16	10/28/15	4/6/15	4/22/16	11/21/16	2/30/08	7/2/07	12/21/15	11/10/92	5/12/17	8/31/17	6/5/17	3/7/16
Pos.	Dept. Dir.	Comm. Maint. Mgr.	Lndscp Asst.	Comm. Mgr.	Comm. Mgr.	Comm. Mgr.	Comm. Mgr.	Comm. Mgr.	Asst. Comm. Mgr.	Asst. Comm. Mgr.	Comm.	Comm.	Asst. Comm. Mgr.	Maint. Tech	Н	Maint. Tech	7		_	ų.	PT Maint. Tech.
Asset Mgmnt & Spcl Prjcts	Jessica Holcomb	Nathan Bragg	Anthony Proctor	Nadine West	Rena Smith	Calandra Dendy	Jill O'Connell	Tanya Owens	Stephanie McDowell	Mary Beth Parton	Welline Bowles	Sierra Rookard	Sharie Adams	John Prophette		Emory Burris		ohn		ney	Chavis Garner
Yrs A of S		16.8 N	4	4	5.1 F	2	2.1 J	D.6 T	8 2	Z	7	S	S	J	J	H	J	J	A	Y	<u> </u>
Svc. Date	8/1/16	9/22/00			5/4/12	7/13/15	4/28/15	2/6/17	8/4/14												
Pos.	Dept. Dir.	Spcl. Proj. Mgr.			Eldr/ Disable Coor.	ROSS Coor.	ROSS Coor.	FSS Prog. Mgr.	Adult Ed. Instrctr.												
Capital & Development	Joseph Jackson	Tyrone Meadows		Resident Services	Jayne Floyd	Ryan Grace	Natalie Hurd	Suzanne Young	LouAnn Parris												
Yrs of Svc.	4.9	0.1	12.3	31.7	15.2 5	11.6	1.5	0.67	0.1	0.1	∞	5.3	4.7								
Svc. Date	8/2/12	5/30/17	3/11/05	10/7/85	4/26/02	11/4/05	1/26/16	12/27/16	7/24/17	6/19/17	60/6/L	3/16/12	11/2/12								
Pos.	HCV Admin.	HCV Mgr	Sr. Insptr.	Insptr.	Insptr.	Intake Spclst.	Hsng. Spclst. 2	Hsng. Spclst. 2	Hsng. Spclst. 2	Hsng. Spclst. 2	Admin. Asst.	Recptnst.	FSS Coor.								
Housing Choice Voucher (HCV)	Tiffany Askew	Teresa Moultrie	Everett Edwards	Barney Rhinehart	Terry Blackley	Lanise Dillard	Stacee Henderson		Latoya Robinson		Carolyn Wofford	Whitney Gaffney	Lorenzo Teasley								
Yrs of Svc.	0.25	4.4	9.3	1.3			0.33	80.0	80.0												
Svc. Date	6/12/17	2/5/13	2/29/08	3/23/16			5/12/17	71/11/7	7/10/17												
Pos.	Dir. Of Finance	Acentg. Mgr.	Sr. Accts. Rcv Spelst	Fin. Spclst			YB Coor.	YB Case Mgr.	YB Emply. Spclst.												
Finance	Angela Leopard	Joe Calicdan	Tammy Murray	Osazee Idehen		Youth Build	Natalie Smith	Dickie Adams	Selena Smith												
Yrs of Svc.	2.1	0.75	9.0																		
Svc. Date	6/8/15	10/10/	2/6/17																Ī	Ī	
Pos.	CEO	Dir. Of Admin.	Ex. Asst.																		
Executive	Terril Bates	Shannell Hardwick	Rickie Sarratt																		

Spartanburg Housing Authority Telephone	ne Director				^
		ial 91+area code + number for outside line.	F	Revised: Tuesday, September, 2017 3:00	0 pm
EXECUTIVE OFFI	CE	ARCHIBALD HI-RISE, ARCHI	BALD	RESIDENT SERVICES	
Bates, Terril - CEO/Executive Director	6010	Front Desk / Security	6005	Floyd, Jayne – EDS Case Manager	6127
Mobile Phone	316-3701	O'Connell, Jill Community Mgr.	6085	Mobile Phone	809-4390
Sarratt, Rick – Executive Assistant	6080	Mobile Phone Vacant – Night Manager	606-9183	Hurd, Natalie – Connections Coordinator Mobile Phone	6064 641-9121
Holcomb, Jessica -Deputy Director	6023	Mobile Phone	809-2276	Grace, Ryan – Multi-Family Coordinator	6071
MobilePhone	809-0043	McDowell, Stephanie – Asst. Mgr.	6139	Mobile Phone	809-7745
Hardwick, Shannell – Director of Adminis			612-1956	Parris, LouAnn - Adult Ed Instructor	809-1856
Mobile	809-4484			Vacant – Home Ownership	6124
Mobile	809-4484			Mobile Phone	809-7950
Jackson, Joseph -Deputy Dir. of Cap. & I	Dev. 6052	PRINCE HALL, CAMMIE CI Dendy, Calandra - Community Mgr.	6095	Young, Suzanne – PH FSS Mobile Phone	6016
Mobile Phone	612-1362	Mobile Phone Rookard, Sade – Admin. Asst.	606-9992 6096 978-0764		809-0042
SPECIAL PROJECTS					
Meadows, Tyrone - Special Projects Sup-		CAMP CROFT			
Mobile Phone	809-4961	Smith, Rena - Community Mgr.	6075		
FRONT DESK / RECEI	PTION	Mobile Phone	764-5496		
Gaffney, Whittney - Reception			70.0.5		
Garney, wintiney - Reception	6002	Bowles, Welline – Asst. Mgr.	6011		
INFORMATION TECH	NOLOGY		612-1156		
IT Helpdesk - IT Helpdesk	6123	VICTORIA GARDENS, CAN	IBRIDGE	YOUTHBUILD	
Email helpdesk@shasc.org for all red	quests.	Owens, Latanya Community Mgr.	6133	Smith, Natalie YouthBuild Coordinator	6008
		Mobile Phone	606-9911	Mobile Phone	612-1391
FINANCE & ACCOUN			6090	Adams, Dickie – YouthBuild Case Mgr.	6065
Angela Leopard - Director of Finance	6138	Pardon, Mary Beth – Asst. Mgr.	606-9184	Mobile Phone	764-8413 398-8894
Calicdan, Joe - Accounting Manager	6041	J.C. BULL, APPIAN, LIBERTY, SC.	ATTERED	Vacant - Construction Supervisor	
Idehen, Osazee - Procurement Mgr.	6030/6070	West, Nadine - Prop. Mgr.	6100	Selena Smith – Employment Specialist	6104
Murray, Tammy - Receivables Vacant - Accountant	6027 6012	Mobile Phone	809-1861	Mobile Phone	612-1482
Vacant - Accountant	0012	Adams, Sharie - Asst. Mgr.	6113		
		Mobile Phone	706-2314		
		LANDSCAPE			
		Bragg, Nathan-Community Maint. Mgr.	809-1405		
		Proctor, Anthony - Landscape Assistant	606-9425	MISCELLANEOUS	
		2 Toctor, rinthony Eminascape rissistant	000 7 122	Public SHA Main Menu	6000
				Main Office Reception Call Queue	9999
				Internal Voicemail	899
				After Hours Work Order Line	6128
				Executive Board Room	6120
HOUSING CHOICE VOUCHER I	PROGRAM			Conference Room A Conference Bridge	6247 253-8447
Askew, Tiffany - HCV Administrator	6053			Section 8 Fax	6154
Edwards, Everett - Senior Inspector	6018	11		Central (Executive) Fax	6155
Mobile Phone	384-0773	HOUSING MAINTENAN	ICE	Public Housing Fax	6156
Blackley, Terry - Inspector	6056	Stapleton, Jerry "Billy"	606-1382		
Mobile Phone	327-7389	Prophette. John	606-1006		
Rhinehart, Barney - Inspector	6031	Burris, Emory	606-1136	11	
Mobile Phone	809-1785	Geddes, John "Scott"	606-1359		
Henderson, Stacee- Housing Specialist	6047	Frye, Richard	606-1137		
Vachon, Meridith - Housing Specialist	6054	Littlejohn, Jerried	606-1011		
Dilland I amina Intella Caradalist	(0.42			1.1	

606-1052

606-1392

Dillard, Lanise - Intake Specialist

Moultrie, Teresa - HCV Manager

Teasley, Lorenzo - Section 8 FSS

Wofford, Carolyn - Admin Assistant Campbell, Ashley - Housing Specialist

Robinson, Latoya - Housing Specialist

6042

6038

6015

6022

6055 6017

McCluney, Robert

Cabell, Chris



SHA Affiliates

INFORMATION IN REGARDS TO SHA AFFILIATES. NON-PROFITS. CORPORATIONS. COMPANIES AND LIMITED LIABILITY CORPORATIONS

	ARDS TO SHA AFFILIATES,	NON-PROFITS, CORPORATIONS	S, COMPANIES AND LIMIT	TED LIABILITY CORPORAT	IONS								
Date Last Revised: 8/21/17	<u> </u>			ļ .	_			,					
Number Name	Spartanburg Housing Authority	Spartanburg Housing Development (REGENESIS)	Spartanburg Leased Housing Corporation		Spartanburg Housing Limited Partnership		Collins Park, LLC	HC-1, LLC	CS-1, LLC	Cedar Springs Place, LLC	1(Page - 1, LLC	SHA Property Company	Spartanburg Area Local Housing Trust Fund
Also Known As	Housing Authority of the City of Spartanburg, SHA, HACS	Spartanburg Housing Authority Development, SHD, SHAD, Upstate Housing Partnership	SLHC	Н6НС	SHLP, Country Gardens Estates 1, CGE	SHA-2 LP, Country Garden Estates II, CGE 2		Summer Place	Southside Project			SHAPCO	
Federal Identification Number	57-6001369	20-0726974	90-0140291	74-3198070	56-2191176	20-0486955	30-0362218	20-4957173	20-8096428		None	20-5544300	26-0257889
Purpose	Provides affordable housing options in vibrant neighborhoods for the citizens of the Greater Spartanburg Community.	SHD was formed September of 2001 to at as the development arm of the Spartanburg Housing Authority. It's first work was with Country Garden Estates I and continued to perform as developer through both HOPE VI Grants. Served as developer for many SHA deals including tax credits.	SLHC was originally formed September 1979 with duties relative to the J. C. Bull properties. Bylaws say "The Corporation will seek to develop decent, safe and sanitary housing for person of low income, particularly the elderly and disabled in the City and County of Spartanburg, South Carolina."	function as part of the ownership structure for various development components of the Tobias Booker Hartwell HOPE VI grant activities and later fulfilling that same	part of the Low Income Housing Tax Credit (LIHTC) application and ownership structure for Country Garden Estates I. This development consists of 50 affordable rental units, 10 of which also carry a second designation as public	SHA-2 LP was formed January 2003 as part of the Low Income Housing Tax Credit (LIHTC) application and ownership structure for Country Garden Estates II. This development consists of 50 affordable rental units and is immediately adjacent to Country Garden Estates I.	1 ' '	2006 as part of the LIHTC	CS-I, LLC was formed May 2006 to function as part of the ownership structure for the Southside developments. This was part of the Phyllis Gains HOPE VI and consisted of three separate Bond and LIHTC rental communities. The three communities consisted of The Ridge, Collins Park, and Independence Place.		This entity was created, but no utilized. It was replaced by CS1 LLC that combined Collins Park and Page Lake (the Ridge) together to better serve the development structure.		Created to allow solicitation of charitable funds for future work
Status	Active	Active	Active	Active	Active	Active	No	Active	Active		No	Yes	No
Do we need this entity to remain?	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes		No	Yes	No
Current Legal Status	Political subdivision of the commonwealth of South Carolina	501(c)(3)	501(c)(3)	Corporation	Limited Partnership	Limited Partnership		Limited Partnership	Limited Partnership			Deficiency Judgement against it.	
Required Actions	1) SHA's bylaws are in need of update. In 2014 Commissioners Steed and Cole worked on a revision, but it was not completed.		SHA appoints 2 of 5 Board Members.	Serves as Managing Member or General Partner for all of SHA's Tax Credit Properties.								Board of Directors of SHA Property Co are appointed by Board of Commissioners of SHA	
	We have one Commissioner's position empty now. Ms. Tullis term expires in June 2015. City Council appoints Commissioners to Board.		Elect new board members each year at annual meeting to serve two year terms.										
Required compliance with legal or regulatory matters	Annual Meeting is to be held with the regular meeting in April. Annually elect chair and		Elect officers to serve term of 1 year beginning 07-01.	Annual Meeting first Monday in October, elect Officers for period of one year.									
	vice-chair to serve term of 1 year at annual meeting.			period of one year.									
Notes:		In February 2010, SHD separated itself from SHA. SHA no longer controls SHD, it has its own Board. Many of SHA's tax credit properties and HOPE VI development projects included SHD as the developer for SHA. These items have not yet been resolved.			Does not have a Board it is directed by its General Partner which is H6HC with 99% ownership.	Does not have a Board it is directed by its General Partner which is H6HC with 99% ownership.	Critical: We must keep.	Does not have a Board it is directed by its General Partner which is H6HC with 99% ownership.	Does not have a Board it is directed by its General Partner which is H6HC with 99% ownership.		WILL BE DISSOLVED	Dormant - No Action.	WILL BE DISSOLVED
Members			1)Suzy Cole:suzyboulwarecole@gmail. com/864-363-8350; 2)Mr. Chris Steed/864-316-1852; 3) Robert Hughes/864-542-1858									1)Suzy Cole:suzyboulwarecole@gmail. com/864-363-8350; 2)Thomas Lounds:tlounds@shasc.org/864- 809-6479; 3)Chris Steed/864- 316-1852; 4)Irene Sims/864- 585-2752; 5)Kittie Tullis:ktullis@shasc.org/864- 583-7782; 6)Charles Love/864- 357-5060; 7)Alexander Hray, Jr./864-583-9618	
Secretary of State Information	Not registered with the Secretary of the State	According to the SC Secretary of State there have been a number of changes to this entity as follows: 07/12/2011 changed address, 08/24/2011 changed agent from Roy Johnson to Liberty Canzater, 11/07/2013 changed agent from Liberty Canzater to Harold Mitchell, 11/07/2013 changed named from SHD to UHP and 11/25/2014 amendment: optional provisions	do however need to update our records. This entity is still registered to HEADQUARTERS and the address is 764 N.	do however need to update our records. This entity is still				1	We do still need this entity. We do however need to update our records. This entity is still registered to Roy Johnson at 201 Caulder Avenue.		entity and notify the Secreatar of State properly. This entity is	-	We need to do away with this entity and notify the Secreatary of State properly. This entity is still registered to Roy Johnson 201 Caulder Avenue.

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INFORMATION IN REGAF

INFORMATION IN REGA	Ar T	ı						1	_	1	T	1
Date Last Revised: 8/21/17 Number	14	16	5 17	10	19	20	21	1	22	1	23 2	1
Name	Spartanburg Housing Management	Mary Wright LLC	Wright Center LLC	Spartanburg Housing Opportunities	SHA7 LLC	SHA7 Managing Member Inc.	Highland Avenue. LLC	SHA Highland LLC	Spartanburg Housing Professionals Corp.	SHPC I, LLC	Spartanburg Area Housing Corp.	SAHC I, LLC
Also Known As	SHM			SHO								
Federal Identification Number	26-1124807	26-1523549	36-4630275	47-2369551	47-1090241	36-4809370	90-0140291		*NEEDS TO BE OBTAINED	*NEEDS TO BE OBTAINED	*NEEDS TO BE OBTAINED	82-2021554
Purpose	SHM was formed July 2007 to act as a property management company for the various existing and future affordable communities. SHM also has the potential to act as a for profit property manager of external communities.	member which was created for the rehabilitation of the old Mary H Wright School and turn it in to an Office Complex. It is	Wight Center LLC is a managed member which was created to benefit from the historic and new market tax credits for the rehabilitation of the old Mary H Wright School and turn it in to an Office Complex. It is made up of Square D (99%) Investor Member and SHA Property Company (1%), which is the Managing Member		This is the ownership entity for JC Anderson, Gooch, Tobias, Barksdale, Leland, Spruce, Watson as LIHTC and HCV Section 8 Project Based Units.		This is the ownership entity for the new Highland Crossing Apartments under construction with Developer Partner CHP at former Cammie Clagett.		An affiliate arm of SHA that serves as a component for SHA's partnership communities (individual LLCs owned by SHPC hold ownership in partnerships related to tax credit developments).	Created to hold the Northside Development project limited partnership interest.	Affiliate arm of SHA that serves as the component unit for SHA's wholly owned developments (individual LLCs owned by SAHC are used in relation to RAD properties, etc.)	Member of RAD Project: Cammie Clagett Phase II
Status	No	Yes	Yes	No	Yes	Yes	Yes					
Do we need this entity to remain?	Yes	Yes	Yes	No	Yes	Yes	Yes					
Current Legal Status	501(c)(3)	Limited Partnership Deficiency Judgement against it.	Limited Partnership Deficiency Judgement against it.		Limited Liability	Limited Liability	Limited Liability		Prepare and file Form 1023 with IRS to seek 501(c)(3) status	Prepare and file Form 1023 with IRS to seek 501(c)(3) status	Prepare and file Form 1023 with IRS to seek 501(c)(3) status	Prepare and file Form 1023 with IRS to seek 501(c)(3) status
Required Actions	Must have minimum of 3 Directors. Began with 6 Directors, 2 appointed from SHA, 2 from SLHC and 2 from SHD. Annual Meeting, month and day not specified											
Required compliance with legal or regulatory matters												
Notes:	Could possibly be used in the future for a management entity to manage LIHTC units and generate revenue for SHA.	Dormant - No Action.	Dormant - No Action.	WILL BE DISSOLVED			We do need this entity					
Members					1) Suzy Cole: Resigned on 8/7/17; 2) Mac Hogan: On 7/31/17, via declined meeting request, Mr. Hogan informed me that he was not a board member of SHA7							
Secretary of State Information	We may need this entity in the future to manage tax credit properties. We do however need to update the registration with the State as the registered agent is still Roy Johnson at 201 Caulder Avenue.	registered to Roy Johnson with no address. We need to check	201 Caulder Avenue. We need	with this entity. We created it, but never utilized it. Harry Byrd	address in Chalresloton. Robert is our Bond attorney we need to check with him to see what we need to do, if anything. We	Haryy Byrd at 201 Caulder Avenue. We do still need this entity for our SHA7 RAD Deal. We need to check with Mr. Nettles to see how we need to	Currently the Registered Agent and adress is Robert Nettles, 106 Broad Street, Charleston, SC 29401. Mr. Nettles is our Bond attorney. We need to check with him to see if this information is still correct and if not we will update.					

2



2017 Board of Commissioners Meeting Schedule

- January 24th
- February 28th
- March 28th
- April 25th
- May 23rd
- June 27th
- July 25th
- August 22nd
- September 26th
- October 24th
- November 21st
- December No Meeting

All Board meetings, unless otherwise stated, take place in the Executive Board Room at the Central Office Cost Center (COCC) located at 2271 S. Pine St, Spartanburg, SC 29302.

Board meetings are held on the fourth

Tuesday of the month at 4:00 PM.

Housing Authority 2017-2018

State Regulated (Sec. 31-3-340 of State Code)

SHA Email	bboyd@shasc.org	jofairey@shasc.org	mmyers@shasc.org	apoliakoff@shasc.org	mmetz@shasc.org	bthomas@shasc.org	cwhite@shasc.org			tlounds@shasc.org	ktuliis@shasc.org
Personal Email	bryant.boyd@td.com	Ifairey@iohnsondevelopment.net	matthew.mvers@southstatebank.	andrewpoliakoff@bellsouth.net	mmetz@maryblackfoundation.org	bythomas2121@yahoo.com	chuckwhite61@att.net			tlounds@bellsouth.net	
Bal. Eligibility Info for reappt.	9/30/2022 MM	Σ	WM	MM	WF	MF	WF			×	MF
Term B Exp. In	30/2022 M	9/30/2022 WM	Sep-18 W		Sep-19 W	Sep-19	Sep-20 W				Jun-20 N
Term Te	Oct 1, 2017 9/ thru Sept 30, 2022	Oct 1, 2017 9/ thru Sept 30, 2022	8	July - 15 thru Sep-20 Sept-2020	June-14 thru Se Sept-19	June-14 thru Se Sept-19	August - 15 Se thru Sept- 2020			June-19	July-15 thru June-2020
Date of Appt.	7	Appt. 7/10/17	Appt.3/20/1 March-17 7 to fill thru Sept- unexpired term of Mac Hogan (6/30/18)	Appt. 7/27/15						Appt. 9/12/11 to 9/12/11 to fill the unexpired term of Dr. Frances L. Hardy/ reappt.	583-7782 978-2192 6/28/2010/ reappt. 7/27/15
Home	843-240- 5933	2740 2740	864-621- 1870	864-574- 5624	573-9500 494-0865 Appt. 7/14/14	864-208- 5822	706-8864 573-8866 Appt. 8/24/15		ritus		978-2192
Bus. Phone	864-591- 8700	864-594- 5918	864-342- 4911	864-583- 8212	573-9500		706-8864		er Emel		583-7782
	TD Bank Manager	Johnson Development/Real Estate	29302 Banker/South State Bank	29301 Attorney	VP of Programs - Mary Black Foundation	29306 MAAS Cleaning Services	29302 Retired Educator		Commissioner Emeritus	29301 Retired	Owner/Collins Funeral Home & Liberty Bonding Co.
diZ	29306	29302									29307
City & State	Spartanburg, SC	Spartanburg, SC city resident	Spartanburg, SC city resident	Spartanburg, SC	Spartanburg, SC	Spartanburg, SC city resident SHA resident	Spartanburg, SC city resident			Spartanburg, SC city resident	Spartanburg, SC city resident
Address		1560 Barberry Lane	603 Weymouth Drive Spartanburg, SC city resident	1263 Shadowood Dr. Spartanburg, SC		11 Hanover St., Apt. 99	530 Sherwood Circle Spartanburg, SC city resident	tt-596-2026		32 Preswick Ct.	488 Webber Road
MI Last Name		O. Fairey, Jr.	Myers	Poliakoff	Talbot-Metz	Thomas	White	City Staff Contact - Ed Memmott- 596-2026		Lounds, Jr.	Tullis
	Bryant A.	O.	Matthew	Andrew N.	Molly	Brenda	Charles	aff Contact		Thomas A.	Kittie Collins
	Mr.	Z.	Mr.	Mr.	Ms.	Ms.	<u>ا</u> .	City St		Μ.	Mrs.



Meet the Board of Commissioners

Dr. Charles "Chuck" White

Since retiring in 2006 as an administrator at the SC School for the Deaf and the Blind, I have served as a project manager for the Regional Hospital Foundation and Interim CEO for a number of local NFP organizations. These include the Chamber of Commerce, United Way, Children Shelter (now Hope Center for Children), Bethlehem Center, and Carolina Counseling. Additionally I was the first Head of School for the Spartanburg Preparatory School. As someone who served in Vietnam and Desert Storm, I am on the Advisory Board of the Upstate Warrior Solution. I am currently on the Boards of Regional Hospice, Chapman Cultural Center and the Spartanburg Housing Authority. Most recently I danced in the "Dancing With the Spartanburg Stars," which jointly raised over \$600,000 for local cancer patients.

Bryant Boyd

Bryant has the honor for working for TD Bank for the past five years. His current role as a Store Manager offers the unique opportunity to balance customer satisfaction, employee development, and business development on a daily basis. As a store manager he serves as a gateway to all the bank has to offer from retail deposit accounts and investments to small business and commercial relationship development.

Current/ Past Projects

TD Bank (2012- Current)

During the five years with TD, he has had the privilege of serving in multiple capacities.

As a Phone Banking Specialist, he gladly interacted with up to 100 customers per day. He truly enjoyed this role as he could hear the impact he had on the lives of the customers.

After spending some time as a Phone Banking Specialist, he earned the opportunity to train contact center new hires as a Training Team Lead. It was in this capacity, that he received the greatest joy of helping others become successful within the organization.

As a Contact Center Team Manager, his aim was to help the Day-to-Day phone specialists provide customers with the most legendary experiences possible. Additionally he looked to ensure the balance between the bank's three driving demands, Customer-Employee-Shareholder.

US Army (2009-2015)

Prior to TD, he began his professional career as a member of the US Army Corp of Engineers for six years. This time in service helped him to shape his outlook on life and has greatly impacted his career within TD.



Education

Bachelors of Science- Sociology- Clemson University, SC- 2012 TD Bank Team Manager Boot Camp- 2015 TD Bank Store Manager Boot Camp- 2017

Community Involvement

Urban League of the Upstate-Young Professionals Member (2017)

Thomas A. Lounds, Jr.

Thomas A. Lounds, Jr., a native of Cincinnati, OH and only child of Cora and Thomas Lounds is a graduate of Miami University, Oxford, OH.

He began his business career in 1962 at the height of the Civil Rights movement. He was the first African-American hired in management at the Procter & Gamble (P&G) company headquarters in Cincinnati. During his 10 years at P&G, he learned the skills of marketing while managing the media plans of a number of national brands, including Tide, Crest, Charmin and Safeguard.

In 1972, he was recruited away to the Grisnold-Eshleman Advertising Agency in Cleveland as Sr. Vice-President of marketing and research. There, he wrote and executed the marketing plans of industrial products and retail products, including McDonalds of Northeast Ohio.

Following his wife's death after a protracted illness, he was recruited to New York City to head the syndicated research division of Louis Harris and Associates. From his office in Rockefeller Center, he managed the gathering, summarizing and presenting of consumer research to a prestigious list of clients.

After approximately three years in New York City, he was recruited to join the fledgling Wendy's International Company in Dublin, Ohio as Director of International Marketing. As such, he was responsible for all of Wendy's sales outside the United States and Canada. Additionally, he was responsible for insuring that the Wendy's concept was maintained in Australia, The Far East and throughout Europe, including the United Kingdom, Germany, Spain, Italy, and Switzerland (accumulating over one-million frequent-flyer miles).

In order to relieve the pressure of considerable travel on his new marriage, he left Wendy's to form his own marketing consulting firm and taught marketing as an adjunct professor at Ohio State University for the next two years.

In 1993, he was asked by Jerry Richardson to come to Spartanburg, SC as Director of Public Affairs in Richardson's rapidly expanding quick-service restaurant company (2,000 + units). Mr. Lounds was very instrumental in settling the much publicized customer discrimination lawsuits against Denny's. Later, when Richardson left to create the Carolina Panthers, Lounds was instrumental in reengineering the company to consist only of Denny's.



After retiring from Denny's, Lounds formed a partnership with local realtor Arthur Cleveland. Together, they designed, built and were the original owners of the 250-room Spartanburg Marriott at Renaissance Park. This project is generally recognized as the catalyst that launched the revitalization of downtown Spartanburg.

Now fully retired, Lounds is married to Pacolet-native, Cynthia Shands, the father of three, grandfather of four and great-grandfather of one. He has served on the Spartanburg Housing Authority Board of Commissioners since 2009, having served two terms as its chair, and currently service as vice-chair.

Matthew Myers

With over 22 years of experience in the banking industry, Myers started his banking career at a small community bank in Spartanburg County as assistant vice president and branch manager. He later moved to a large regional bank in Spartanburg where he worked in commercial banking.

Myers is a graduate of the University of South Carolina where he earned a Bachelor of Science degree in Finance and Marketing. He is also a graduate of the South Carolina Bankers School, the Graduate School of Banking at Louisiana State University, and Leadership Spartanburg. During his career, Myers has been honored with the Uptown Sertoma Distinguished Service Award for significant and meritorious service to mankind for leadership in the Caroline's On My Mind events to benefit the Caroline Virginia Pulliam Mitochondrial Disease Fund. He also received the Walter S. Montgomery Award for Young Leaders which is given by the United Way to recognize and celebrate contributions to the community.

An active member of the community, Myers serves on the board of St. Luke's Free Medical Clinic and the City of Spartanburg Development Corporation. He also is a former Vestry member of the Episcopal Church of Advent and previously served as the Stewardship Commission chair. Myers is a member and past president of the Downtown Spartanburg Sertoma, and is a member of the Piedmont Club and the Country Club of Spartanburg.

Myers and his wife Nicole Nichols Myers have two children and live in Spartanburg.

John Fairy

John Fairey serves as Director of Operations of Johnson Development Associates Self-Storage Division. In this role, John manages the third-party relationships for the self-storage portfolio as well as oversees project underwriting and financial analysis for all new self-storage developments. Prior to joining JDA, John served as Partner and Director of Research for Pointer Capital, a private money management firm based in Atlanta. John began his career at Stephens, Inc., an investment bank in Little Rock, Ark, where he held positions in the Corporate Finance and Equity Research departments. John received a Bachelor of Arts degree from the University of the South and a Master's in Business Administration from the University of North Carolina.



In his spare time, John enjoys hunting, fishing, golfing and skiing (both water and snow). He also loves to make barbecue and in 2009, he and a friend organized the first-ever "Butt-Off" barbeque contest to help raise money for local flood victims. Over the next four years, Butt Off Charities, LLC, the fundraising arm John helped establish, raised more than \$20,000 for Children's Healthcare of Atlanta.

John and his wife Manning, a Spartanburg native, have three boys ages 6, 4 and 9 months.

Molly Talbot-Metz

Molly Talbot-Metz is the Vice President of Programs for the Mary Black Foundation, a health legacy foundation working to improve health and wellness in Spartanburg County, SC. Molly's responsibilities include overseeing a \$2.5 million grant-making budget, evaluating the Foundation's and its grantees' impact, providing leadership in the community on several strategic grant-making priorities, and maintaining relationships with the Foundation's grantees and Board of Trustees.

Molly has a Master of Public Health Degree from the University of South Carolina and a Bachelor of Science Degree in Health Education from the State University of New York at Cortland.

Brenda Thomas

Commissioner Thomas joined the authority as a Resident Commissioner in July 2014. Service to her community is an important factor in her involvement. She is the proud parent of a daughter Jacquelyn Thomas. Commissioner Thomas is a native of Spartanburg and has been a resident of the authority for approximately six years.



Bylaws

Bylaws of the Housing Authority of the City of Spartanburg, SC

<u>ARTICLE I – THE AUTHORITY</u>

<u>Section I — Name.</u>

The name of the Authority shall be THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG, S.C.

<u>Section 2 - Seal of the Authority.</u>

The seal of the Authority shall be in the form of a circle and shall bear the name of the Authority.

<u>Section 3 — Office of the Authority.</u>

The Central Office Cost Center (COCC) of the Authority shall be located at 2271 S. Pine St. located in Spartanburg, SC. The Authority will maintain additional offices as needed in the conduct of SHA business.

Section 4. Composition of Authority

The Authority shall consist of seven (7) Commissioners and an Executive Director. The powers of the Authority shall be vested in the Commissioners. No fewer than one Commissioner shall be a resident/participant in a Housing Authority Program. The majority of Commissioners must live or work in the City of Spartanburg. All Commissioners must live or work in Spartanburg County.

ARTICLE II- COMMISSIONERS

Section 1. Appointment

The Commissioners shall be appointed by the City Council of the City of Spartanburg, SC.

Section 2. Term

Commissionersshall be appointed for a term of office of five years, except that all vacancies shall be filled for the unexpired term. The Commissioner who is directly assisted by the authority must remain as an assisted resident in order to continue service on the Board of Commissioners. Commissioners must be off of the board for at least one year before being considered for reappointment. If a Commissioner is filling the unexpired term of another Commissioner, he/she may be appointed to serve a five year term without waiting a year.

Section 3. Duties

The Commissioners shall perform such duties and functions as may from time to time be required by the Authority or by the Bylaws. The Commissioners will also perform such duties

which may arise by reason of their appointment to serve on committees functioning within the Authority.

Section 4. Compensation

The Commisioners shall serve without compensation other than the payment of necessary expenses as approved by the Authority.

Section 5. Resident Representation

No fewer than one Commissioner shall be a resident/participant in a Housing Authority program.

Section 6. Vacancies

In the event of a vacancy occurring in the Commission membership prior to the normal expiration of a term, the City Council of the City of Spartanburg, SC shall appoint a replacement who shall serve for the remaining portion of the vacated term.

Section 5 – Commissioner Emeritus

The SHA Board of Commissioner members serve a five year term. The Board of Commissioners would like for retiring Commissioners to have the opportunity to attend board meetings, share perspective and remain active in understanding the affairs of SHA. A Commissioner Emeritus would not have voting rights and may attend meetings in this capacity for up to twenty four months beyond retirement from active board service. Participation as a Commissioner Emeritus would require the approval of the Board of Commissioners.

ARTICLE III-ELECTIONS AND APPOINTMENTS

Section I. Board of Commissioners Officers.

The officers of the Authority's Board of Commissioners shall be Chairperson, Vice-Chairperson and Secretary.

Chairperson: The Chairperson shall preside at all meetings of the Board of Commissioners, in accordance with S.C. law The Chairperson is responsible for assembling a committee of the board to conduct the Executive Director's annual review and any other matters related to the Executive Director. The Chairperson is responsible for board governance.

Vice-Chairperson: The Vice-Chairperson shall perform the duties of the Chairperson in the absence or incapacity of the Chairperson. In the case of the resignation, dismissal, or death of the Chairperson, the Vice-Chairperson shall perform such duties as are imposed on the Chairperson until such time as the Board of Commissioners shall elect a new Chairperson.

Secretary: The Executive Director shall fill the position of Secretary and shall be responsible for keeping all records of the Authority, shall act as Secretary at meetings of the Board of Commissioners, record all votes, keep a record of proceedings of the Board of Commissioners in a journal, and perform all duties incidental to the office. The Secretary shall keep in safe custody, the seal of the Authority and shall have power to affix such seal to all contracts and instruments authorized to be executed.

Section 2 — Executive Director

The Board of Commissioners will employ an Executive Director who will also act as Secretary on the Board of Commissioners. The Executive Director shall have general supervision over the administration of the Authority operations.

Section 3 — Election or Appointment

The Chairperson and Vice-Chairperson shall be elected at the Annual Meeting of the Board of Commissioners and shall hold office for one (1) year. The office of Secretary shall be filled by the Executive Director. No Commissioner shall be eligible to fill this office except as a temporary appointee.

The City Council of the City of Spartanburg will appoint eligible residents to the of Spartanburg County Board of Commissioners for five (5) year terms or portions thereof to complete terms of Commissioners who have left the Board. The Board of Commissioners will advise City Council as to the skills required for the board appointments.

Section 4 — Vacancies

Should the offices of Chairperson and/or Vice-Chairperson become vacant, the Board of Commissioners shall elect a successor from its membership at the next regular meeting, and such election shall be for the unexpired term of said office. When the office of Secretary becomes vacant, the Board of Commissioners shall appoint a successoras aforesaid.

ARTICLE IV — MEETINGS

Section I — Annual Meeting

The annual meeting shall be held in conjunction with the regular meeting in the month of September. This meeting shall include the purposes of electing officers, receiving the annual report of the Executive Director, recognition of retiring and/or newly appointed Commissioners, approval of the FY budget and for the conduct of such other business as may come before the meeting. Such meetings shall be held in a place and time as may be designated by the Authority.

<u>Section 2 — Regular Meetings</u>

Regular monthly meetings will be held each month at the Authority's central office. Meetings at other places as may be determined by the Board of Commissioners, in accordance with FOIA terms of notification.

<u>Section 3 — Special Meetings</u>

The Chairperson of the Board of Commissioners may, when deemed necessary, call a special meeting of the Board for the purpose of transacting any business designated in the call. Meeting will be subject to FOIA terms of notification.

Section 4 — Quorum

At all meetings of the Board of Commissioners a majority of the members shall constitute a quorum for the purpose of transacting business. A minority of members may meet to adjourn to some other time that a quorum may be present.

Section 5 — Order of Business

At the regular meetings of the Board of Commissioners the following shall be the order of business:

- 1. Moment of Silence
- 2. Roll Call
- 3. Approval of Agenda
- 4. Approval of the minutes of the previous meeting
- 5. Commission Comments
- 6. Public/Staff Comments
- 7. Action Items and Resolutions
- 8. Information Items
- 9. Monthly Reports
- 10. Adjournment

At the pleasure of the Commissioners, special reports may be added to the monthly agenda. All resolutions shall be in writing and shall be copied in a journal of the proceedings for the Board of Commissioners.

Section 6 — Manner of Voting

The voting on all questions coming before the Board of Commissioners shall be recorded. When a unanimious vote is not reached, a roll call of yeas and nays will occur.

Section 7 — Attendance at Meetings

Any Commissioner who fails to attend three (3) consecutive regular monthly meetings or more than fifty percent (50%) of the regular meetings during a twelve (12) month time period may be subject to dismissal from the Board of Commissioners.

ARTICLE IV— AMENDMENTS

<u>Section 1 — Amendments to By-Laws</u>

The By-Laws of the Board of Commissioners shall be amended only by resolution at a regular or special meeting. No such amendment shall be adopted unless written notice thereof has been previously given to all Commissione

CERTIFICATE

I certify that the attach	ed is a true and correct copy of the By-Laws of the Housing
Authority of the City of Sparta	nburg in effect as of
	Towil Dates
	Terril Bates
	Executive Director / Secretary
	The Housing Authority of the City of Spartanburg, SC



Conflict of Interest Disclosure Statement



CONFLICT OF INTEREST DISCLOSURE STATEMENT

CONFLICT OF INTEREST STATEMENT

Spartanburg Housing Authority (SHA) strives to maintain the highest ethical standards in all of its policies, procedures and programs and to avoid conflicts of interest. All persons shall act in good faith, in all relationships touching upon their responsibilities to SHA, and shall avoid any conflict of interest. No person shall personally benefit from his/her relationship with SHA, other than by compensation for services approved by the Board and/or through established policy. No person shall accept any favor, gratuity or gift which might influence his/her actions concerning SHA.

CONFLICT OF INTEREST DEFINITIONS

Interested Person - Any trustee, officer, member of a committee with Board delegated powers and/or Commissioner who has, or may have, a direct or indirect financial interest in an entity and/or individual with which SHA has a transaction or arrangement, is an "Interested Person".

Financial Interest - Any interest held, directly or indirectly, through business, employment, investment or family relationship, including but not limited to any of the following:

- (a) Any entity with which SHA has a transaction or arrangement
- (b) A compensation arrangement with SHA, or with any entity or individual with which SHA has a transaction or arrangement
- (c) A potential ownership or investment interest in, or compensation arrangement with, an entity or individual with which SHA is negotiating a transaction or arrangement

Conflict of Interest - The existence of a "Financial Interest" creates a Conflict of Interest. Receipt of compensation from an entity and/or individual, by a SHA Board Commissioner does not alone create a Conflict of Interest. A Conflict of Interest occurs when the Commissioner also has a "Financial Interest" in the entity and/or individual with which SHA has a transaction or arrangement.

CONFLICT OF INTEREST BEST PRACTICES

<u>Disclosure and Determination</u>: Every "Interested Person" shall disclose, at the earliest time possible, any actual or possible Conflict of Interest to SHA's Executive Director. After disclosure and appropriate opportunity for discussion, the Executive Director shall determine whether a Conflict of Interest exists. The "Interested Person" and/or Commissioner shall not participate in that determination, but may be asked to provide factual information or respond to questions to assist in reaching an informed decision.

Action: If it is determined that a Conflict of Interest exists, the "Interested Person" and/or Commissioner will no longer participate in the SHA transaction or arrangement and shall physically withdraw from meetings during the voting sessions. The "Interested Person" and/or Commissioner, having such potential Conflict of Interest, will not seek to influence related decisions and will abstain from voting on the proposed matter. SHA will endeavor to avoid entering into any transaction or arrangement where a Conflict of Interest exists but if, after exercising due diligence, it determines that a more advantageous transaction or arrangement is not reasonably attainable and the transaction or arrangement is in the best interest of SHA, it may enter into it.

Enforcement: If SHA has reason to believe that a Board Commissioner has failed to disclose a Conflict of Interest, it shall inform that person of the basis of such belief and afford him/her an opportunity to explain the alleged failure to disclose. If SHA determines, in its sole discretion, that a Conflict of Interest exists, SHA shall take appropriate corrective action.

Records: Records and minutes shall be made and maintained of activities relating to Conflicts of Interest. Abstentions by "Interested Persons" will be reflected in the SHA's Board of Commissioners' meeting minutes.

ANNUAL STATEMENTS

Each Board Commissioner shall annually sign a statement that affirms that such person has received a copy of this Conflict of Interest Disclosure Statement, has read and understands it, has agreed to comply with it.



CONFLICT OF INTEREST DISCLOSURE FORM

I,, a Commissioner of the Spartanburg
Housing Authority (SHA), hereby acknowledge that I have been furnished a copy of the SHA's Conflict
of Interest Disclosure Statement. The Conflict of Interest Disclosure Statement has been reviewed by me.
I agree to abide by all of the terms of the statement and agree to report, via this Conflict of Interest
Disclosure Form, at least annually, any conflicts or potential conflicts to SHA's Executive Director. I
further understand that violation of the Conflict of Interest Statement, as set forth by this document, will
be subject to investigation and review by the Executive Director for appropriate action.
Select One (1):
☐ I do not have anything to disclose.
☐ Yes, I would like to declare the following so that the Executive Director can review and make a
determination regarding possible conflict(s):
<u> </u>
Any Board member, failing to disclose Conflicts of Interest or potential Conflicts of Interest, will be subjected to legal action, leading up to and including prosecution.
Signatura

Reminder

If at any time there is a matter under consideration which may constitute a direct or indirect Conflict of Interest, it is your obligation to disclose the facts to the Executive Director, to abstain from voting and to refrain from using your personal interest on the matter.



WWW.SHASC.ORG

CODE OF CONDUCT

The successful business operation and reputation of the Spartanburg Housing Authority (SHA) is built upon the principles of fair dealing and ethical conduct of our employees. Our reputation for integrity and excellence requires careful observance of the spirit and letter of all applicable laws and regulations, as well as scrupulous regard for the highest standards of conduct and personal integrity.

Therefore, it is essential that the Authority establish appropriate ethical standards to guide its personnel in the performance of their duties, so that there will not exist, nor appear to exist, a conflict between private interest and public responsibilities

Employees will not solicit, nor accept, gifts, gratuities, or loans from organizations, business concerns, or individuals with whom he/she has official relationships on business of the Housing Authority. These limitations are not intended to prohibit the acceptance of articles of negligible value, which are distributed generally, nor prohibit employees from obtaining loans from regular lending institutions. It is particularly important that inspectors, contracting officers, and procurement officers guard against relationships, which might be construed as evidence of favoritism, coercion, unfair advantage or collusion.

No employee is allowed to acquire an interest in any contract at a time when he/she has reason to believe that his/her interest will be affected either by his/her official actions or by the official actions of the Housing Authority.

An employee who has a financial interest in a business or activity that he/she has reason to believe may be affected by his/her official actions or by the actions of the Housing Authority will make disclosure of the exact nature and value of his/her interest in writing to the Executive Director in order that an opinion regarding the propriety of this interest can be officially obtained. Any employee who has such an interest shall disqualify himself/herself from participating in any official action directly affecting this interest.

Misconduct or violation of this code of conduct will not be tolerated and may result in disciplinary action, up to and including dismissal.

The Code of Conduct will be distributed to all SHA employees, will be incorporated into the employee personnel policy and distributed to new employees at hire date.

Authorized Official: Terril Bates, Executive Director

Serve Batis



201 CAULDER AVENUE, SPARTANBURG, SC 29306_

PHONE: 864.598.6000 FAX: 864-598-6155 INFO@SHASC.ORG





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CODE OF CONDUCT

Date:	
I do acknowledge that on the above date, I,	received the
The successful business operation and reputation of the Spartanburg Housing Authority (SHA) is principles of fair dealing and ethical conduct of our employees. Our reputation for integrity and except careful observance of the spirit and letter of all applicable laws and regulations, as well as scrupulation the highest standards of conduct and personal integrity.	llence requires
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No employee is allowed to acquire an interest in any contract at a time when he/she has reason his/her interest will be affected either by his/her official actions or by the official actions of the Housing	
An employee who has a financial interest in a business or activity that he/she has reason to believe me by his/her official actions or by the actions of the Housing Authority will make disclosure of the exact value of his/her interest in writing to the Executive Director in order that an opinion regarding the printerest can be officially obtained. Any employee who has such an interest shall disqualify himse participating in any official action directly affecting this interest.	act nature and ropriety of this
Misconduct or violation of this code of conduct will not be tolerated and may result in disciplinary ac including dismissal.	tion, up to and
By signing this statement, I acknowledge that I:	
 Have read and understand the Code of Conduct; 	
 Understand my responsibility not to engage in behavior mentioned in the Cod Conduct; 	e of
 I understand violation of the Code of Conduct will not be tolerated and may redisciplinary action, up to and including dismissal. 	esult in
Print nameSign name	



Commissioners Training



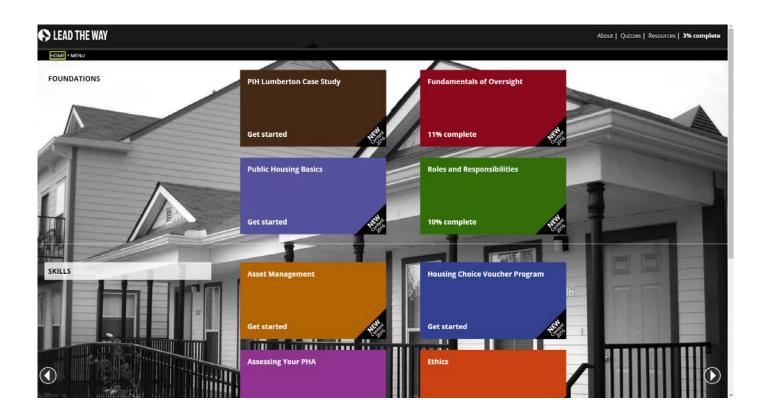
Training To Do's

Commissioners have a great responsibility in governing the Public Housing Authority (PHA). To do so, there are recommended trainings that each new appointed commissioner should take. Those courses are found on the HUD Exchange Learn website.

HUD Exchange Learn - https://www.hudexchange.info/

Required Training Courses

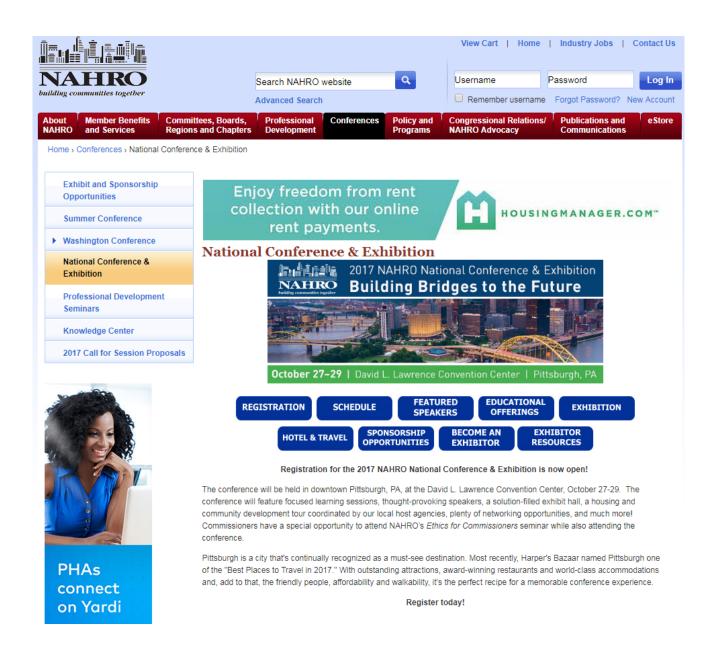
The first course a commissioner should take is entitled, "Lead the Way." *Lead the Way* contains eight different sections that instruct commissioners on the ins and outs of a PHA.





To do's cont.

In addition to training courses, Commissioners have the option to attend housing industry conferences, such as the NAHRO Conference. These conferences deliver intensive sessions geared toward understanding the business and functions of HUD, PHA's, and Commissioners.





FY2018 Initial Budget Assumptions



Budget Assumptions

- 1. Executive Summary
- 2. Housing Choice Voucher Assumptions
- 3. Central Office Cost Center Assumptions
- 4. Asset Management Assumptions
- 5. JC Bull Multi-Family Assumptions
- 6. Grants Assumptions

Graphs and Summary

- 1. FY 2018 Revenue Budget
- 2. FY 2018 Expense Budget
- 3. FY 2017 Actual verses FY 2018 Budget Revenue Comparison Chart
- 4. FY 2017 Actual verses FY 2018 Budget Expense Comparison Chart
- 5. FY 2017 Actual verses FY 2018 Budget Revenue Comparison Table
- 6. FY 2017 Actual verses FY 2018 Budget Expense Comparison Table
- 7. Fee Schedule



Executive Summary

The total proposed operating budget for 2018 is \$21,230,609; total operating expenses \$ \$21,487,320.

This budget has been balanced by the permissible use of the reserves. Contributors to the deficit include a reduction in housing choice voucher administrative fees. In 2017, the budget was prepared using a proration of 81%; the 2018 budget proposes an administrative fee of 70%, an 11% reduction. SHA received notification from HUD on August 28, 2017 of a retroactive reduction (January through June) to 77%, a decrease of 3% over the projected 2017 budget. SHA is awaiting final administrative fee approval for the remaining months of the HUD calendar year, even as we project our 2018 budget. Industry experts predict proration as low as 64%. SHA will prepare revisions as required.

The Asset Management budget was prepared using a proration on 85% in 2018. The current proration is 92%. There is no final Congressional approval of HUD appropriations. SHA has elected to utilize the 85% based on industry predictions that the final appropriations will provide somewhere between 70-85% proration.

The result of the impact of budgetary matters beyond the PHA's control has significantly affected our ability to conduct business responsibly.

Result in a bottom line operating budget deficit of \$256,711, offset by reserves as follows:

Fiscal Year 2018 Budget Summary								
Program Area	Budgeted Revenues	Budgeted Expenses	Budgeted Surplus / Deficit	Reserves Budgeted	RAD COCC Proceeds Budgeted	Surplus After transfers		
Asset Management	2,956,870	3,020,196	(63,326)	101,574		38,248		
JC Bull -100 units (New Construction)	805,476	721,785	83,691			83,691		
SLHC - JC Bull 32 units	217,320	189,905	27,415			27,415		
HCV - HAP Payments	11,486,712	11,477,212	9,500			9,500		
MOD Rehab - HAP Payments	1,431,914	1,431,914	-					
HCV -Admin	1,101,149	1,233,529	(132,380)	132,380		-		
MOD Rehab - Admin	164,428	105,581	58,847			58,847		
Central Office -Cost Center Federal	1,138,159	1,378,617	(240,458)		280,000	39,542		
Central Office -Non Federal	285,236	285,236	-					
PHA GRANTS	1,643,345	1,643,345	-					
FISCAL YEAR 2018 TOTALS	21,230,609	21,487,320	(256,711)	233,954	280,000	257,243		



SHA operates multiple programs whose funding is restricted. Some programs operate with a surplus, while others reflect a deficit. Regulatory restrictions apply which limit mixed utilization of funds. Each program however, has reserves which are allowed to offset these deficits. This budget requires transferring \$233,954 in reserves.

SHA holds funds an account labeled "RAD COCC Proceeds". The \$280,000 in RAD COCC proceeds are applied to the COCC budget, resulting in a net operating income \$39,542. SHA has added a new category, "Business Activity" in anticipation of HUD's re-federalization of COCC funds. PHA's have been advised by auditors and HUD that there may be benefits to the COCC by reflecting this separation before pending regulation is final. This category reflects expenditures of the COCC, generally salaries and benefits and reclassified as business activity.

The net effect of these necessary transfers is a net operating income in the overall agency wide budget of \$257,243, again offset by the transfers. PHA grants are 100% reimbursed within the approved award and as such have no gain or loss.

HOUSING CHOICE VOUCHER PROGRAM (HCV) Assumptions

Proration for HOUSING CHOICE VOUCHER PROGRAM (HCV)- The 2018 budget is based on an estimated proration of 70%. The 2017 budget was prepared using a proration of 81%. SHA is currently operating based on a continuing resolution because Congress has not approved appropriations for HUD. Industry experts anticipate program fee reductions to as low as 64%, based on communication from industry experts.

The past five year's actual proration's are as follows:

ADMINISTRATIVE FEE

2017	77%
2016	85%
2015	79%
2014	74%
2013	69%

At the estimated proration of 70% there is a net operating loss of \$132,380, in the HCVP Admin program budget. The unrestricted reserve balance as of July 31, 2017 is \$187,000. After satisfying the operating deficit of \$132,380, in the FY 2018 HCVP Admin budget, the program will hold unrestricted net reserves of \$54,620. It should be noted that HUD recaptures unused administrative fee reserves. SHA will be operating at a critically low reserve in the HCV program if the proration does not begin to rise. SHA administration will continue to monitor the proration and reserve balances and adjust according to HUD guidelines and regulations.



Leasing has been projected at 95%, HUD scores HCV utilization on 98% of vouchers utilized or 98% of funds expended. SHA does not receive adequate funding for the current rent levels to utilize 98% of vouchers; however, we do utilize 98% of funding.

One additional position was added in 2017 to manage the 338 RAD vouchers that were assigned to the program in January 2017. HCV housing specialists have a case load of an estimated 400 families each.

Central Office Cost Center- Assumptions

In 2018, the COCC budget is broken down into the two budgets, non-federal and federal. This is due to the anticipation of regulatory changes that could jeopardize the COCC fund balances if not separated appropriately. This adjustment was made based upon industry expert advice.

Federal Assumptions:

The total projected revenue is \$1,138,159, total projected expenses of \$1,378,617, leaving a net operating deficit of \$240,458. After utilizing \$280,000 in RAD COCC Proceeds funds, there will be a net operating income of \$39,542 as of September 30, 2018. It should be noted that the RAD COCC Proceeds are non-recurring.

In 2018, the COCC added an executive assistant position which was reflected only partially in 2017. COCC added a 10-hour-per-week, procurement position and a Director of Finance position. A finance position formally incorrectly classified has been charged to the COCC. The COCC reduced the salary of two positions for a total \$41,025 and eliminated one position for a total of \$71,620. There are currently vacancies for one full-time and one part-time administrative assistant positions. These positions may remain vacant subject to budget availability and agency needs. The COCC has been under staffed for a considerable period of time. Legal fees in the amount of \$50,000 have been budgeted in 2018 to conclude realignment of affiliates and other matters that may arise.

Major sources of COCC revenue include

- \$706,638 of management fees earned from the administration of Asset Management, and HCVP programs as follows:
 - o \$363,719 from Asset Management
 - o \$342,919 from HCVP programs
- \$256,477 of bookkeeping fees earned from the administration of Asset Management, and HCVP programs as follows:
 - o \$42,152 from Asset Management
 - o \$214,325 from HCVP programs
- \$92,645 of administrative fees to operate the CFP (Capital Fund Program) program.



Non-Federal:

The total revenue is \$285,236; expenses of \$285,236, as such there will be no gain or loss.

Major sources of revenue include

- \$104,025 of management fees earned from the administration of JC Bull, Liberty, Appian and Page Lake.
 - o \$6,640 from Liberty, Appian, and Page Lake
 - o \$97,385 from JC Bull (Multi-Family)
- \$12,056 of bookkeeping fees earned from the administration of JC Bull, Liberty, Appian and Page
 - o \$770 from Liberty, Appian, and Page Lake
 - o \$11,286 from JC Bull (Multi-Family)
- \$169,155 of other income (consisting primarily of \$135,777 of distributions from tax credit properties, \$12,798 of rental income from grant programs and \$20,580 of bookkeeping and supervision fees from grant programs).

Asset Management Assumptions

The projected 2018 Asset Management revenue amount is \$2,956,870, with projected expenses of \$3,020,196, leaving a net operating deficit of \$63,326. Asset Management reserves of \$101,574 will be utilized leaving a net operating income of \$38,248. This budget is estimated on 85% proration for Public Housing Operating subsidy, which is estimated at \$1,599,354 based upon CY2017 adjusted eligibility, and a 98% occupancy rate. HUD requires an occupancy rate of 98% to earn PHAS points (Public Housing Assessment System), a HUD scoring mechanism.

In 2017, RAD proceeds, totaling \$336,417, were used for operating expenses for asset management properties. Prince Hall, Camp Croft, Victoria Gardens and Archibald High Rise were the properties that were directly affected. Some of the expenses included appliances, mold assessments, signage, REAC funding, Archibald High Rise office renovation and HVAC unit.

JC Bull Multi-Family

The projected 2018 Multi-family revenue is \$1,022,796 based on leasing rate of 98% of available units. The Multi-family expenses are \$911,690, with a net operating income of \$111,106. The funding stream for Multi-family is different than that of Asset Management or HCV.

Grant Assumptions

Capital Funds

The Capital Fund Program grant award amount in 2016 was \$1,289,642 of which \$645,694 was expended. In 2017, the capital fund award amount was \$926,447. There have been no expenditures



from this grant. Additionally replacement housing factor funds of \$552,369 are available for expenditure during FY2018. These funds have been committed to the 78 units in the Northside.

YouthBuild

SHA administers a YouthBuild grant awarded by the Department of Labor in the amount of \$994,474, with a remaining balance of approximately \$597,284. The grant period ends April 2019 with \$300,000 anticipated to be expended during FY2018 and the remaining balance in FY2019. This budget is operated on a grant cycle calendar not the SHA fiscal year calendar.

ROSS

The agency administers three ROSS Grants with total unexpended funds of \$277,579 as of September 1, 2017. Of which, \$123,286 is expected to be expended during FY2018. Three positions are funded in this grant, SHA has applied for grant renewal funding in August of 2017.

Multi-Family Resident Services

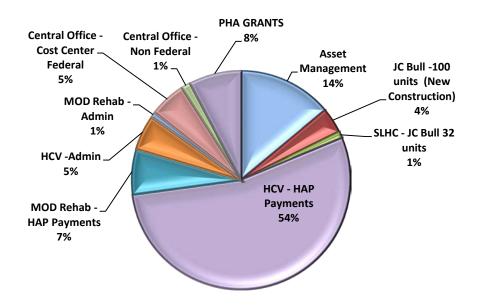
The Multi-Family Resident Services grant has a remaining balance of \$23,741, in 2015. The grant cycle is not concurrent with SHA's fiscal year. Grant funds of \$48,392 are available to be drawn down once the 2015 funds are fully expended.



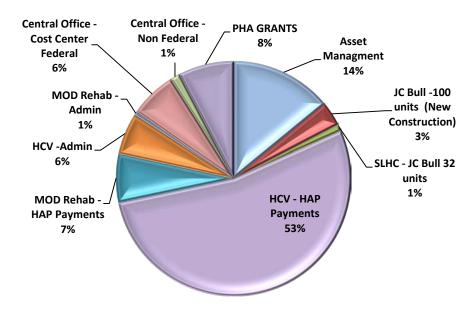
GRAPHS

Note: Graphs may not reflect immaterial variances and are presented only as a snapshot at a very high level.

FY2018 Proposed Revenue Budget



FY2018 Proposed Expense Budget

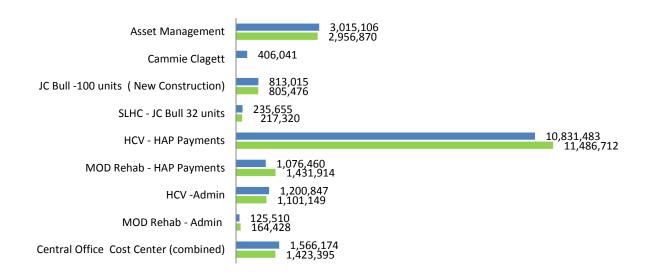




FY2017 Actual vs. FY2018 Budget

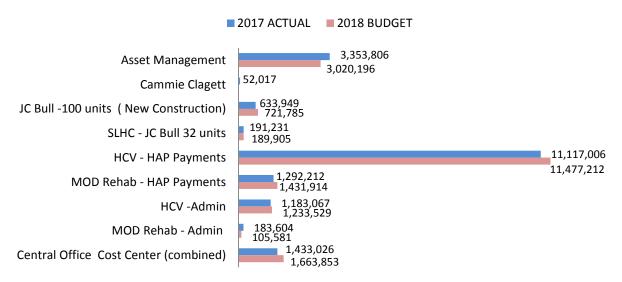
Revenue





FY2017 Actual vs. FY2018 Budget

Expense





FY2017 Actual vs. FY2018 Budget Revenue Chart

REVENUES	2017 ACTUAL	2018 BUDGET
Asset Management	3,015,106	2,956,870
Cammie Clagett	406,041	
JC Bull -100 units (New Construction)	813,015	805,476
SLHC - JC Bull 32 units	235,655	217,320
HCV - HAP Payments	10,831,483	11,486,712
MOD Rehab - HAP Payments	1,076,460	1,431,914
HCV -Admin	1,200,847	1,101,149
MOD Rehab - Admin	125,510	164,428
Central Office Cost Center (combined)	1,566,174	1,423,395

FY2017 Actual vs. FY2018 Budget Expense Chart

EXPENSES	2017 ACTUAL	2018 BUDGET
Asset Management	3,353,806	3,020,196
Cammie Clagett	52,017	
JC Bull -100 units (New Construction)	633,949	721,785
SLHC - JC Bull 32 units	191,231	189,905
HCV - HAP Payments	11,117,006	11,477,212
MOD Rehab - HAP Payments	1,292,212	1,431,914
HCV -Admin	1,183,067	1,233,529
MOD Rehab - Admin	183,604	105,581
Central Office Cost Center (combined)	1,433,026	1,663,853

Fee Schedule Chart

Per Unit, Per Month Fee Schedule					
	PH	Section 8			
Management Fee	54.19	12.00			
Bookkeeping Fee	7.50	7.50			
Asset Management Fee	10.00	N/A			

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			IOD DELLAD				D DELLAD		
	HCVP HAP	IV	HAP	Н	CVP ADMIN	IVIC	ADM ADM	F	Projected
	Budget		Budget		Budget		Budget		Budget
Ш	FY 2018		FY 2018	ı	FY 2018	ı	Y 2018	1	FY 2018
Ш	11,477,212	1	1,431,914		4 004 640		164 120	1	12,909,126
Ш	0.500	-					164,428		1,256,077
	9,500	-			9,500				19,000
Ц		Ш.		<u> </u>		1			-
	\$ 11,486,712	\$	1,431,914	\$	1,101,149	\$	164,428	1	14,184,203
Ш							102,164		1,275,865
Ш					+				24,460
Ш					35,368		3,417		38,785
		Ш.,							12,909,126
	\$ 11,477,212	\$	1,431,914	\$	1,233,529	\$	105,581	1	14,248,236
		Н.							
	\$ 9,500	Ş	-	\$	(132,380)	\$	58,847	\$	(64,033)
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	\$ 9.500	\$	-	\$	-	\$	58.847	\$	68,347
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		HCVP HAP Budget FY 2018 11,477,212 9,500	Budget FY 2018 11,477,212 9,500 \$ 11,486,712 \$ 11,477,212 \$ 11,477,212 \$ \$ 9,500 \$ \$ 9,500 \$	HCVP HAP Budget FY 2018 11,477,212 \$ 1,431,914 9,500 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 9,500 \$ - \$ 9,500 \$ - \$ 9,500 \$ -	HCVP HAP Budget FY 2018 11,477,212 \$ 1,431,914 9,500 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 11,477,212 \$ 1,431,914 \$ 2,431,914 \$ 3,431,	HCVP HAP	HCVP HAP	HCVP HAP	HCVP HAP

SPARTANBURG HOUSING AUTHORITY HAP PAYMENTS FY 2018 BUDGET

		Oct-July-Actual			
		Projected- FY 2017	FY 2018 Proposed Budget	\$ Variance	% Variance
340000-000	GRANT INCOME				
341001-000	Section 8 HAP Earned	10,538,746	11,477,212	938,466	8%
341006-000	Port In HAP Earned	384	-	(384)	-100%
341007-000	FSS Forfeitures-Income		-	-	
523409-000	LIHTC-RAD SUBSIDY-PBV-HAP	260,676		(260,676)	-100%
365003-000	Pinnacle subsidy for shortfall				
523410-000	Pinnacle Shortfall	20,167	-	(20,167)	-100%
364001-000	Fraud Recovery - HAP	11,510	9,500	(2,010)	-21%
399900-000	TOTAL INCOME	10,831,483	11,486,712	655,229	6%
470000-000	HOUSING ASSISTANCE PAYMENTS				
471500-000	Housing Assistance Payments	10,371,302	10,806,442	435,140	49
471501-000	Tenant Utility Payments	420,359	434,931	14,572	3%
471502-000	Portable Out HAP Payments	203,207	182,218	(20,989)	-129
471503-000	FSS Escrow Payments	40,958	53,621	12,663	24%
471507-000	HAP Vacancy Unit Pymt	81,180		(81,180)	-100%
479900-000	TOTAL HOUSING ASSISTANCE PAYMENTS	11,117,006	11,477,212	360,206	3%
	OFFSET TO RESERVE	(297,033)			
	TOTAL PASS THROUGH EXPENSES	(277,000)	11,477,212		
			, ,		

SPARTANBURG HOUSING AUTHORITY ADMIN FEES FY 2018 BUDGET

		Oct-July-Actual			
		plus Budget			
		Projected- FY 2017	FY 2018 Proposed Budget	\$ Variance	% Variance
340000-000	GRANT INCOME				
*341002-000	Sec 8 Admin. Fee Inc-HCV	1,187,025	1,091,649	(95,376)	-9%
364000-000	Fraud Recovery Income-Admin	10,866	9,500	(1,366)	-14%
365000-000	Miscellaneous Other Income	2,956	-	(2,956)	-100%
399900-000	TOTAL INCOME	1,200,847	1,101,149	(99,698)	-9%
410000-000	ADMINISTRATIVE				
410099-000	Administrative Salaries				
411000-000	Administrative Salaries and Wages	343,537	403,221	59,684	15%
411002-000	Administrative Overtime	1,180	-	(1,180)	-100%
411003-000	Administrative: Employer FICA/SUI	31,605	38,082	6,477	17%
411006-000	Administrative: Employee incentive	476	-	(476)	-100%
411004-000	Administrative: Employee Benefits	86,900	98,066	11,166	11%
*411099-000	Total Administrative Salaries	463,698	539,369	75,671	14%
413000-000	Legal Expense				
413001-000	Legal Expense	2,554	-	(2,554)	-100%
*413002-000	YARDI SCREENING BACKGROUND CHECK	1,756	3,500	1,744	50%
413003-000	Credit Reports	2,065	-	(2,065)	-100%
413100-000	Total Legal Expense	6,375	3,500	(2,875)	-82%
413900-000	Other Admin Expenses			, , , ,	
*414000-000	Staff Training	1,152	6,000	4,848	81%
*415000-000	Travel	<u>.</u>	4,000	4,000	100%
417000-000	Bookkeeping Fees	190,589	194,970	4,381	2%
417100-000	Auditing Fees	5,723	5,500	(223)	-4%
417200-000	Port Out Admin Fee	9,229	8,000	(1,229)	-15%
417300-000	Management Fee	304,360	311,952	7,592	2%
418000-000	Office Rent	42,578	42,840	262	1%
418900-000	Total Other Admin Expenses	553,631	573,262	19,631	3%
419000-000	Miscellaneous Admin Expenses	·	· · · · · · · · · · · · · · · · · · ·		
419001-000	Office expense	4,904	4,100	(804)	-20%
419003-000	Printing	2,875	820	(2,055)	-251%
419004-000	Telephone	13,485	8,200	(5,285)	-64%
419005-000	Postage	9,150	6,560	(2,590)	-39%
419006-000	Forms and Computer Supplies	136	1,500	1,364	91%
419007-000	Court Costs	-		-	-
419008-000	Membership and Fees	-	150	150	100%
419009-000	Sundry Miscellaneous	3,145	1,000	(2,145)	-215%
419010-000	Newspaper ADS (Advertising)	862	500	(362)	-72%
*419011-000	Sundry Service Contracts	43,863	34,440	(9,423)	-27%

SPARTANBURG HOUSING AUTHORITY ADMIN FEES FY 2018 BUDGET

		Oct-July-Actual			
		plus Budget			
419012-000	Software	-		-	
419017-000	Temporary Administrative Labor	2,634	300	(2,334)	-7789
419020-000	Bank Fees	-	-	-	
419021-000	Discretionary	-	-	-	
419022-000	Other Misc Admin Expenses	-	=	-	
419100-000	Total Miscellaneous Admin Expenses	81,054	57,570	(23,484)	-419
419900-000	TOTAL ADMINISTRATIVE EXPENSES	1,104,758	1,173,701	68,943	69
440000-000	MAINTENANCE AND OPERATIONS				
440099-000	General Maint Expense				
441200-000	Vehicle Repair	2,433	2,500	67	3
441300-000	Gasoline Purchases	2,559	2,100	(459)	-22
441900-000	Total General Maint Expense	4,992	4,600	(392)	-9
443000-000	Contract Costs				
443001-000	Alarm/Extinguisher Contract	-			
443015-000	Janitorial-Contract (\$480 share)	3,600	5,760	2,160	389
443019-000	Miscellaneous Contract	-		-	
443023-000	Contract: Consultants	41,545	14,100	(27,445)	-195
443099-000	Maintenance Misc-Contracts	610	-	(610)	-1009
443900-000	Total Contract Costs	45,755	19,860	(25,895)	-1309
449900-000	TOTAL MAINTENACE EXPENSES	50,747	24,460	(26,287)	-107
450000-000	GENERAL EXPENSES				
451000-000	General Liability Insurance	17,221	18,863	1,642	9
452100-000	Workers Comp Insurance	10,341	16,505	6,164	379
459000-000	Other General Expense				
459900-000	TOTAL GENERAL EXPENSES	27,562	35,368	7,806	229
				-	
	TOTAL OPERATING EXPENSES	1,183,067	1,233,529	50,462	4
900000-000	NET INCOME	17,780	(132,380)	(150,160)	-1139

Notes:

Admin fee Income is down 9% based on: Fixed amount based on utilization and proration

Total Administrative salaries up 14% due to one new staff position filled and benefits increases

YARDI background screening: required to do, fixed amount.

Staff travel and training increase due to 4 new staff members, requiring new training and travel is directly associated with training expenses

Sundry Service Contracts: Reduction due to number of move-ins. Nan McKay inspections are priced differently for move-ins verses standard annual inspections

SPARTANBURG HOUSING AUTHORITY MOD REHAB FY 2018 BUDGET

	MOD REHAB - 068-MR1 - NORI	RIS RIDGF			
	WOO KENAD GOO WIKE NOK	NIS NIBGE			
		Oct-July-Actual			
		plus Budget			
		Projected- FY 2017	FY 2018 Proposed Budget	\$ Variance	% Variand
300000-000	INCOME				
341001-000	Section 8 HAP Earned	874,157	1,196,897	322,740	2
364001-000	Fraud Recovery - HAP	-	-	-	
349900-000	TOTAL GRANT INCOME	874,157	1,196,897	322,740	2
470000 000	LIQUICING ACCICTANCE DAVAGNITO				
470000-000 471500-000	HOUSING ASSISTANCE PAYMENTS	1 002 042	1 106 907	112.054	1
	Housing Assistance Payments Topant Hillity Payments	1,083,043	1,196,897	113,854	1
471501-000 479900-000	Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS	1,083,043	1,196,897	113,854	1
479900-000	TOTAL HOUSING ASSISTANCE PAYMENTS	1,065,045	1,190,097	113,854	
523418-000	Settlemet offset due HUD overpayment last year	(298,099)		298,099	-10
900000-000	Excess cash received	89,213	-	(89,213)	-10
	MOD REHAB - 069-MR2 - MORNING	SSIDE			
	'	Oct-July-Actual			
		plus Budget			
		Projected- FY	FY 2018	\$	%
		2017	Proposed Budget	v Variance	Varian
			Buuget		
300000-000	INCOME		Budget		
300000-000 341001-000	INCOME Section 8 HAP Earned	202,303	235,017	32,714	1
		202,303		32,714	1
341001-000 364001-000	Section 8 HAP Earned	202,303		32,714 - 32,714	
341001-000	Section 8 HAP Earned Fraud Recovery - HAP	-	235,017 -	-	
341001-000 364001-000	Section 8 HAP Earned Fraud Recovery - HAP	-	235,017 -	-	
341001-000 364001-000 349900-000 470000-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME	-	235,017 -	-	1
341001-000 364001-000 349900-000 470000-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS	202,303	235,017 - 235,017	32,714	1
341001-000 364001-000 349900-000 470000-000 471500-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments	202,303	235,017 - 235,017 223,538	- 32,714 23,456	1 2
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments	- 202,303 200,082 9,087	235,017 - 235,017 223,538 11,479	23,456 2,392	1 2
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments	- 202,303 200,082 9,087	235,017 - 235,017 223,538 11,479	23,456 2,392	1 1 2 1
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS	202,303 200,082 9,087 209,169	235,017 - 235,017 223,538 11,479	23,456 2,392 25,848	1 1 2 1 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year	202,303 200,082 9,087 209,169 (47,070)	235,017 - 235,017 223,538 11,479	23,456 2,392 25,848 - 47,070	1 1 2 1 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year	202,303 200,082 9,087 209,169 (47,070) 40,204	235,017 - 235,017 223,538 11,479 235,017	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received	202,303 200,082 9,087 209,169 (47,070) 40,204	235,017 - 235,017 - 235,017 - 223,538 - 11,479 - 235,017 - D EXPENSE: FY 2018	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received	202,303 200,082 9,087 209,169 (47,070) 40,204	235,017 - 235,017 - 235,017 - 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY	235,017 - 235,017 - 235,017 - 223,538 - 11,479 - 235,017 - D EXPENSE: FY 2018	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY	235,017 - 235,017 - 235,017 - 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED INCOME	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY 2017	235,017 - 235,017 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed Budget	- 32,714 23,456 2,392 25,848 - 47,070 (40,204)	1 1 2 1 -10 -10 Varian
341001-000 364001-000 349900-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED INCOME NORRIS RIDGE	- 202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY 2017	235,017 - 235,017 223,538 11,479 235,017 - 235,017 - D EXPENSE: FY 2018 Proposed Budget 1,196,897	- 32,714 23,456 2,392 25,848 - 47,070 (40,204) S \$ Variance	1 2 1 -10 -10 Varian
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000 900000-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED INCOME NORRIS RIDGE MORNINGSIDE	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY 2017 874,157 202,303.00	235,017 - 235,017 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed Budget 1,196,897 235,017	32,714 23,456 2,392 25,848 - 47,070 (40,204) S \$Variance 322,740 32,714	1 1 2 1 1 -10 -10 Wariann
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000 900000-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED INCOME NORRIS RIDGE MORNINGSIDE	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY 2017 874,157 202,303.00	235,017 - 235,017 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed Budget 1,196,897 235,017	32,714 23,456 2,392 25,848 - 47,070 (40,204) S \$Variance 322,740 32,714	1 2 1 -10 -10
341001-000 364001-000 349900-000 470000-000 471500-000 471501-000 479900-000 523418-000 900000-000	Section 8 HAP Earned Fraud Recovery - HAP TOTAL GRANT INCOME HOUSING ASSISTANCE PAYMENTS Housing Assistance Payments Tenant Utility Payments TOTAL HOUSING ASSISTANCE PAYMENTS Settlemet offset due HUD overpayment last year Excess cash received MOD REHAB-HAP COMBINED INCOME NORRIS RIDGE MORNINGSIDE TOTAL GRANT INCOME	202,303 200,082 9,087 209,169 (47,070) 40,204 REVENUE AND Projected- FY 2017 874,157 202,303.00	235,017 - 235,017 223,538 11,479 235,017 - D EXPENSE: FY 2018 Proposed Budget 1,196,897 235,017	32,714 23,456 2,392 25,848 - 47,070 (40,204) S \$Variance 322,740 32,714	1 1 2 1 1 -10 -10 Wariann

SPARTANBURG HOUSING AUTHORITY MOD REHAB ADMIN FY 2018 -BUDGET

	GRAM - MOD REHAB ADMIN				
		Oct-July-Actual			
		plus Budget			
		Projected- FY 2017	FY 2018 Proposed Budget	\$ Variance	% Variance
340000-000	GRANT INCOME				
341010-000	Section 8 Admin Fee -Mod Rehab	125,510	164,428	38,918	249
361000-000	Investment Income - Unrestricted	-	-	-	
364000-000	Fraud Recovery Income-Admin	_	_	_	
399900-000	TOTAL INCOME	125,510	164,428	38,918	249
377700-000	TOTAL INCOME	123,310	104,420	30,710	
410000-000	ADMINISTRATIVE				
410099-000	Administrative Salaries				
411000-000	Administrative Salaries and Wages	72,643	22,243	(50,400)	-2279
411002-000	Administrative Salaries and Wages Administrative Overtime	211	-	(211)	-1009
411003-000	Administrative: Employer FICA/SUI	6,626	2,016	(4,610)	-2299
411004-000	Administrative: Employee Benefits	20,301	5,715	(14,586)	-2559
411099-000	Total Administrative Salaries	99,781	29,974	(69,807)	-2339
413000-000	Legal Expense	77,701	27,774	(07,007)	
413000-000	Legal Expense	884		(884)	-1009
413003-000	Credit Reports	-	_	(004)	100/
413100-000	Total Legal Expense	884		(884)	-1009
413900-000	Other Admin Expenses	004		(004)	100/
417001-000	Bookkeeping Fees-MOD Rehab	18,260	19,350	1,090	69
417100-000	Auditing Fees	2,290	-	(2,290)	-1009
417303-000	Management Fee- MOD Rehab	29,794	30,960	1,166	49
418900-000	Total Other Admin Expenses	50,344	50,310	(34)	0
419000-000	Miscellaneous Admin Expenses	30,344	30,310	(34)	
419001-000	Office Expense	1,153	900	(253)	-289
419003-000	Printing	386	180	(206)	-1149
419004-000	Telephone	2,925	1,800	(1,125)	-639
419005-000	Postage	5,107	1,440	(3,667)	-255
419006-000	Forms and Computer Supplies	30	-	(30)	-1009
419009-000	Sundry Miscellaneous	94	_	(94)	-1009
419010-000	Newspaper ADS	16		(16)	-100
419011-000	Sundry Service Contracts	16,669	7,560	(9,109)	-120
419017-000	Temporary Administrative Labor	118	-	(118)	-100
419020-000	Bank Fees		_	-	
443023-000	Contract: Consultants (Nan Mckay inspections)		10,000	10,000	100
419100-000	Total Miscellaneous Admin Expenses	26,498	21,880	(4,618)	-21
419900-000	TOTAL ADMINISTRATIVE EXPENSES	177,507	102,164	(75,343)	-74
450000-000	GENERAL EXPENSES				
451000-000	General Liability Insurance	3,810	1,822	(1,988)	-109
	Workers Comp Insurance	2,287	1,595	(692)	-43

SPARTANBURG HOUSING AUTHORITY MOD REHAB ADMIN FY 2018 -BUDGET

HCV PRO	GRAM - MOD REHAB ADMIN				
		Oct-July-Actual			
		plus Budget			
		Projected- FY 2017	FY 2018 Proposed Budget	\$ Variance	% Variance
457001-000	Fraud Recovery	-	-		
459900-000	TOTAL GENERAL EXPENSES	6,097	3,417	(2,680)	-78%
	TOTAL OPERATING EXPENSES	183,604	105,581	(78,023)	-74%
523418-000	Settlemet offset due HUD overpayment last year	(41,109)		41,109	-100%
900000-000	NET INCOME	(16,985)	58,847	75,832	129%

SPARTANBURG HOUSING AUTHORITY CENTRAL OFFICE COST CENTER 2018 Initial Budget Submission FY2018 FY2018 NON-FEDERAL Consolidated Consolidated \$ % **FEDERAL** Projected- FY Projected- FY Variance Variance 028-cocc 031-BA 2017 2018 300000-000 INCOME 360000-000 OTHER INCOME 810,663 (16,929) -2% 706,638 827,592 104,025 362000-000 Management Fee Income 362001-000 Bookkeeping fee income 264,391 268,532 4,141 2% 256,476 12,056 344.200 (129.991) -38% 175.045 474 191 169 155 365000-000 Miscellaneous Other Income - COCC 285.236 TOTAL INCOME 1,566,174 1,423,394 (142,780) -10% 1.138.159 399900-000 410000-000 ADMINISTRATIVE 410099-000 Administrative Salaries 674,186 127,363 468,280 411000-000 Administrative Salaries and Wages 546.823 19% 205,906 (5,922)-100% 411002-000 5.922 Administrative Overtime 411003-000 Administrative: Employer FICA/SUI 56,173 57.255 1.082 2% 39.035 18,220 142.632 2.145 101.522 411004-000 Administrative: Employee Benefits 140.487 2% 41.110 Administrative: Retirees Medical ER share 36,389 37,000 611 2% 37,000 411005-000 411006-000 Administrative: Emp Incentive 10,232 5,000 (5,232)-105% 5,000 650,837 411099-000 Total Administrative Salaries 796,026 916,073 120.047 13% 265,236 21% 50.83% 64.36% 413000-000 Legal Expense 50,000 100% 413001-000 50.000 50.000 Legal Expense (149) -30% 413003-000 Credit Reports 649 500 500 413100-000 649 50,500 49,851 99% 50,500 Total Legal Expense 413900-000 Other Admin Expenses 15.400 414000-000 Staff Training 15.400 100% 15,400 8,600 100% 8,600 8.600 415000-000 Travel 7,500 (1,716) -23% 7,500 417100-000 Auditing Fees 9,216 418000-000 Office Rent 99.454 98,000 (1,454)-1% 98.000 129,500 20,830 129.500 16% 418900-000 Total Other Admin Expenses 108.670 419000-000 Miscellaneous Admin Expenses 10,160 (5,477)-54% 10,160 419001-000 Office Expense 15.637 419003-000 Printing 4.877 6.260 1.383 22% 6.260 24,600 (4,097)-17% 24,600 419004-000 Telephone 28.697 -33% 10,200 419005-000 13,553 10,200 (3,353)Postage 419006-000 Forms and Computer Supplies 1,207 (1,207)-100% 419007-000 Court Costs 18,400 7,392 40% 18,400 419008-000 Subscriptions and Fees 11,008 9,951 13,300 3,349 25% 13,300 419009-000 Sundry Miscellaneous 1.500 166 11% 1.500 419010-000 Newspaper ADS (Advertising) 1.334 46,170 7,852 17% 46,170 419011-000 Sundry Service Contracts 38.318 419012-000 Software 2,445 (2,445)-100% 27,498 49% 55,600 28.102 55,600 419017-000 Temporary Administrative Labor 419021-000 False Alarms 419020-000 Bank Fees 595 1,000 405 41% 1,000 210 42% 419021-000 Discretionary 290 500 500 -110% 3,050 3,050 (3,341)419022-000 6,391 Other Misc Admin Expenses 419100-000 Total Miscellaneous Admin Expenses 28.335 219,063 17% 419900-000 TOTAL ADMINISTRATIVE EXPENSES 1.286.813 1,021,577 430000-000 UTILITIES 2,000 325 16% 2,000 431000-000 Water 1,675 (1,786)432000-000 Electricity 21,786 20,000 -9% 20,000 4,000 570 14% 4,000 433000-000 Gas 3.430 2,000 1,174 59% 2,000 439000-000 826 439900-000 TOTAL UTILITY EXPENSES 27.717 28.000 283 1% 28.000

SPARTANBURG HOUSING AUTHORITY CENTRAL OFFICE COST CENTER 2018 Initial Budget Submission FY2018 FY2018 NON-**FEDERAL** Consolidated Consolidated \$ % **FEDERAL** Projected- FY Projected- FY Variance Variance 028-cocc 031-BA 2017 2018 300000-000 INCOME MAINTENANCE AND OPERATIONS 440000-000 440099-000 General Maint Expense 441004-000 Temp Maintenance labor 949 (949) -100% (100) 100 -100% 441100-000 Maitenance Uniforms 441200-000 Vehicle Repair 20,186 19,000 (1,186)-6% 19,000 441210-000 Equipment Repair 2.508 3.000 492 16% 3.000 9.000 358 4% 9.000 441300-000 Gasoline Purchases 8 642 441900-000 Total General Maint Expense 32.385 31 000 (1,385)-4% 31 000 442000-000 Materials 442003-000 Painting-Maint Materials 442004-000 Flectrical-Maint Materials 442006-000 Janitorial Supplies 1,300 358 28% 1,300 442010-000 Maintenance Materials 5,940 7.950 2,010 25% 7.950 1,100 100% 1,100 1.100 442012-000 Landscaping materials 442900-000 Work supplies/Safety/Materials 529 300 (229) -76% 300 7,411 10,650 3,239 30% 10,650 442900-000 Total Materials 443000-000 Contract Costs Alarm/Extinguisher Contract 30 (668) -2227% 30 443001-000 698 2,400 348 15% 2,400 443007-000 Disposal contract 2,052 25,080 443009-000 Landscaping-Contract -labor only 20,039 25.080 5,041 20% #DIV/0! 443011-000 Heating/AC-Contract 700 270 39% 700 443013-000 Contract: Uniform Rental 430 443015-000 Janitorial-Contract 10,640 8,640 (2,000)-23% 8,640 443099-000 Plumbing-Contract 5,000 96 2% 443019-000 Misc Contracts 4,904 5,000 443023-000 Contract: Consultants 161,643 115,000 (46,643)-41% 95,000 20,000 38,040 90% 38,040 34.067 443099-000 3.973 Maintenance Misc-Contracts -5% 443900-000 Total Contract Costs 204,379 194,890 (9,489)174,890 20,000 TOTAL MAINTENACE EXPENSES 244,175 236,540 (7,635)-3% 216,540 20,000 449900-000 450000-000 GENERAL EXPENSES 49,000 3.951 8% 49.000 451000-000 General Liability Insurance 45.049 11,000 5,188 47% 11,000 SHA Board expenses 453010-000 5.812 22,452 22,500 48 0% 22,500 459900-000 Property Tax 452100-000 Workers Comp Insurance 20,071 30.000 9,929 33% 30,000 Personnel/Office-Relocation exp 452500-000 459900-000 TOTAL GENERAL EXPENSES 93,384 112,500 19,116 17% 112,500 1 433 026 1.378.617 TOTAL OPERATING EXPENSES 1.663.853 230.827 14% 285,236 NON-OPERATING (31)31 100% 523407-000 Donation (NET) -Fatherhood 523415-000 Eletrical Upgrade Pine site bldg 11.874 (11,874)-100% 523416-000 Donation Fund-Fall Fling (465)465 100% (1,014)1,014 100% 523417-000 Fund Day/Fall Fling expense 523420-000 Donation-Father's Day Fund (453)453 100% (280,000) (280,000) 100% (280,000) 990002-000 Equity Transfer Out (In)-Rad Proceeds 599900-000 TOTAL NON-OPERATING EXPENSES 9,911 (280,000) (289,911) 104% (280,000) 900000-000 NET INCOME

Summary of Asset Management	- FY 2	2017 Projec	cte	d Actual v	s E ī	Budget FY	2018
	T	OTAL Asset N	/lan	agement	•		
	Act	Projected ual -FY 2017	В	Budget -FY 2018		\$ Variance	% Variance
INCOME:							
Rental Income		1,230,874		1,181,034	Ì	(49,840)	-49
Other Tenant Income		131,204		133,482	Ì	2,278	25
Hud Subsidy and HAP Earned		1,698,421		1,599,354	Î	(99,067)	-6
Other Government Grants		-		-	Î		
Miscellaneous Other Income		44,607		43,000	Î	(1,607)	-49
TOTAL INCOME	\$	3,105,106	\$	2,956,870		(148,236)	-59
OPERATING EXPENSES:							
TOTAL ADMINISTRATIVE EXPENSES		1,242,181		1,133,189		(108,992)	-10
TOTAL TENANT SERVICES		26,392		67,178	ĺ	40,786	61
TOTAL UTILITIES		789,818		774,600		(15,218)	-2
TOTAL MAINTENACE EXPENSES		1,168,317		958,091		(210,226)	-22
TOTAL GENERAL EXPENSES		127,098		87,138		(39,960)	-46
TOTAL OPERATING EXPENSES:	\$	3,353,806	\$	3,020,196		(333,610)	-11
NOI before non-operating obligations	\$	(248,700)	\$	(63,326)		185,374	-293
NON-OPERATING OBLIGATIONS:		(66,622)				66,622	-100
Reserve transfer out (in) to offset loss		(00,022)		(101,574)		(101,574)	100
NOI after non-operating obligations	\$	(182,078)	\$	38,248			
FDS RESERVES - FY 2016		2,387,726					
Projected Operating reserves -FY 2017	\$	2,205,648					

Summary of Asset Management	- FY 2017 F	rojected Act	tual versus B	udget FY 20	18													
					<u></u>													
	CAMP	CROFT	Archibald	Village	Archibald	Hi-Rise	Scattered	Sites	Prince	Hall	Victoria	Garden	Brav	wley	TOTAL Asset N	lanagement	Cammie	Clagett
	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget - FY 2018	Projected Actual -FY 2017	Budget -FY 2018	Projected Actual -FY 2017	Budget -F
	2017		2017		2017		2017		2017		2017		2017				2017	
INCOME:																		
Rental Income	256,468	244,776	148,942	144,060	435,588	418,068	58,044	53,340	112,385	114,072	188,224	177,840	31,223	28,878	1,230,874	1,181,034	_	
Other Tenant Income	34,659	46,800	3,421	1,630		6,452	277	-	34,830	33,000	44,168	45,600	626	-	131,204	133,482	_	
Hud Subsidy and HAP Earned	381,455	354,510	123,836	120,732		356,929	11,122	8,515	431,140	405,464	351,886	338,671	14,475	14,533	1,698,421	1,599,354	400,517	
Other Government Grants	-	-	-	-	-	-	,	-	-	-	-	-		-	-	-	100,000	
Miscellaneous Other Income	1,420	3,080	63	2,660	21,937	25,860	4,790	-	10,600	5,560	5,705	5,840	92	- 1	44,607	43,000	5,524	
TOTAL INCOME	\$ 674.002	\$ 649.166	\$ 276,262	\$ 269.082	\$ 855,255	\$ 807.309	\$ 74,233		\$ 588,955	\$ 558.096	\$ 589,983	\$ 567.951	\$ 46.416	\$ 43.411	\$ 3.105.106	\$ 2.956.870	\$ 406,041	\$ -
OPERATING EXPENSES:	. 57.,032		7 27 37 32		, 555,235	7 227,000	. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, 12,000	, , , , , , , , , , , , , , , , , , , ,	, 223,000	, 200,000	, 55.,002	+ .5) .20	,,	+ 5/255/250		7 100/012	т
TOTAL ADMINISTRATIVE EXPENSES	249,721	243,569	116,379	102,927	367,320	293,730	26,797	17,031	248,390	231,955	209,401	232,337	24,173	11,640	1,242,181	1,133,189	15,834	
TOTAL TENANT SERVICES	8,694	14,531	1,859	11,727		30,770	99	- ,,,,,,,	5,552	4,700	5,533	5,300	147	150	26,392	67,178	-	1
TOTAL UTILITIES	206,333	193,200	63,479	65,400	224,350	206,700	11,756	12,100	132,038	132,000	149,761	165,200	2,101	-	789,818	774,600	5,775	
TOTAL MAINTENACE EXPENSES	201,335	200,905	86,511	88,496	286,934	235,842	56,184	32,916	248,657	193,039	279,841	192,061	8,855	14,832	1,168,317	958,091	27,222	
TOTAL GENERAL EXPENSES	29,646	· · · · · ·	8,760	5,916	31,647	18,088	2,432	1,669	25,517	16,859	28,602	15,624	494	720	127,098	87,138	3,186	-
TOTAL OPERATING EXPENSES:	\$ 695,729					\$ 785,130		\$ 63,716	\$ 660,154		\$ 673,138				\$ 3,353,806		\$ 52,017	
NOI before non-operating obligations	\$ (21,727)	\$ (31,301)	\$ (726)	\$ (5,384)	\$ (59,504)	\$ 22,179	¢ (22.025)	\$ (1,861)	¢ (71 100)	¢ (20.457)	\$ (83,155)	¢ (42 571)	\$ 10.646	\$ 16.060	\$ (248,700)	\$ (63,326)	\$ 354,024	Ċ
NOT before non-operating obligations	ر (۲۱,۱۲۲)	ý (31,301)	ر (720)	ý (5,564)	ý (33,304)	7 22,179	y (25,055)	7 (1,001)	7 (71,133)	ÿ (20,437)	7 (63,133)	7 (42,371)	7 10,040	\$ 10,003	Ç (248,700)	(03,320)	ÿ 334,024	<u> </u>
NON-OPERATING OBLIGATIONS:							(77,200)		2,533		8,045	†			(66,622)	-	(680,000	
Reserve transfer out (in) to offset loss		\$ (31,301)		\$ (5,384)				(1,861)		(20,457)		(42,571)				(101,574)		
NOI after non-operating obligations	\$ (21.727)	\$ -	\$ (726)	\$ -	\$ (59.504)	\$ 22,179	\$ 54,165	\$ <u>-</u>	\$ (73,732)	Ś -	\$ (91.200)	\$ -	\$ 10,646	\$ 16,069	\$ (182,078)	\$ 38,248	\$ 1,034,024	\$ -
torate non operating obligations	ψ (Z±)/2/)	Y	Ų (120)	Y	(33,301)	ψ <u> </u>	ψ 5 1,1255	Ÿ	ψ (13)13 <u>2</u>]	Y	ψ (31)200)	Y	ψ 10)0 io	Ψ 10,003	(102)0707	φ 30,2 10	ψ 1,00 i,01 i	Y
FDS RESERVES - FY 2016	1,226,890		195,857		68,767		279,913		380,414		229,625		6,260		2,387,726		561,969	
Projected Operating reserves -FY 2017	\$ 1,205,163		\$ 195,131		\$ 9,263		\$ 334,078		\$ 306,682		\$ 138,425		\$ 16,906		\$ 2,205,648		\$ 1,595,993	
FY 2017- Operating result	Net Loss	Net Income									+							
Camp Croft	21,727																	
Archibald Village	726																	1
Archibald Hi-Rise	59,504																	
Scattered sites		54,165			İ													
Prince Hall	73,732																	
/ictoria Garden	91,200																	
Brawley		10,646																
	246,889			<u> </u>		 		+	 	 	+	 	+					
TOTAL	240,889	64,811																1

			Asse	t Manage	ment BUD	GET -							
					- FY 2018								
			Camp Croft - 100	Arch Village - 102-arv	Arch Rutledge- 103-arh	Scattered Sites- 104-sca	Prince Hall - 108-pha	Vic Garden- 120-vga	Cam Clagett 106-cam	Brawley - 180-cpb	Total	JC BULL 100 · 058-JCB	JC BULL - 030 SLHC Part of SHA
300000-000	INCOME					(10 OFFLINE)			(72 rad)				
		Units	96	50	150	7	100	80	22	6	511	100	32
	TENANT INCOME								(sold 56 units	s)			
310100-000	Rental Income												
311100-000	Tenant Rent		244,776	144,060	418,068	53,340	114,072	177,840		28,878	1,181,034	315,648	107,880
311201-000	Utility Reimbursement - Neg Rent		-	-	-	-	-	-	-		-	-	-
311400-000	Less: Non Move Out Refunds		-	-	-	-	-	-	-		-	-	-
311900-000	Total Rental Income		244,776	144,060	418,068	53,340	114,072	177,840	-	28,878	1,181,034	315,648	107,880
312000-000	Other Tenant Income												
312003-000	Damages		2,400	300	1,200		7,800	4,500			16,200	600	
312004-000	Late Charges		3,000	720	1,080		6,000	5,500			16,300	600	
312005-000	Legal Fees - Tenant		3,000	270	1,080		4,800	3,000			12,150	300	
312006-000	NSF Charges			100	600						700	300	-
312007-000	Tenant Owed Utilities - Excess		38,400				14,400	32,000			84,800	-	3,000
312009-000	Misc.Tenant Income			240	21,492			600			22,332	-	-
312900-000	Total Other Tenant Income		46,800	1,630	25,452	-	33,000	45,600	-	-	152,482	1,800	3,000
319900-000	TOTAL TENANT INCOME		291,576	145,690	443,520	53,340	147,072	223,440	-	28,878	1,333,516	317,448	110,880
		PUM	253	243	246	635	123	233	-	401	217	265	289
340000-000	GRANT INCOME												
340100-000	HUD Subsidy (see attached calculation)		354,510	120,732	356,929	8,515	405,464	338,671	-	14,533	1,599,354		
341500-000	Other Government Grants		-	-	-	-	-	-	-		-	486,828	106,440
349900-000	TOTAL GRANT INCOME		354,510	120,732	356,929	8,515	405,464	338,671	-	14,533	1,599,354	486,828	106,440
360000-000	OTHER INCOME												
365000-000	Miscellaneous Other Income		3,080	2,660	6,860	-	560	840		_	14,000	1,200	_
365002-000	Bad Debts recovery		2,000		7,222		5,000	5,000			10,000		_
369900-000	TOTAL OTHER INCOME		3,080	2,660	6,860	-	5,560	5,840	-	-	24,000	1,200	-
399900-000	TOTAL INCOME		649,166	269,082	807,309	61,855	558,096	567,951	-	43,411	2,956,870	805,476	217,320
410000-000	ADMINISTRATIVE												
410099-000	Administrative Salaries												
411000-000	Administrative Salaries and Wages		94,458	35,849	95,157	4,050	87,370	86,396		2,606	405,886	80,837	5,824
411002-000	Administrative Overtime		-	-	-	-	-	-		-	-	-	-
411003-000	Administrative: Employer FICA/SUI		9,045	3,254	8,659	371	8,072	7,967		242	37,610	7,392	538
411004-000	Administrative: Employee Benefits		20,648	7,741	20,864	810	17,316	27,743		802	95,924	16,599	1,279
411099-000	Total Administrative Salaries		124,151	46,844	124,680	5,231	112,758	122,106	-	3,650	539,420	104,828	7,641
413000-000	Legal Expense		-,		-	3,221	-,. 20	-		-,		,,,,,,	
413001-000	Legal Expense			-	-		-	-	1		_	-	
413003-000	Credit Reports		1,068	840	1,750	60	1,570	1,570		60	6,918	200	-
413100-000	Total Legal Expense		1,068	840	1,750	60	1,570	1,570	-	60	6,918	200	_
413900-000	Other Admin Expenses		.,000	3.5	.,,.50	33	.,	1,5.0			3/7.3		
414000-000	Staff Training		2,200	1,000	2,000	-	1,500	1,500		500	8,700	5,000	550
415000-000	Travel		1,500	500	1,200	-	500	1,300		200	5,200	4,000	200
417000-000	Bookkeeping Fees		8,379	4,275	12,825	770	8,550	6,840		513	42,152	8,550	2,736
417100-000	Auditing Fees		3,250	1,700	5,000	700	5,100	2,700		200	18,650	4,250	1,200

			Asse		ment BUD								
				BUDGET	- FY 2018								
			Camp Croft - 100	Arch Village - 102-arv	Arch Rutledge- 103-arh	Scattered Sites- 104-sca	Prince Hall - 108-pha	Vic Garden- 120-vga	Cam Clagett 106-cam	Brawley - 180-cpb	Total	JC BULL 100 · 058-JCB	JC BULL - 030 SLHC Part of SHA
417300-000	Management Fee		60,541	30,888	92,665	5,560	61,777	49,421		3,707	304,559	61,777	19,769
417302-000	Asset Management Fee		11,760	6,000	18,000	1,080	12,000	9,600		720	59,160	12,000	3,840
418900-000	Total Other Admin Expenses		87,630	44,363	131,690	8,110	89,427	71,361	-	5,840	438,421	95,577	28,295
419000-000	Miscellaneous Admin Expenses					-			-				
419001-000	Office Expense		1,500	500	2,100	100	1,500	1,500		150	7,350	2,000	300
419003-000	Printing		850	200	750		800	800		-	3,400	500	250
419004-000	Telephone		6,000	2,340	4,800		5,000	5,500		500	24,140	3,750	815
419005-000	Postage		150	180	780	100	900	500		50	2,660	1,000	200
419006-000	Printed Forms and Computer Supplies		600	120	180	100	200	550		-	1,750	1,000	300
419007-000	Court Costs		2,400	540	720	270	3,600	3,600		90	11,220	1,980	270
419008-000	Membership and Fees		200	200	500	100	500	300			1,800	1,670	200
419009-000	Sundry Miscellaneous		500	700	2,400	200	2,500	2,000		100	8,400	2,170	5,000
419010-000	Newspaper ADS (Advertising)		120	100	100	-	100	100		100	620	300	200
419011-000	Sundry Service Contracts (accurate)		16,000	6,000	23,280	2,760	13,000	20,000		1,100	82,140	15,000	5,000
419017-000	Temporary Admin Labor		-								-		
419018-000	False Alarms						100	50			150	60	
419022-000	Other Misc Admin Expenses (cleaning)		2,400					2,400			4,800	600	
419021-000	Discretionary										-		
419100-000	Total Miscellaneous Admin Expenses		30,720	10,880	35,610	3,630	28,200	37,300	-	2,090	148,430	30,030	12,535
419900-000	TOTAL ADMINISTRATIVE EXPENSES		243,569	102,927	293,730	17,031	231,955	232,337	-	11,640	1,133,189	230,635	48,471
		PUM	211	172	163	203	193	242	-	162	185		
420000-000	TENANT SERVICES				-								
422000-000	Tenant Services -Participation Fund \$15		1,440	750	2,250	-	1,500	1,200	-	90	7,230	1,500	480
422001-000	Tenant Services -Stipend only \$10		960	500	1,500	-	1,000	800	-	60	4,820	5,100	320
423000-000	Tenant Services-PH ADD ON		12,131	10,477	27,020	-	2,200	3,300	-	-	55,128	3,000	-
429900-000	TOTAL TENANT SERVICES EXPENSES		14,531	11,727	30,770	-	4,700	5,300	-	150	67,178	9,600	800
430000-000	UTILITIES												
431000-000	Water		27,600	8,400	26,400	5,400	27,000	31,200		-	126,000	18,000	7,200
432000-000	Electricity		69,600	45,000	138,000	700	15,000	37,200		-	305,500	54,000	18,000
433000-000	Gas		54,000	-	2,700	-	42,000	46,800		-	145,500	42,000	13,200
439000-000	Sewer		42,000	12,000	39,600	6,000	48,000	50,000		-	197,600	24,000	9,000
439900-000	TOTAL UTILITY EXPENSES		193,200	65,400	206,700	12,100	132,000	165,200	-		774,600	138,000	47,400
		PUM	168	109	115	144	110	172	-		126		
440000-000	MAINTENANCE AND OPERATIONS												
440099-000	General Maint Expense												
441000-000	Labor Maintenance		72,785	26,013	75,157		69,582	61,194		7,165	311,896	52,298	3,628
441002-000	Maintenance: Overtime		-	-	2,500		2,500	-		-	5,000	-	-
441003-000	Maintenance: Employer FICA/SUI		3,500	2,507	7,259		6,635	6,105		712	26,718	3,315	339
441004-000	Temp Maintenance Labor		6,880	-	-	-	-	-		-	6,880	-	-
441005-000	Maintenance: Employee Benefits		17,327	8,275	23,663		19,985	17,606		2,104	88,960	13,654	1,375
441006-000	On Call -after office hours work (16hr/mo)		3,072	3,072	3,072		3,072	3,072		3,072	18,432	3,072	3,072
441200-000	Vehicle Repair		800	700	1,920		1,000	1,200		100	5,720	1,000	500
441300-000	Gasoline Purchases		1,804	500	1,800		1,500	2,160		100	7,864	1,200	350
441900-000	Total General Maint Expense		106,168	41,067	115,371	-	104,274	91,337	-	13,253	471,470	74,539	9,264
442000-000	Materials												

			Asse		ment BUD								
				BUDGET	- FY 2018								
			Camp Croft - 100	Arch Village - 102-arv	Arch Rutledge- 103-arh	Scattered Sites- 104-sca	Prince Hall - 108-pha	Vic Garden- 120-vga	Cam Clagett 106-cam	Brawley - 180-cpb	Total	JC BULL 100 · 058-JCB	JC BULL - 030 SLHC Part of SHA
442002-000	Appliance-Maint Materials		1,500	1,500	1,500		1,500	1,500			7,500	5,000	2,000
442003-000	Painting-Maint Materials		600	400	2,220	500	2,000	2,500			8,220	2,000	300
442004-000	Electrical-Maint Materials		2,400	1,800	2,400	500	1,500	3,500			12,100	2,000	3,000
442005-000	Heating/AC-Maint Materials		2,400	5,000	2,800	3,000	500	2,000			15,700	7,000	5,000
442006-000	Janitorial Supplies		600	500	1,800		600	500			4,000	500	200
442008-000	Plumbing-Maint Materials		4,200	2,500	2,800	5,000	2,500	3,500			20,500	69,000	3,500
442009-000	Hand Tools-Maint Materials		200	1,200	1,200		300	250			3,150	500	300
442010-000	Maintenance Materials		8,000	1,800	5,000	5,000	8,000	5,000			32,800	10,000	3,000
442011-000	Safety equipment/shoes		400	100	600	,	300	450			1,850	1,000	150
442012-000	Landscaping materials		20,635	7,688	3,918	_	5,453	19,905		561	58,160	8,959	2,659
442900-000	Total Materials		40,935	22,488	24,238	14,000	22,653	39,105	_	561	163,980	105,959	20,109
443000-000	Contract Costs		10,700	22,400	27,230	. 1,000	22,000	37,103		301	103,700	100/707	20,107
443000-000	Alarm/Extinguisher Contract		600	180	4,500		1,500	1,200			7,980	2,000	500
443001-000	Extermination Contract		5,880	2,700	16,440	1,000	6,500	9,000	+	300	41,820	7,800	3,500
443002-000	Unit Turnaround-Contract		12,000	3,000	3,600	1,000	10,000	12,000	1	300	40,600	5,000	2,000
443003-000	Electrical-Contract		1,000	3,000	1,500	1,000	2,000	1,000			9,500	3,000	2,000
443007-000	Disposal Contract		5,280	2,100	3,900	500	8,400	6,000			26,180	6,000	1,900
443007-000	Landscaping-Contract- Labor only		11,722	5,981	17,943	1,316	11,962	9,569		718	59,211	11,962	3,828
443009-000			3,500	1,000	1,800	5,000	5,000	2,000		/10	-		-
	Heating/AC-Contract		820	-			750	850			18,300	25,000	12,000
443013-000	Contract: Uniform Rental		820	180	1,150	100	/50				3,850	750	250
443015-000	Janitorial-Contract			1 000	- 22.400			-			-	1,000	
443017-000	Elevator-Contract		10.000	1,800	32,400	F 000	10.000	10,000			34,200	45.000	0.050
443018-000	Plumbing-Contract		10,000	2,500	3,000	5,000	10,000	10,000			40,500	15,000	8,850
443019-000	Miscellaneous Contracts										-		
443023-000	Contract: Consultants		2.000	2.500	40.000	F 000	10.000	40.000			-		
443099-000	Maintenance Misc-Contracts		3,000	2,500	10,000	5,000	10,000	10,000			40,500	70,000	12,000
443900-000	Total Contract Costs		53,802	24,941	96,233	18,916	66,112	61,619	-	1,018	322,641	147,512	46,828
449900-000	TOTAL MAINTENACE EXPENSES		200,905	88,496	235,842	32,916	193,039	192,061	-	14,832	958,091	328,010	76,201
		PUM	174	147	131	392	161	200	-	206	156		
450000-000	GENERAL EXPENSES												
451100-000	Property tax		9,100		1,700	1,300	2,000	1,200		350	15,650	2,400	16,000
451000-000	General Liability Insurance		8,620	3,155	8,740	197	7,925	7,693		197	36,527	7,008	551
452100-000	Workers Comp Insurance		7,542	2,761	7,648	172	6,934	6,731	1	173	31,961	6,132	482
458000-000	All Protective Services		-								-		
459900-000	TOTAL GENERAL EXPENSES		25,262	5,916	18,088	1,669	16,859	15,624	-	720	84,138	15,540 -	17,033
471503-000	FSS Escrow Payments		3,000	-	-	-	-	-	-		3,000	-	-
	TOTAL OPERATING EXPENSES		680,467	274,466	785,130	63,716	578,553	610,522	-	27,342	3,020,196	721,785	189,905
		PUM	591	457	436	759	482	636	-	380	493		
	NON-OPERATING EXPENSE												
990001-000	Operating transfer out (in)		(31,301)	(5,384)	-	(1,861)	(20,457)	(42,571)		-	(101,574)		-
900000-000	NET INCOME (LOSS)		-	-	22,179	-	-	-	-	16,069	38,248	83,691	27,415
	Add: Operating reserves -FDS FY 2016		1,226,890	195,857	68,767	279,913	380,414	229,625	561,969	6,260	2,949,695		

			Iti-Family							
		Е	BUDGET - F	Y 2018						
			JC BULL	1			SLHC			
			Oct-July-Actual				Oct-July-Actual			
			plus Budget	100	\$	%	plus Budget	32	\$	%
			Projected- FY 2017	Projected- FY 2018	Variances	Variances	Projected- FY 2017	Projected- FY 2018	Variances	Variances
210100 000	TENANT INCOME									
310100-000	Rental Income		245.540	245.640	00	00/	400.074	407.000	(4.404)	
311100-000	Tenant Rent		315,549	315,648	99	0%	109,071	107,880	(1,191)	-1
311201-000 311400-000	Utility Reimbursement - Neg Rent			-	-			-		
	Less: Non Move Out Refunds		315,549	215 / 40	99	00/	100.071	107,880	(4.404)	
311900-000	Total Rental Income		315,549	315,648	-	0%	109,071	107,880	(1,191)	-1
312000-000 312003-000	Other Tenant Income Damages		283	600	317	53%				
312003-000	Late Charges		306	600	294	49%	50		(50)	-100
312005-000	Legal Fees - Tenant		386	300	(86)	-29%	45		(45)	-100
312006-000	NSF Charges		296	300	4	1%	4.5	-	(43)	100
312007-000	Tenant Owed Utilities - Excess			-	-		1,820	3,000	1,180	39
312009-000	Misc.Tenant Income		19	-	(19)	-100%		-		
312900-000	Total Other Tenant Income		1,290	1,800	510	28%	1,915	3,000	1,085	36
319900-000	TOTAL TENANT INCOME		316,839	317,448	609	0%	110,986	110,880	(106)	09
		PUM	264	265	1	0%	289	289	(0)	0'
340000-000	GRANT INCOME									
340100-000	HUD Subsidy						1			
341500-000	Other Government Grants		494,936	486,828	(8,108)	-2%	111,290	106,440	(4,850)	-5
349900-000	TOTAL GRANT INCOME	-	494,936	486,828	(8,108)	-2%	111,290	106,440	(4,850)	-5
2/0002 2==	OTHER INCOME	-								
360000-000 365000-000	OTHER INCOME Miscellaneous Other Income		1,240	1,200	(40)	-3%	13,379	-	(13,379)	-100
365000-000	Bad Debts recovery		1,240	1,200	(40)	-3%	13,379	-	(13,379)	-100
369900-000	TOTAL OTHER INCOME		1,240	1,200	(40)	-3%	13,379		(13,379)	-100
007700 000	TOTAL OTTILA TITOGRAP		1,210	1,200	(.0)	0,0	10,077		-	
399900-000	TOTAL INCOME		813,015	805,476	(7,539)	-1%	235,655	217,320	(18,335)	-89
410000-000	ADMINISTRATIVE									
410099-000	Administrative Salaries									
411000-000	Administrative Salaries and Wages		99,339	80,837	(18,502)	-23%	16,654	5,824	(10,830)	
411002-000	Administrative Overtime		1,176	-	(1,176)	-100%	405	-	(405)	-100
411003-000	Administrative: Employer FICA/SUI		8,090	7,392	(698)	-9%	1,413	538	(875)	-163
411004-000	Administrative: Employee Benefits		14,646	16,599	1,953	12%	3,640	1,279	(2,361)	-185
411099-000 413000-000	Total Administrative Salaries Legal Expense		123,251	104,828	(18,423)	-18%	22,112	7,641	(14,471)	-189
413001-000	Legal Expense		-	_						
413003-000	Credit Reports		157	200	43	22%	_	_		
413100-000	Total Legal Expense		157	200	43	22%	-	-	-	
413900-000	Other Admin Expenses				-					
414000-000	Staff Training		1,814	5,000	3,186	64%	237	550	313	57
415000-000	Travel		928	4,000	3,072	77%	50	200	150	75
417000-000	Bookkeeping Fees		8,603	8,550	(53)	-1%	2,858	2,736	(122)	-4
417100-000	Auditing Fees		4,707	4,250	(457)	-11%	1,235	1,200	(35)	-3
417300-000	Management Fee		62,155	61,777	(378)	-1%	20,646	19,769	(877)	-4
417302-000	Asset Management Fee		11,878	12,000	122	1%	3,840	3,840	-	C
418900-000	Total Other Admin Expenses		90,085	95,577	5,492	6%	28,866	28,295	(571)	-2
419000-000	Miscellaneous Admin Expenses									
419001-000	Office Expense		2,994	2,000	(994)	-50%	91	300	209	70
419003-000	Printing		375	500		25%	124	250	126	50
					125					-38
419004-000	Telephone		3,934	3,750	(184)	-5%	1,122	815	(307)	
419005-000	Postage		3,934 -	3,750 1,000	(184) 1,000	100%	1,122 26	200	174	8
419005-000 419006-000	Postage Printed Forms and Computer Supplies		3,934 - -	3,750 1,000 1,000	(184) 1,000 1,000	100% 100%	1,122 26	200 300	174 300	10
419005-000 419006-000 419007-000	Postage Printed Forms and Computer Supplies Court Costs		3,934 - - 386	3,750 1,000 1,000 1,980	1,000 1,000 1,594	100% 100% 81%	1,122 26 - 107	200 300 270	174 300 163	8 10 6
419005-000 419006-000 419007-000 419008-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees		3,934 - - - 386	3,750 1,000 1,000 1,980 1,670	(184) 1,000 1,000 1,594 1,670	100% 100% 81% 100%	1,122 26 - 107	200 300 270 200	174 300 163 200	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419009-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous		3,934 - - - 386 - 1,367	3,750 1,000 1,000 1,980 1,670 2,170	(184) 1,000 1,000 1,594 1,670 803	100% 100% 81% 100% 37%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430)	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419009-000 419010-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising)		3,934 - - 386 - 1,367 403	3,750 1,000 1,000 1,980 1,670 2,170	(184) 1,000 1,000 1,594 1,670 803 (103)	100% 100% 81% 100% 37% -34%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430) 200	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419009-000 419010-000 419011-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate)		3,934 - - - 386 - 1,367 403 15,650	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650)	100% 100% 81% 100% 37% -34%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430)	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419009-000 419010-000 419011-000 419012-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software		3,934 - - 386 - 1,367 403	3,750 1,000 1,000 1,980 1,670 2,170	(184) 1,000 1,000 1,594 1,670 803 (103)	100% 100% 81% 100% 37% -34%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430) 200	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419010-000 419011-000 419011-000 419011-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor		3,934 - - - 386 - 1,367 403 15,650 426	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650)	100% 100% 81% 100% 37% -34% -4% -100%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430) 200	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419010-000 419011-000 419012-000 419017-000 419018-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms		3,934 - - - 386 - 1,367 403 15,650 426	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426)	100% 100% 81% 100% 37% -34% -4% -100%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430) 200	8 10 6 10
419005-000 419006-000 419007-000 419008-000 419010-000 419011-000 419012-000 419017-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor		3,934 - - - 386 - 1,367 403 15,650 426	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650)	100% 100% 81% 100% 37% -34% -4% -100%	1,122 26 - 107 - 5,430	200 300 270 200 5,000	174 300 163 200 (430) 200	8 100 6 6 100
419005-000 419006-000 419007-000 419008-000 419010-000 419011-000 419012-000 419017-000 419018-000 419018-000 419022-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning)		3,934 - - - 386 - 1,367 403 15,650 426 - 60	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426)	100% 100% 81% 81% 100% 37% -34% -4% -100% 0% 42%	1,122 26 - 107 - 5,430 - 5,113	200 300 270 200 5,000	174 300 163 200 (430) 200 (113)	8 10 6 10
419005-000 419006-000 419006-000 419008-000 419008-000 419010-000 419011-000 419012-000 419017-000 419018-000 419018-000 419028-000 419028-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services		3,934 - - - 386 - 1,367 403 15,650 426 - 60	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426)	100% 100% 81% 81% 100% 37% -34% -4% -100% 0% 42%	1,122 26 - 107 - 5,430 - 5,113	200 300 270 200 5,000	174 300 163 200 (430) 200 (113)	8 100 6 100 100 100 100 100 100 100 100 1
419005-000 419006-000 419006-000 419008-000 419008-000 419010-000 419011-000 419012-000 419018-000 419018-000 419028-000 419028-000 419028-000 419028-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary		3,934 - - 386 - 1,367 403 15,650 426 - 60 348 550	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 -	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426)	100% 100% 81% 100% 37% -34% -4% -100%	1,122 26 - 107 - 5,430 - 5,113	200 300 270 200 5,000 200 5,000	174 300 163 200 (430) 200 (113)	8 10 6 10 10 10 10 10 10 10 10 10 10 10 10 10
419005-000 419006-000 419006-000 419007-000 419009-000 419010-000 419011-000 419011-000 419012-000 419022-000 419023-000 419021-000 419100-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES	PUM	3,934 386 - 1,367 403 15,650 426 60 348 550	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550)	100% 100% 81% 100% 81% 100% 37% -34% -4% -100% 0% 42% -100%	1,122 26 107 5,430 5,113	200 300 270 200 5,000 200 5,000	174 300 163 200 (430) 200 (113) (60)	88 100 66 110 110 110 110 110 110 110 110
419005-000 419006-000 419006-000 419007-000 419008-000 419010-000 419011-000 419011-000 419012-000 419012-000 419012-000 419021-000 419021-000 419020-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES	PUM	3,934 386 - 1,367 403 15,650 426 60 348 550 26,493 239,986 200	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 - - 60 600 30,030 230,635	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8)	100% 100% 81% 100% 37% -34% -4% -100% 0% 42% -100% 12% -4%6 -4%6	1,122 26	200 300 270 200 5,000 5,000 12,535 48,471	174 300 163 200 (430) 200 (113) (60)	-10 -30 -30
419005-000 419006-000 419006-000 419007-000 419008-000 419010-000 419011-000 419012-000 419012-000 419012-000 419012-000 419012-000 419023-000 419023-000 419020-000 420000-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8)	100% 100% 81% 100% 37% -34% -4% -100% 12% -4%6 -4%6	1,122 26 - 107 - 5,430 - 5,113 - 60 12,073 63,051 164	200 300 270 200 5,000 200 5,000 12,535 48,471 126	174 300 163 200 (430) 200 (113) (60) 462 (14,580) (38)	88 100 66 100 100 100 100 100 100 100 100
419005-000 419006-000 419007-000 419007-000 419009-000 419011-000 419011-000 419011-000 419012-000 419012-000 419012-000 419013-000 419023-000 419023-000 419000-000 42000-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15 Tenant Services -Stipend only \$10	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200 2,883 664	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 60 600 30,030 230,635 192 1,500 5,100	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8) (1,383) 4,436	100% 100% 81% 100% 81% 100% 37% -34% -4% -40% 100% 12% -496 -4% -92% 87%	1,122 26	200 300 270 200 5,000 200 5,000 12,535 48,471 126 480 320	174 300 163 200 (430) 200 (113) (60)	88 100 66 100 100 100 100 100 100 100 100
419005-000 419006-000 419007-000 419007-000 419009-000 419011-000 419011-000 419012-000 419012-000 419012-000 419012-000 419012-000 419022-000 419022-000 419022-000 419020-000 42000-000 422001-000 422001-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15 Tenant Services -Stipend only \$10 Tenant Services-PH ADD ON	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200 - 2,883 - 664 2,772	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 - - 60 60 600 230,635 192 1,500 5,100 3,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8) (1,383) 4,436 228	100% 100% 81% 100% 81% 100% 37% -34% -4% -40% 100% 12% -49% -49% -49% -49% 88%	1,122 26 - 107 - 5,430 - 5,113 - 60 - 12,073 63,051 - 164 - 170 - 1,038	200 300 270 200 5,000 200 5,000 12,535 48,471 126 480 320	174 300 163 200 (430) 200 (113) (60) 462 (14,580) (38) 310 (718)	-10 -10 -10 -10 -10 -10 -10 -10 -10 -10
419005-000 419006-000 419007-000 419009-000 419010-000 419011-000 419011-000 419012-000 419018-000 419022-000 419023-000 419023-000 419020-000 419020-000 419020-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15 Tenant Services -Stipend only \$10	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200 2,883 664	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 60 600 30,030 230,635 192 1,500 5,100	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8) (1,383) 4,436	100% 100% 81% 100% 81% 100% 37% -34% -4% -40% 100% 12% -496 -4% -92% 87%	1,122 26 - 107 - 5,430 - 5,113 - 60 12,073 63,051 164	200 300 270 200 5,000 200 5,000 12,535 48,471 126 480 320	174 300 163 200 (430) 200 (113) (60) 462 (14,580) (38)	-100 -300 -320 -320 -320 -320 -320 -320 -3
419005-000 419006-000 419007-000 419008-000 419008-000 419010-000 419011-000 419012-000 419012-000 419012-000 419012-000 419023-000 419023-000 419020-000 422000-000 422000-000 429900-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15 Tenant Services-PH ADD ON TOTAL TENANT SERVICES EXPENSES	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200 - 2,883 - 664 2,772	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 - - 60 60 600 230,635 192 1,500 5,100 3,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8) (1,383) 4,436 228	100% 100% 81% 100% 81% 100% 37% -34% -4% -40% 100% 12% -49% -49% -49% -49% 88%	1,122 26 - 107 - 5,430 - 5,113 - 60 - 12,073 63,051 - 164 - 170 - 1,038	200 300 270 200 5,000 200 5,000 12,535 48,471 126 480 320	174 300 163 200 (430) 200 (113) (60) 462 (14,580) (38) 310 (718)	-100 -300 -300 -320 -222 -222 -300 -300 -3
419005-000 419006-000 419007-000 419007-000 419001-000 419011-000 419011-000 419012-000 419012-000 419012-000 419012-000 419022-000 419022-000 419000-000 420000-000 422001-000 422001-000	Postage Printed Forms and Computer Supplies Court Costs Membership and Fees Sundry Miscellaneous Newspaper ADS (Advertising) Sundry Service Contracts (accurate) Software Temporary Admin Labor False Alarms Other Misc Admin Expenses (cleaning) Supportive services Discretionary Total Miscellaneous Admin Expenses TOTAL ADMINISTRATIVE EXPENSES TENANT SERVICES Tenant Services -Participation Fund \$15 Tenant Services -Stipend only \$10 Tenant Services-PH ADD ON	PUM	3,934 386 - 1,367 403 15,650 426 - 60 348 550 26,493 239,986 200 - 2,883 - 664 2,772	3,750 1,000 1,000 1,980 1,670 2,170 300 15,000 - - 60 60 600 230,635 192 1,500 5,100 3,000	(184) 1,000 1,000 1,594 1,670 803 (103) (650) (426) 252 (550) 3,537 (9,351) (8) (1,383) 4,436 228	100% 100% 81% 100% 81% 100% 37% -34% -4% -40% 100% 12% -49% -49% -49% -49% 88%	1,122 26 - 107 - 5,430 - 5,113 - 60 - 12,073 63,051 - 164 - 170 - 1,038	200 300 270 200 5,000 200 5,000 12,535 48,471 126 480 320	174 300 163 200 (430) 200 (113) (60) 462 (14,580) (38) 310 (718)	-10 -10 -10 -10 -10 -10 -10 -10 -10 -10

			Iti-Family							<u> </u>
		Е	BUDGET - F	Y 2018			1			
			JC BULL	-100			SLHC -	JC 32		
			Oct-July-Actual	Units			Oct-July-Actual			
			plus Budget	100	\$	%	plus Budget	32	\$	%
			Projected- FY 2017	Projected- FY 2018	Variances	Variances	Projected- FY 2017	Projected- FY 2018	Variances	Variances
433000-000	Gas		37,515	42,000	4,485	11%	11,870	13,200	1,330	10
439000-000	Sewer		23,549	24,000	451	2%	6,980	9,000	2,020	22
439900-000	TOTAL UTILITY EXPENSES		142,647	138,000	(4,647)	-3%	45,589	47,400	1,811	49
		PUM	119	115	(4)	-3%	119	123	5	49
440000-000	MAINTENANCE AND OPERATIONS									
440099-000	General Maint Expense									
441000-000	Labor Maintenance		41,423	52,298	10,875	21%	2,561	3,628	1,067	25
441002-000	Maintenance: Overtime		1,855	-	(1,855)	-100%	158	-	(158)	-100
441003-000	Maintenance: Employer FICA/SUI		3,273	3,315	42	1%	205	339	134	4
441004-000	Temp Maintenance Labor		5,344	- 42.654	(5,344)	-100%	2 004	- 4 275	(706)	
441005-000 441006-000	Maintenance: Employee Benefits On Call -after office hours work (16hr/i	ma)	7,037	13,654 3,072	6,617 3,072	48% 100%	2,081	1,375 3,072	(706) 3,072	10
441200-000	Vehicle Repair	110)	1,217	1,000	(217)	-22%	364	500	136	2
441300-000	Gasoline Purchases		788	1,200	412	34%	310	350	40	1
441900-000	Total General Maint Expense		60,937	74,539	13,602	18%	5,679	9,264	3,585	3
442000-000	Materials			.,,	-,			.,		
442002-000	Appliance-Maint Materials		1,991	5,000	3,009	60%	1,884	2,000	116	
442003-000	Painting-Maint Materials		131	2,000	1,869	93%		300	300	10
442004-000	Electrical-Maint Materials		907	2,000	1,093	55%		3,000	3,000	10
442005-000	Heating/AC-Maint Materials		986	7,000	6,014	86%	160	5,000	4,840	9
442006-000	Janitorial Supplies		81	500	419	84%		200	200	10
442008-000	Plumbing-Maint Materials		2,822	69,000	66,178	96%	2,599	3,500	901	2
442009-000	Hand Tools-Maint Materials		-	500	500	100%		300	300	10
442010-000	Maintenance Materials		12,562	10,000	(2,562)	-26%	1,015	3,000	1,985	6
442011-000	Safety equipment/shoes		-	1,000	1,000	100%		150	150	10
442012-000	Landscaping materials		-	8,959	8,959	100%		2,659	2,659	10
442900-000	Total Materials		19,480	105,959	86,479	82%	5,658	20,109	14,451	7
443000-000 443001-000	Contract Costs		4.402	2.000	040	440/	136	500	254	
443001-000	Alarm/Extinguisher Contract Extermination Contract		1,182 7,233	2,000 7,800	818 567	41% 7%	2,098	500 3,500	364 1,402	7.
443005-000	Unit Turnaround-Contract		6,537	5,000	(1,537)	-31%	950	2,000	1,050	5
443006-000	Electrical-Contract		2,257	3,000	743	25%	-	2,000	2,000	10
443007-000	Disposal Contract		5,914	6,000	86	1%	758	1,900	1,142	6
443009-000	Landscaping-Contract- Labor only		27,460	11,962	(15,498)	-130%	12,607	3,828	(8,779)	+
443011-000	Heating/AC-Contract		18,907	25,000	6,093	24%	-	12,000	12,000	10
443013-000	Contract: Uniform Rental		509	750	241	32%	409	250	(159)	-6
443015-000	Janitorial-Contract		-	1,000	1,000	100%	-			
443017-000	Elevator-Contract		-				-			
443018-000	Plumbing-Contract		8,476	15,000	6,524	43%	8,998	8,850	(148)	-
443019-000	Miscellaneous Contracts								-	
443023-000	Contract: Consultants						1,000		(1,000)	
443099-000	Maintenance Misc-Contracts		75,871	70,000	(5,871)	-8%	2,200	12,000	9,800	8
443900-000	Total Contract Costs		154,346	147,512	(6,834)	-5%	29,156	46,828	17,672	38
449900-000	TOTAL MAINTENACE EXPENSES	D. 10.4	234,763	328,010	93,247	28%	40,493	76,201	35,708	47
450000-000	GENERAL EXPENSES	PUM	196	273	78	28%	105	198	93	47
451100-000			2 210	2 400	90	4%	15 600	16 000	317	
451000-000	Property tax General Liability Insurance		2,310 5,082	2,400 7,008	1,926	27%	15,683 22,639	16,000 551	(22,088)	
452100-000	Workers Comp Insurance		2,842	6,132	3,290	54%	2,568	482	(2,086)	
458000-000	All Protective Services		2,542	0,132	3,230	3-470	2,500	with D&O policy \$18K	(2,000)	1
459900-000	TOTAL GENERAL EXPENSES		10,234	15,540	5,306	34%	40,890	17,033	(23,857)	-14
							-	=	-	
471503-000	FSS Escrow Payments						-	-	-	†
									-	
	TOTAL OPERATING EXPENSES		633,949	721,785	87,836	12%	191,231	189,905	(1,326)	-1
		PUM	528	601	73	12%	498	495	(3)	-1
	NON-OPERATING EXPENSE								-	
523401-000	Bedbug expense		264		(264)	-100%			-	
523413-000	Appliances Replacement		25,822		(25,822)	-100%	1		-	1
523416-000	Donation-Fund Fall Fling		(63)		63	-100%			-	1
523200-000	Gain/Loss from Sale Disposition of Real Pr	ор					14,200		(14,200)	-10
990001-000	Operating transfer out (in)								-	1
200000 222	NET INCOME (LOCC)		450.015	20.05	(00.050)	0004	00.07	07.45	(0.000)	
900000-000	NET INCOME (LOSS)		153,043	83,691	(69,352)	-83%	30,224	27,415	(2,809)	-1
	l .									-
	Multi-Family Combined Do	Wen.	ID and Evnon	SA Rudant						
	Multi-Family Combined Re	venu	ue and Expen Projected- FY	Projected EV	@ March	04 141				
	·	ven	Projected- FY 2017	Projected- FY 2018		% Variances				
	Multi-Family Combined Re TOTAL INCOME TOTAL OPERATING EXPENSES	venu	Projected- FY	Projected- FY	\$ Variances (25,874) 86,510	% Variances -3% 9%				

Spartanburg Housing Authority Grants Portfolio For Fiscal Year - 2018 7/31/17 FY 2018 Obligation Awarded Expended Remaining Projected Expenditures **Grand Period** End Amount Amount Balance **Major Segments** Capital Fund Program 643,948 Year 2016 2016 4/12/18 \$ 1,289,642 645,694 \$ 643,948 Year 2017 2017 926,477 Capital Replacement Fund Year 2014 5/13/14 10/26/16 284,182 176,103 108,079 108,079 Year 2015 4/13/15 4/12/20 218,757 218,757 218,757 Year 2016 4/13/16 4/12/21 225,533 225,533 225,533 Year 2017 162,926 **Resident Opportunity and Self** Sufficiency (ROSS GRANT) 7/18/2016-12/31/2017 109,364 82,052 27,312 27,312 Grant # RFH 571A016 8/24/2012-Grant # RPS 030A012 9/27/2017 480,000 459,026 20,974 20,974 3/24/2016-Grant # RPS 111A015 3/24/2019 229,293 229,293 75,000 Multi family 12/01/2004-11/30/2016 Grant # HS04003 527,136 23,741 23,741 503,395 Grant# MFSC179397-01 48,392 Use once #HS04003 is exhausted 300,000 Youth Build 2016-2019 994,474 397,190 597,284 7/1/13-Face Forward 9/30/17 999,923 864,922 135,001 **TOTAL GRANTS** 2.229.923 \$ 1,643,345

SHA BANK ACCOUNTS

Bank	Account #	Code	G/L acct	Sub-title	Bank Balances as of August, 2017
BB&T	5220126767	025-bac	111132-000	Mortgage Payments Account	\$ 17,834
BB&T	1410003263298	059-slhc	111201-000	SLHC - Security Deposits	8,472
BB&T	1410003263271	059-slhc	111110-000	SLHC Project Acct -Operating Fund	329,599
BB&T	1410003263301	058-jcb	111110-000	JC Bull Operating Fund	1,072,426
BB&T	1410003263328	058-jcb	111201-000	JC Bull Security Deposits	22,463
BB&T	1410003263204	058-jcb	111160-000	JC Bull Residual Fund	797,784
BB&T	1410003262925	058-jcb	111150-000	JC Bull Replacement Fund	314,000
BB&T	1410003263034	.all	111140-000	Security Deposits - Public Housing	986,06
BB&T	1410003263077	.all	111118-000	PH- Operating reserves	100
BB&T	1410003263042	028-cocc	111115-000	COCC -UNRESTRICTED FUND	226,200
BB&T	1410003263050	028-cocc	111126-000	COCC -RAD PROCEEDS ACCOUNT'	1,312,038
BB&T	0005225752720	028-cocc	111120-000	General Operating Fund	2,210,690
				(No Section 8 disbursements will be paid to Gen Fund)	
BB&T	0005225752739	hcv	111117-000	Section 8 Disbursements Fund	
				(All Section 8 including MOD REHAB disbursements)	362,047
BB&T	1410003263069	hcv	111111-000	Section 8 Operations - UNA	191,381
BB&T	1410002855671	068mr1	111121-000	Mod Rehab Reserve -	92,399
BB&T	1410003263123	hcv	111102-000	Section 8 Reserve - NRA	340,052
BB&T	1410003263166	hcv	111124-000	Section 8 FSS Reserve	23,661
BB&T	1410003263174	025-bac	111113-000	Hope VI - Homeownership Acct	138,416
				TOTAL	\$ 7,549,950



AUDIT REPORT

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG

FINANCIAL STATEMENTS AND SUPPLEMENTAL INFORMATION WITH INDEPENDENT AUDITORS' REPORT

Year Ended September 30, 2016

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INDEPENDENT AUDITORS' REPORT

Board of Commissioners Housing Authority of the City of Spartanburg Spartanburg, South Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of the Housing Authority of the City of Spartanburg (the Authority) as of and for the year ended September 30, 2016, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the aggregate discretely presented component units of the Authority as of September 30, 2016, and the respective changes in financial position and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Notes 1, 11, and 16 to the financial statements, in 2016, the Authority adopted new accounting guidance, GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis and Schedule of Funding Progress on pages 4 - 10 and 47 - 48 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was performed for the purpose of forming an opinion on the financial statements that collectively comprise the Authority's basic financial statements. The Financial Data Schedule and Statements and Certifications of Actual Capital Fund Program Costs are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by Title 2 *U.S. Code of Federal Regulations (CFR)* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and is not a required part of the basic financial statements.

The Financial Data Schedule, Statements and Certifications of Actual Capital Fund Program Costs, and the Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting data and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Financial Data Schedule, Statements and Certifications of Actual Capital Fund Program Costs, and the Schedule of Expenditures of Federal Awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April _____, 2017 on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Bethesda, Maryland April , 2017

Management's Discussion and Analysis

The management of the Spartanburg Housing Authority (the Authority or SHA) offers the readers of the Authority's financial statements this narrative overview and analysis of the Authority's financial activities for the year ended September 30, 2016. This discussion and analysis is designed to assist the reader in focusing on significant financial issues, provide an overview of the Authority's financial activity, identify changes in the Authority's financial position, and identify individual program issues or concerns. Readers should consider the information presented here in conjunction with the Authority's financial statements to obtain a full understanding of its financial position. The major focus of this MD&A relates to the primary government and as such excludes those items that relate to the statements of the Discrete Component unit that are presented in a separate column of the upper level financial statements.

This management's discussion and analysis is presented in accordance with the requirements of the Governmental Accounting Standards Board Statement No. 34 (GASB 34) to allow the reader to gain an adequate understanding of the Authority's annual operating results and financial position as of September 30, 2016.

Questions concerning the information provided in this discussion or requests for additional information should be addressed to the Authority's Executive Director.

Financial Highlights

- The assets of the Authority exceeded its liabilities at the close of the most recent fiscal year by \$47,197,440 (net position) as compared to \$47,990,579 as restated, for the prior fiscal year.
- The Authority's cash and investments balance as of September 30, 2016 was \$7,602,607, representing an increase of \$1,580,633 from the September 30, 2015 balance of \$6,021,974.
- The Authority had total operating revenues of \$24,232,506 and total operating expenses of \$22,176,545 for the year ended September 30, 2016.
- The Authority recognized a loss on disposition of \$4,492,548 as a result of the sale of 338 public housing units at seven communities at Gooch, Tobias, Watson, Leland, Spruce, Barksdale, and JC Anderson. Additionally, as part of the Rental Assistance Demonstration Program (RAD) transaction, the Authority also recognized the following transactions:
 - a) SHA provided \$8,244,578 of acquisition carryback and reserve loans that are reflected as Notes Receivable SHA 7 as of September 30, 2016.
 - b) SHA requisitioned \$2,743,529 of Capital Funds that were utilized to retire all CFFP debt of all of the Authority's Public Housing communities.

- c) SHA received \$2,743,529 of proceeds at closing which are reflected as operating income for the year ended September 30, 2016.
- In September 2015, The Authority joined the South Carolina Retirement System (SCRS) which was underfunded by approximately \$21.3 Billion as of June 30, 2015. As a result of this participation, the Authority recognized an unfunded obligation of \$2,468,536 for the year ended September 30, 2016. Additionally reduction in net position of \$320,188 is reflected as a prior period adjustment to record the portion of the liability applicable to Fiscal 2015 and earlier periods. An expense of \$294,631 is recognized as expense in the current year. Additional details and plan information is included in the notes to the financial statements included in this report.
- The Authority recognized a \$746,231 reduction in Net Position as a result of amounts due from the Mary Wright Center LLC that were deemed non-collectible as of September 30, 2016. This amount consists of a \$500,000 Note receivable and \$246,231 of advances to that entity that became formally not collectible with the foreclosure on that facility that occurred in January 2017.
- During the audit period, The Authority relocated its offices to a new location on South Pine Street which will result in much lower operating costs in the future and help to bolster the financial position of SHA in future periods.

Overview of the Financial Reports

The following outline describes the integral parts of this financial presentation and is a guideline for understanding its components:

- I. Management Discussion and Analysis (MD&A) Serves as an introduction to the Authority's basic financial statements
- II. Basic Financial Statements Authority-wide financial statements & notes to the financial statements
- III. Other Supplementary Information

The financial statements in this report are those of a special purpose governmental entity engaged in a business type activity. The following statements are included:

- Statement of Net Position presents information about the Authority's assets and liabilities and is similar to a balance sheet. The Statement of Net Position reports all financial and capital resources for the Authority. The statement is presented in the format where assets, minus liabilities, equal "Net Position", formerly known as equity. Assets and liabilities are presented in order of liquidity and are classified as "current" (convertible to cash within one year), and "non-current." Increases or decreases in net position will serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.
- Statement of Revenues, Expenses & Changes in Net Positon reports the Authority's revenues by source and type and its expenses by category to substantiate the change in net position for the fiscal year.
- Statement of Cash Flows discloses net cash provided by, or used for operating activities, non-capital financing activities, and capital and related financing activities.

Our analysis of the Authority as a whole follows with the most important question, "Has the Authority's financial health improved or worsened as a result of the year's activities?" The following analysis of entity-wide net position, revenues, and expenses is provided to assist with answering the above question. This analysis includes all assets and liabilities using the accrual method of accounting, which recognizes revenue when earned and expenses when incurred regardless of when cash is received or paid.

Analysis of Authority-wide Net Position (Statement of Net Position)

Spartanburg Housing Authority Comparative Statement of Net Position TABLE I

	2016	2015	Total Change	% Change
Cash & Investments	\$ 7,602,607	\$ 6,021,974	\$ 1,580,633	26.25%
Other Current Assets	441,091	1,406,599	(965,508)	-68.64%
Other Noncurrent Assets	24,869,769	16,580,778	8,288,991	49.99%
Capital Assets	17,000,675	29,668,275	(12,667,600)	-42.70%
Deferred Outflows	 1,940,694	-	1,940,694	0.00%
Total Assets	\$ 51,854,836	\$ 53,677,626	\$ (1,822,790)	-3.40%
Current Liabilities	\$ 1,561,154	\$ 1,428,181	\$ 132,973	9.31%
Noncurrent Liabilities	3,009,265	3,850,021	(840,756)	-21.84%
Deferred Inflows	 86,977	-	86,977	0.00%
Total Liabilities	4,657,396	5,278,202	(620,806)	-11.76%
Investment in Capital Assets	16,589,520	25,659,587	(9,070,067)	-35.35%
Restricted	24,455,077	15,782,376	8,672,701	54.95%
Unrestricted, as restated	 6,152,843	6,548,616	(395,773)	-6.04%
Total Net Position	 47,197,440	47,990,579	(793,139)	-1.65%
Total Liabilities & Net Position	\$ 51,854,836	\$ 53,268,781	\$ (1,413,945)	-2.65%

Total assets decreased by \$1.8 million or 3.4%. This decrease was mainly due to increase in cash & investments of \$1.6 million and \$12.7 million reduction in capital assets as discussed in the Capital Assets section of this document offset by an \$8.3 million increase in Notes Receivable from SHA 7 as a result of the RAD transaction. Deferred outflows increased by \$1,940,694 which represents amounts to be provided in the future to address the \$2.5 million underfunded pension liability that existed at year end.

Total liabilities decreased slightly by \$0.6 million or 11.76%. Current liabilities increased by \$132,973 or 9.31% due mainly to higher accounts payable vendors and contractors offset somewhat by lower accrued liabilities. Noncurrent liabilities decreased by \$840,756 or 21.84% primarily due to long-term debt reduction of \$3,262,354 offset by the unfunded pension liability of \$2,468,536.

Total Net Position decreased by \$793.1 thousand or 1.65%, which is outlined in detail on the Statement of Revenues, Expenses and Changes in Net Position.

_

Analysis of Entity-Wide Revenue and Expenses (Statement of Revenues, Expenses and Change in Net Position)

The following table illustrates changes in revenues and expenses from FY 2015 to FY 2016:

Spartanburg Housing Authority Comparative Statement of Revenues, Expenses and Changes in Net Position TABLE II

	2016	2015	Total Change	% Change
Revenue				
Tenant Revenue	\$ 1,894,659	\$ 2,073,040	\$ (178,381)	-8.60%
Grant Funding	21,110,606	18,721,197	2,389,409	12.76%
Interest Income	10,360	8	10,352	129400.00%
Other Income	 4,077,191	1,031,323	3,045,868	295.34%
Total Revenue	27,092,816	21,825,568	5,267,248	24.13%
Expenses				
Administration	3,981,613	3,528,965	452,648	12.83%
Tenant Services	533,827	136,461	397,366	291.19%
Utilities	1,060,837	1,222,916	(162,079)	-13.25%
Maintenance	2,159,045	1,852,259	306,786	16.56%
Protective Services	22,607	127,116	(104,509)	-82.22%
General	1,787,523	1,290,226	497,297	38.54%
Interest	50,398	184,035	(133,637)	-72.61%
Housing Assistance Payments	11,460,186	10,695,885	764,301	7.15%
Depreciation	1,170,907	2,216,758	(1,045,851)	-47.18%
Total Expenses	 22,226,943	21,254,621	972,322	4.57%
Net Position				
Change in Net Position	4,865,873	570,947	4,294,926	752.25%
Special Item	(746,231)	(1,278,222)	531,991	-41.62%
Extraordinary maintenance	(405,456)	0	(405,456)	0.00%
Gain (Loss) on disposition of assets	(4,507,325)	646,192	(5,153,517)	-797.52%
Prior period adjustments	0	(408,845)	408,845	0.00%
Beginning Net Position	47,990,579	48,460,507	(469,928)	-0.97%
Ending Net Position	\$ 47,197,440	\$ 47,990,579	\$ (793,139)	-1.65%

The federal government continued to fund operating grants at a level below total eligibility for the period ended September 30, 2016. With no signs of improvement in federal funding or economic conditions in the foreseeable future, the Authority is using proactive measures to review staff responsibilities and implementing cost management strategies. The Authority continuously looks for new ways to improve operations, control costs, maximize effectiveness, and demonstrate accountability.

During the year, total revenue increased by \$5.3 million or 24.13%. Tenant revenue decreased by \$178,381 or 8.6% mainly due to the disposal of the RAD properties during the audit period. Total grant revenue increased by \$2.4 million or 12.76% due to increased funding from the Capital Fund program due to the retirement of CFFP debt, an increase of \$442,378 of Housing Choice Voucher Program funding, and increased pass-through HOME funds from Spartanburg County that was partially offset by a decrease in Low Income Public Housing funding. Other revenue increased by \$3.0 million or 295.34% due mainly to the receipt of proceeds received from the sale of the RAD program communities.

Total expenses increased by \$972,322 or 4.57% from FY 2015 to FY 2016. Administrative costs increased by \$452,648 or 12.83%. Utilities decreased by \$162,079 or 13.25%. Tenant services increased by \$397,366 or 291.19% due primarily to higher Youth Build and Multifamily Elderly Service Coordinator Grant activities during the year. Maintenance and operations increased by \$306,786 or 16.56% due to higher contract costs for unit turnarounds and for unit improvements. Protective services decreased by \$104,509 or 82.22% due to lower utilization of contract officers. Housing assistance payments were \$764,301 higher (7.15%) due to 9 months of payments made to the RAD communities that were not in place last year. Depreciation expense decreased by \$1,045,851, or 47% due to fewer assets in service in relation to last year due to the disposition of the RAD communities. General expenses were \$497,297 higher than last year due to an increase in Public Housing program expenses as a result of pass-through subsidy payments to RAD communities. Interest expense decreased by \$133,637 or 73%, as a result of lower debt levels in relation to FY2015.

Capital Assets

During FY 2016, the Authority had total capital asset additions of \$1,297,785, consisting of Capital Fund grant additions of \$60,006, additions from Page Lake of \$1,199,558, and additions from operations of \$38,221. Additionally, net dispositions during FY 2016 totaled \$12,794,478 and depreciation expense was \$1,170,907, a decrease of \$12,667,600 or 42.7% for FY 2016.

Spartanburg Housing Authority Comparative Statement of Capital Assets TABLE III

	2016	2015	Total Change	% Change
Land	\$ 5,424,146 \$	6,757,260 \$	(1,333,114)	-19.73%
Buildings & improvements	36,411,305	58,727,244	(22,315,939)	-38.00%
Furniture & Equipment	1,302,127	2,031,197	(729,070)	-35.89%
Construction in progress	 60,006	1,150,807	(1,090,801)	100.00%
	43,197,584	68,666,508	(25,468,924)	-37.09%
Accumulated Depreciation	(26,196,909)	(38,998,233)	12,801,324	-32.83%
Total Capital Assets	\$ 17,000,675 \$	29,668,275 \$	(12,667,600)	-42.70%

-	*	

Reconciliation	of Capital Assets
Neconcination	UI Capital Assets

Balance as of October 1, 2015	\$	29,668,275
Additions from Page Lake		1,199,558
Additions from Capital Funds		60,006
Additions from Operations		38,221
Current period dispositions		(12,794,478)
Depreciation expense	_	(1,170,907)
Balance as of September 30, 2016	\$_	17,000,675

Debt Outstanding

As of the year-end, the Authority had outstanding debt of \$411,155 which was a reduction of \$3,597,533 from last year's balance of \$4,008,688. During the year the Public Housing Capital Fund Program Debt was reduced by \$3,262,354 as a result of the retirement of all outstanding Low Income Public Housing program debt due to the disposition of seven communities that occurred as part of the Rental Assistance Demonstration (RAD) program that occurred in January 2016. Additionally, \$438,613 of debt related to the homeownership program was retired due to several sales during the year. There were no new debt obligations during the year.

Economic Factors

Several significant economic factors are present that may impact the Authority in the future.

- Congressional funding of the Department of Housing and Urban Development, including any subsidy proration.
- Local inflationary, recessionary and employment trends, which can affect resident incomes and therefore the amount of rental income.
- Inflationary pressure on utility rates, supplies and other costs.
- Health care and other insurance costs are expected to increase dramatically over the next several years especially due to the Affordable Care Act.

Financial Contact

Questions concerning any of the information provided in this Management's Discussion & Analysis should be addressed to:

Terril Bates, Executive Director Spartanburg Housing Authority 2271 South Pine Street Spartanburg, South Carolina 29302 (864) 598-6102

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG STATEMENT OF NET POSITION September 30, 2016

ASSETS AND DEFERRED OUTFLOWS OF RESOURCES

	Primary Government		Discretely Presented Component Units		TOTAL (Memorandum Only)	
CURRENT ASSETS						
Cash and cash equivalents - unrestricted	\$	5,523,317	\$	6,450	\$	5,529,767
Cash and cash equivalents - restricted		2,079,290		-		2,079,290
Receivables, net		247,549		-		247,549
Prepaid expenses		133,742		-		133,742
Assets held for sale		59,800		-		59,800
Total current assets		8,043,698		6,450	_	8,050,148
NONCURRENT ASSETS						
Capital assets, net		17,000,675		1,898,010		18,898,685
Notes receivable, net		22,542,633		-		22,542,633
Investment in joint ventures		2,327,136				2,327,136
Total noncurrent assets		41,870,444		1,898,010		43,768,454
Total assets		49,914,142		1,904,460		51,818,602
DEFERRED OUTFLOWS OF RESOURCES						
Pension plan		1,940,694			_	1,940,694
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	51,854,836	\$	1,904,460	\$	53,759,296

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG STATEMENT OF NET POSITION September 30, 2016

LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION

	Primary Government		Discretely Presented Component Units		TOTAL (Memorandum Only)	
CURRENT LIABILITIES						
Accounts payable	\$	1,214,692		17,333	\$	1,232,025
Accrued liabilities		150,991		630,934		781,925
Accrued compensated absences, current portion		17,176		-		17,176
Other current liabilities		16,525		134,593		151,118
Unearned revenue		10,537		-		10,537
Notes payable, current portion		22,488	1	,928,376		1,950,864
Tenant security deposits		128,745				128,745
Total current liabilities		1,561,154	2	,711,236		4,272,390
NONCURRENT LIABILITIES						
Notes payable, less current portion		388,667		750,000		1,138,667
Accrued compensated absences, less current portion		95,961		-		95,961
Trust deposits		56,101	1	,222,505		1,278,606
Accrued pension liability		2,468,536	-			2,468,536
Total noncurrent liabilities		3,009,265	1	,972,505		4,981,770
Total liabilities		4,570,419	4	,683,741		9,254,160
DEFERRED INFLOWS OF RESOURCES						
Pension plan		86,977				86,977
NET POSITION						
Net investment in capital assets		16,589,520		(780,366)		15,809,154
Restricted		24,455,077		-		24,455,077
Unrestricted		6,152,843	(1	<u>,998,915</u>)		4,153,928
Total net position		47,197,440	(2	,779,281)		44,418,159
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	\$	51,854,836	\$ 1	,904,460	\$	53,759,296

The accompanying notes are an integral part of these financial statements.

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION Year ended September 30, 2016

		Primary Government	1	Discretely Presented ponent Units	(M	TOTAL emorandum Only)
OPERATING REVENUES						
Dwelling rent	\$	1,894,659	\$	-	\$	1,894,659
Government grants & subsidy		18,260,656		-		18,260,656
Other income		4,077,191		88,240		4,165,431
Total operating revenues	_	24,232,506		88,240		24,320,746
OPERATING EXPENSES						
Administration		3,981,613		55,718		4,037,331
Tenant services		533,827		2,000		535,827
Utilities		1,060,837		50,692		1,111,529
Maintenance & operations		2,159,045		15,121		2,174,166
Protective services		22,607		-		22,607
General expense		1,787,523		36,523		1,824,046
Housing assistance payments		11,460,186		-		11,460,186
Depreciation expense		1,170,907		55,788		1,226,695
Total Operating Expenses	_	22,176,545		215,842		22,392,387
Net operating income (loss)		2,055,961		(127,602)		1,928,359
NON-OPERATING REVENUES (EXPENSES)						
Investment income		5		-		5
Interest expense		(50,398)		(121,497)		(171,895)
Extraordinary maintenance		(405,456)		-		(405,456)
Mortgage interest income		10,355		-		10,355
Gain (loss) on disposition of assets		(4,507,325)				(4,507,325)
Net non-operating revenues (expenses)		(4,952,819)		(121,497)		(5,074,316)
Net income (loss) before other revenues, expenses, gains, losses, and transfers		(2,896,858)		(249,099)		(3,145,957)
HUD capital grants		2,849,950		-		2,849,950
Equity transfer to affiliated entity		(746,231)		746,231		-
Change in net position		(793,139)		497,132		(296,007)
Net position, beginning of year, as restated		47,990,579		(3,276,413)		44,714,166
Net position, end of year	\$	47,197,440	\$	(2,779,281)	\$	44,418,159

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG STATEMENTS OF CASH FLOWS

Years ended September 30, 2016

	Primary Government		tely Presented	(M	TOTAL emorandum Only)
CASH FLOWS FROM OPERATING ACTIVITES			 	-	<i>-y y</i>
Receipts from customers & users	\$	6,686,724	\$ 94,710	\$	6,781,434
Governmental grants & subsidy - operations		18,666,266	-		18,666,266
Payments to suppliers		(5,628,768)	(731,131)		(6,359,899)
Payments to employees		(3,587,292)	-		(3,587,292)
Payments for housing assistance		(11,460,186)	-		(11,460,186)
Net cash flows provided by operating activities		4,676,744	(636,421)		4,040,323
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES					
Grant revenue - Capital Fund grants		2,849,950	-		2,849,950
Acquisition of capital assets - Capital Fund grants		(1,297,785)	-		(1,297,785)
Loss from disposition of capital assets		(4,507,325)	-		(4,507,325)
Extraordinary maintenance		(405,456)	_		(405,456)
Payment on notes receivable		4,736,964	_		4,736,964
Payment of interest on debt obligations - net		(50,398)	(121,497)		(171,895)
Repayment of debt obligations		(3,686,190)	(121,157)		(3,686,190)
Net cash flows provided by capital and related financing activities		(2,360,240)	(121,497)		(2,481,737)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES					
Transfer to affiliated entities		(746,231)	746,231		
Transfer to affinated entities		(740,231)	 740,231	-	
CASH FLOWS FROM INVESTING ACTIVITES Interest received		10,360	 		10,360
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		1,580,633	(11,687)		1,568,946
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		6,021,974	 18,137		6,040,111
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	7,602,607	\$ 6,450	\$	7,609,057
CASH FLOWS FROM OPERATING ACTIVITIES					
Operating income (loss)	\$	2,055,961	\$ (127,602)	\$	1,928,359
Adjustments to reconcile operating loss to net cash provided by (used in) operating activities:					
Depreciation		1,170,907	55,788		1,226,695
Bad debt		110,300	-		110,300
Decrease (increase) in accounts receivable		983,501	2,921		986,422
Decrease (increase) in prepaid expenses		(17,993)	25,900		7,907
Decrease (increase) in other assets		(47,146)	3,549		(43,597)
Increase (decrease) in accounts payable		765,237	(662,480)		102,757
Increase (decrease) in accrued liabilities		(40,654)	117,947		77,293
Increase (decrease) in unearned revenue		(30,013)	(21,760)		(51,773)
Increase (decrease) in other current liabilities		(279,928)	(30,684)		(310,612)
Increase (decrease) in security/trust deposits		6,572	 		6,572
Net cash used in operating activities	\$	4,676,744	\$ (636,421)	\$	4,040,323

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Introduction

The financial statements of the Housing Authority of the City of Spartanburg (the "Authority") have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to local governmental units. The more significant accounting policies of the Authority are described below.

Organization

The Housing Authority of the City of Spartanburg is a public body and a body corporate and politic organized under the laws of the State of South Carolina for the purpose of providing adequate housing for qualified low-income individuals. The Authority is a separate non-profit corporation with a Board of Commissioners. The applicable jurisdictions appoint the Board of Commissioners. However, the Authority has complete legislative and administrative authority and it recruits and employs personnel. The Authority adopts a budget that is approved by the Board of Commissioners. Additionally, the Authority has entered into annual contribution contracts with the U. S. Department of Housing and Urban Development ("HUD") to be the administrator of the housing and housing related programs described herein. The Authority has substantial legal authority to control its affairs without local government approval; therefore, all operations of the Authority are a separate reporting entity as reflected in this report. The authority is responsible for its debts and is entitled to surpluses.

Reporting Entity

The accompanying basic financial statements include all accounts of all Authority operations and its blended component units. These statements do not include any City agencies, and the Authority is not a component unit of the City under the definitions of Government Accounting Standards Board (GASB) Statement Number 62.

Financial Accountability - The Authority is responsible for its debts, does not impose a financial burden on Spartanburg and is entitled to all surpluses. No separate agency receives a financial benefit nor imposes a financial burden on the Authority.

Appointment of a Voting Majority - The Authority is governed by a Board of Commissioners and has governance responsibilities over all activities related to all housing activities within Spartanburg. The Board of Commissioners has decision making authority and the power to designate management. The members do not serve at the discretion of the City; i.e., they can be removed only for cause. The Authority's Board elects its own chairperson.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Imposition of Will -The City has no influence over the management, budget, or policies of the Authority. The Authority's Board of Commissioners has the responsibility to significantly influence the Authority's operations. This includes, but is not limited to, adoption of the budget, personnel management, sole title to, and residual interest in all assets (including facilities and properties), signing contracts, issuing bonds, and deciding which programs are to be provided.

The Authority operated the following programs under its Annual Contributions Contracts with HUD:

Low Rent Public Housing Program- The objective of this program is to provide decent safe and sanitary housing and related facilities for eligible low-income families and the elderly. The Authority currently serves approximately 728 Public Housing units located in thirteen (13) communities throughout the City of Spartanburg. Seven communities comprising 338 units were sold to SHA 7, LLC during the fiscal year as part of HUD's Rental Assistance Demonstration program (RAD).

Capital Fund Program - The objective of this program is to improve the physical condition of the Low-Income Public Housing units and upgrade the management of the program.

Housing Choice Voucher Program - This program provides rental assistance to help low-income families afford decent, safe and sanitary rental housing. The Authority provides rental assistance in the form of a Housing Assistance Payment to a landlord on behalf of the tenant. SHA currently has an allocation of 1,827 vouchers.

Multifamily Housing Service Coordinators - This program provides funding for the employment of Service Coordinators in insured and assisted apartment housing that is designed for the elderly and persons with disabilities.

Youth Build Program - This program assists low-income young people ages 16-24 work toward their GEDs or high school diplomas while learning job skills by building affordable housing for homeless and low-income people and participating in leadership development activities in their communities.

Resident Opportunities and Supportive Services (ROSS) - This program provides public housing residents with supportive services, resident empowerment activities, and assistance in becoming economically self-sufficient.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Section 8 Moderate Rehabilitation Programs - The Section 8 Moderate Rehabilitation programs are funded by the U.S. Department of Housing and Urban Development. These programs aid very low income families in obtaining decent safe and sanitary housing by providing housing assistance payments to landlords on behalf of the tenant. SHA currently has an allocation of 285 youchers.

Section 8 New Construction and Substantial Rehabilitation Programs - This program provide rental assistance in connection with the development of newly constructed or substantially rehabilitated privately owned rental housing financed with any type of construction or permanent financing, including the applicable FHA Multifamily Mortgage Insurance Programs.

Blended Component Units - The Authority administers two blended component units as detailed below. Both blended component units' current year activity are consolidated and reported in the accompanying Financial Data Schedules in the 'Blended Component Unit' column and are part of the Primary Government in the Basic financial statements. A copy of the financial statements of SHA Property Company for the year ended September 30, 2016, may be obtained by contacting the Housing Authority of the City of Spartanburg, 2271 S. Pine Street, Spartanburg, SC 29302.

SHA Property Company, Inc. (ShapCo) - This is a related not-for-profit South Carolina Corporation, which was created as an instrumentality of the Authority for the primary purpose of owning and managing non-dwelling rental property. During September 2015, the primary assets of ShapCo were seized by Wells Fargo and liquidated as part of the default on the Mary Wright Center Loan as discussed in Notes 10 and Note 16 and as a result, the entity had no material assets as of September 30, 2016.

Spartanburg Leased Housing Corporation (SLHC) - This entity is a member in Cedar Springs Place. LLC, and its primary purpose is to acquire, construct, own, finance, lease and operate 48 elderly low income housing tax credit units located in a building at 324 Cedar Springs Road, Spartanburg, SC. SLHC was created solely for the financial benefit and convenience of the Housing Authority.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Discretely Presented Component Units - Two discrete component units, known as Mary Wright, LLC (MW, LLC) and Wright Center, LLC (WC, LLC) are presented in this report. MW, LLC is a South Carolina Limited Liability Company formed to acquire, finance, rehabilitate, own, and sell or otherwise dispose of a historic property located in Spartanburg known as the Wright Center. The Wright Center property is leased to WC, LLC. WC, LLC is a South Carolina limited liability company formed to lease the Wright Center and to hold, maintain, operate, and sell or otherwise dispose of its leasehold interest in the property. ShapCo is WC, LLC's managing member. WC, LLC subleases the Wright Center to the Authority and other tenants who utilized the property as administrative offices. Although SHA is not is financially accountable for these entities, as of September 30, 2015 it was the primary tenant in that facility and this relationship was sufficient to require that these units be discretely presented in the Authority report. Subsequent to the year-end but prior to the issuance of this report, SHA vacated the facility and the facility was foreclosed upon in January 2017, eliminating the Authority's leasehold interest and obligation.

Board Information

The Board is made up of seven members with the following terms:

Molly Talbot-Metz	June 30, 2019
Thomas A. Lounds, Jr.	October 31, 2017
Mac Hogan	June 30, 2018
Brenda Thomas	June 30, 2019
Dr. Charles White	June 30, 2020
Kittie Collins-Tullis	October 31, 2017
Andrew Poliakoff	June 30, 2020

Basis of Presentation, Basis of Accounting, and Measurement Focus

The basic financial statements (i.e. the statements of net position, the statements of revenues, expenses, and changes in net position, and the statements of cash flows for the proprietary fund) report information on all of the activities of the Authority except for its discretely presented component units. Separate fund financial statements are provided for the component units.

Description of Funds

A Fund is an independent fiscal and accounting entity with a self-balancing set of accounts comprised of its assets, deferred outflow of resources, liabilities, deferred inflow of resources, net position, revenues, and expenses. The funds maintained by the Authority allow compliance and financial accountability by separate functions and activities.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The Authority's operating activities are maintained in accordance with the principles of enterprise fund accounting to ensure the observance of limitations and restrictions on the resources available. GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, was issued to incorporate GASB and AICPA guidance into GASB authoritative literature. HABC has elected not to follow any FASB guidance not included in GASB 62.

HUD requires all Public Housing Agencies meeting certain criteria to account for financial activity by projects referred to as the asset management projects (AMPs) since fiscal year 2008. The Authority is required to report financial activity by AMPs as well as by fund through HUD's on-line reporting system.

Basis of Accounting and Measurement Focus

The basis of accounting for the funds used by the Authority is determined by measurement focus. The flow of economic resources measurement focus and the accrual basis of accounting are used to account for the Authority's funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. All assets and liabilities associated with the operation of these funds are included on the Statements of Net Position.

Net position in enterprise fund financial statements is classified as net investment in capital assets, restricted, and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, granters, or laws and regulations of other governments. The Authority's restricted net position consists of escrows held for debt service, investment in joint ventures, program income, reserve accounts, and excess housing assistance payments.

Separate statements are also included for the discretely presented component units as shown in the table of contents. The discretely presented component units are separate legal entities from the Authority.

Use of Estimates in Preparing Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses in the financial statements and in the disclosures of contingent assets and liabilities. Actual results could differ from those estimates.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Budgets

The Authority adopts budgets on the basis of accounting consistent with the basis of accounting for the fund to which the budget applies. The Authority prepares annual operating budgets that are formally adopted by its Governing Board of Commissioners. The budgets for programs funded by HUD form the basis of the Federal Financial Assistance received through HUD.

Cash, Cash Equivalents, and Investments

The Authority's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with an original maturity of three months or less when purchased to be cash equivalents.

Investments are stated at fair market value, except for U.S. Treasury Bills, which are reported at amortized cost. The Authority reports all money market investments having a remaining maturity at time of purchase of one year or less at amortized cost. Investment securities are normally held to mature at par value and adjustments are made to the investment portfolio to reflect increases/ (decreases) in gains made.

Accounts Receivable

Accounts receivable consists of payments due from HUD and related affiliates, rent payments from tenants and other miscellaneous receivables arising from the normal course of operations. A reserve for uncollectible accounts is established based on management's estimates. Collection losses on accounts receivable are expended, in the appropriate Fund, on the specific write-off method.

Inventories

Inventories are recorded at the lower of cost or market. The consumption method is used to account for inventories. Under the consumption method, inventories are charged to expense when consumed

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Assets and Depreciation

Capital assets are stated at historical cost, less accumulated depreciation. Donated capital assets are stated at their fair value on the date donated. This includes site acquisition and improvement, structures and equipment. All infrastructure assets were capitalized at the conclusion of development then dedicated to the County for maintenance and repairs. Depreciation of exhaustible capital assets used by proprietary funds is computed on the straight-line method and charged as an expense against operations, and accumulated depreciation is reported on the Statement of Net Position. Assets are capitalized if they have a useful life beyond one year and an original cost greater than \$5,000.

The estimated useful lives for each major class of depreciable capital assets are as follows:

Buildings & Improvements 20 years Furniture, fixtures, & equipment 5 years

Proceeds from the disposal of capital assets are recognized in the period received. Proceeds from the sale of property acquired or significantly improved with HUD or other grant funds are refunded to HUD or the applicable grantor as required by contract, or retained and used for special purposes as approved by HUD or the grantor.

Notes Receivable

A significant portion of notes receivables represent loans to related party Owner-Entities and developers for Development Projects. The Authority subordinated these loans in conjunction with financing arrangements related to the development of mixed-income, multi-family rental communities. Such loans are interest-bearing and are payable from cash flow from the property owned by each respective Project. Such loans are typically funded from various programs and Capital Fund grants, representing a significant portion of the construction costs associated with the Authority assisted component of the mixed-income rental property. Interest and principal on these loans are subordinated and are contingent on cash flow from the property; however, interest income is accrued as it occurs. Based on the status of the previous mixed-financing projects and the contingent nature of the payments, management elected to establish an allowance based on the expected amount the Authority intends to collect.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Compensated Absences

Compensated absences are absences for which employees will be paid, i.e., sick leave, vacation, and other approved leaves. In accordance with GASB Statement No.16, *Accounting for Compensated Absences*, the Authority accrues the liability for those absences that the employee has earned the rights to the benefits. Accrued amounts are based on the current salary rates. Full-time, permanent employees are granted vacation and sick leave benefits in varying amounts to specified maximums depending on tenure with the Authority. Vacation and sick pay is recorded as an expense and related liability in the year earned by employees.

Net Position

Net position is displayed in three components:

Net Investment in Capital Assets: This component of net position consists of all capital assets, reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted Net Position: This component of net position consists of restricted resources when constraints are placed on the resource by creditors (such as debt covenants), grantors, contributors, laws, regulations, etc. This also includes investments in joint ventures.

Unrestricted Net Position: This component of net position consists of resources that do not meet the definition of "Net Investment in Capital Assets" or "Restricted Net Position."

Certain assets including cash and investments may be classified in restricted net position on the Statements of Net Position because their use is restricted for specific purposes. It is the Authority's policy to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted resources are available.

Revenues and Expenses:

Revenues and expenses are recognized on the accrual basis of accounting. Revenues relating to the Authority's operating activities include rental related income, interest income and other sources of revenues that are recognized in the accounting period in which they are earned. Other major sources of revenues include the operating subsidy from HUD and other HUD funding for capital and operating expenses.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Operating Revenue:

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Authority are charges to customers for rents. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Subsidies received from HUD or other grantor agencies, for operating purposes, are recorded as operating revenue in the operating statement while capital grant funds are added to the net position in the no operating revenue and expense. Pursuant to the Annual Contributions Contract HUD contributes an operating subsidy approved in the operating budget. For the year ended September 30, 2016, the subsidy paid was \$3,550,832.

Taxes

Under Federal, State and City laws, the Authority is exempt from income, property and excise taxes. Housing authorities are, however, required to make payments in lieu of taxes (PILOT) in accordance with the provisions of agreements with local taxing authorities.

Insurance

The primary technique used for risk financing is the purchase of insurance policies from commercial insurers that include a large deductible amount. The use of a large deductible clause reduces the cost of insurance, but, should loses occur, the portion of the uninsured loss is not expected to be significant with respect to the financial position of the Authority. The Authority secures required insurance coverage through the competitive bid process. As of the date of the fieldwork, the Authority had the required coverage in force.

New Accounting Pronouncements

The Authority adopted the following accounting pronouncements during the current fiscal year.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

GASB Statement No. 68, Accounting and Financial Reporting for Pensions

The objective of this statement is to improve financial reporting by state and local governmental pension plans. The Authority began participation in the South Carolina Retirement System, a multi-employer pension plan, effective October 1, 2015. The financial activity of the plan as of June 30, 2016, to the extent it impacts the Authority, resulted in the recognition of Deferred Outflows of Resources of \$1,940,464 and Deferred Inflows of Resources of \$86,977.

GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date – an Amendment of GASB Statement No. 68

The objective of this Statement is to address an issue related to amounts associated with contributions, if any, made by a local government employer contributing to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

The Statement was considered in the recognition of the Deferred Outflows of resources reported as of September 30, 2016.

Statement No. 72 – Fair Value Measurement and Application

This statement if effective for periods beginning after June 15, 2015 with earlier application encouraged. This statement improves financial reporting by clarifying the definition of *fair value* for financial reporting purposes. This statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. There was no impact on the Authority's financial statements as a result of this pronouncement.

2. CASH AND CASH EQUIVALENTS

All the deposits of the Spartanburg Housing Authority are either insured or collateralized by using the Dedicated Method whereby all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the Authority's agents in these units' names. The Spartanburg Housing Authority has no policy regarding custodial credit risk for deposits.

2. CASH AND CASH EQUIVALENTS (continued)

At September 30, 2016, the Authority's Primary Government cash and cash equivalents had a carrying amount of \$7,602,607 and bank balances of \$8,065,574. Of the bank balances held in various financial institutions, \$750,000 was covered by federal depository insurance and the remainder was covered by collateral held under the dedicated method. Additionally, as of September 30, 2016, there was \$6,450 of cash and cash equivalents in the Discretely Presented Component Units that are included in the agency-wide financial statements. Inclusive of these amounts, cash and investments had a carrying amount of \$7,609,057 and bank balances of \$8,072,024.

Inherent rate risk – The Authority's formal investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from interest rate volatility.

Credit Risk – The Authority has no policy regarding credit risk.

Custodial credit risk – For an investment, the custodial risk is the risk that in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that in the possession of an outside party. The Authority's policy is to limit credit risk by adherence to the list of HUD permitted investments, which are backed by the full faith and credit of or a guarantee of principal and interest by the U.S. Government.

Concentration of credit risk – The Authority placed no limit on the amount that it may invest in certificates of deposits. The Authority has no policy regarding credit risk.

Collateralization – In addition to the above mentioned FDIC insurance, BB&T Bank participates in public funds of pooled securities for the Authority. As of September 30, 2016, there was \$8,255,968 of specified pledged security for the Authority.

2. CASH AND CASH EQUIVALENTS (continued)

Restricted Cash and Cash Equivalents:

Primary Government

Restricted cash and cash equivalents were comprised of the following as of September 30, 2016:

Description	Amount			
Tenant security deposits	\$	128,512		
Restricted deposits - Moderate Rehabilitation Program		406,625		
Restricted deposits and funded reserves - JC Bull (new construction)		1,102,784		
Housing Choice Voucher Program - Unexpended HAP equity		383,439		
Restricted deposits - unexpended Duke Power grant		1,829		
FSS participants' escrow accounts		56,101		
	\$	2,079,290		

3. ACCOUNTS RECEIVABLE

Primary Government

Accounts receivable at September 30, 2016 consisted of the following:

Description		Amount
Accounts receivable - tenants - dwelling rents (net of allowance of \$11,440)	\$	20,644
Accounts receivable - HUD		113,669
Notes receivable - current portion		18,000
Due from Affiliate - Mary Wright LLC (net of allowance of \$101,477)		22,463
Accounts receivable - Department of Labor (Youthbuild)		41,988
Accounts receivable - Section 8 portability		8,512
Accounts receivable - miscellaneous	_	22,273
	\$	247,549

4. PREPAID EXPENSES & OTHER CURRENT ASSETS

Primary Government

Prepaid charges and other assets at September 30, 2016 consisted of the following:

Description	 Amount				
Prepaid insurance expense	\$ 133,742				
Assets held for sale	 59,800				
Total	\$ 193,542				

5. CAPITAL ASSETS

A summary of changes in capital assets is as follows:

Primary Government

								Balance	
		Balance	Additions			Transfers/	September 30,		
	Oc	tober 1, 2015				Disposals		2016	
Land	\$	6,757,260	\$	-	\$	(1,333,114)	\$	5,424,146	
Buildings		58,727,244		1,997,496		(24,313,435)		36,411,305	
Furniture & Equipment		2,031,197		38,221		(767,291)		1,302,127	
Construction-in-progress		1,150,807		1,259,564		(2,350,365)		60,006	
		68,666,508		3,295,281		(28,764,205)		43,197,584	
Less Accumulated Depreciation:		(38,998,233)		(1,170,907)		13,972,231		(26,196,909)	
Total	\$	29,668,275	\$	2,124,374	\$	(14,791,974)	\$	17,000,675	

5. CAPITAL ASSETS (continued)

Discretely Presented Component Units

								Balance		
		Balance	Additions		Transfers/		September 30,			
	Octo	October 1, 2015				Writedowns		2016		
Land	\$	62,064	\$	-	\$	-	\$	62,064		
Buildings		2,087,936						2,087,936		
		2,150,000		-		-		2,150,000		
Less Accumulated Depreciation:		(196,202)		(55,788)				(251,990)		
Total	\$	1,953,798	\$	(55,788)	\$		\$	1,898,010		

6. NOTES RECEIVABLE

Primary Government

The Notes Receivable for the primary government at September 30, 2016 consisted of the following:

	Notes Accrued		Total	Allowance for	Net		
Entity/Partners hip	Receivable	Interest	Receivable	Doubful Accts	Receivable		
Spartanburg Housing, LP	\$ 1,000,000	\$ 946,541	\$ 1,946,541	\$ (946,541)	\$ 1,000,000		
Spartanburg Housing 2, LP	335,000	-	335,000	-	335,000		
CS1, LLC	10,795,791	65,808	10,861,599	(65,808)	10,795,791		
HC1, LLC	780,000	736,146	1,516,146	(736,146)	780,000		
SHA 7	8,244,578	252,702	8,497,280	(252,702)	8,244,578		
Highland Avenue LLC	350,000	11,314	361,314	(11,314)	350,000		
Cedar Springs Place, LLC	914,375	286,647	1,201,022	(286,647)	914,375		
Homeowners Notes Receivable	751,548	-	751,548	(610,659)	140,889		
Total	\$ 23,171,292	\$ 2,299,158	\$ 25,470,450	\$ (2,909,817)	\$ 22,560,633		
Less current portion					18,000		
Non-current notes receivable					\$ 22,542,633		

The current portion of notes receivable is included in Receivables, net in the financial statements.

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6. NOTES RECEIVABLE (continued)

Notes Receivable - Spartanburg Housing Limited Partnership, (affiliate) consists of the following loans made to the Partnership, a related party, by the Spartanburg Housing Authority for the development of the project:

Second mortgage note ("Hope VI Loan") in the amount of \$800,000. The note bears interest at the Applicable Federal Rate (AFR) applicable to long-term loans with annual compounding for December 2001, which equals 5.05 percent. The interest rate will remain stable throughout the life of the note. The loan is secured by an investment in real property. The principal amount and any unpaid accrued interest will be payable only from net available cash flow, net proceeds, or condemnation proceeds, as defined. The note matures on November 30, 2031. The balance of the note as of September 30, 2016, was \$800,000 and accrued interest receivable as of September 30, 2016 was \$761,444. An allowance for doubtful accounts of \$761,444 has been recognized to fully reserve all accrued interest as of September 30, 2016.

Third mortgage note ("CFP Loan") in the amount of \$200,000. The note bears interest at the Applicable Federal Rate (AFR) applicable to long-term loans with annual compounding for December 2001, which equals 5.05 percent. The interest rate will remain stable throughout the life of the loan. The note is secured by an investment in real property. The principal amount and any unpaid accrued interest will be payable only from net available cash flow, net proceeds or condemnation proceeds, as defined. The note matures on November 30, 2031. The balance of the note as of September 30, 2016, was \$200,000. Accrued interest receivable as of September 30, 2016 was \$185,097. An allowance for doubtful accounts of \$185,097 has been recognized to fully reserve all accrued interest as of September 30, 2016.

Notes Receivable - SHA 2 ("'Stabilization Reserve') - the Spartanburg Housing Authority has a note receivable from SHA2, LP for the stabilization reserve in the amount of \$335,000. The loan is non-interest bearing and payable from available cash flow beginning in 2021. The note has a final maturity of September 30, 2053 at which time all principal and other outstanding sums shall be due and payable in full. As of September 30, 2016, the balance is \$335,000.

<u>Notes Receivable- CS1, LLC</u>, affiliate consists of the following loans made to the Partnership, a related party, by the Spartanburg Housing Authority for the development of the project:

CS1, LLC, has a permanent loan from the Housing Authority. The loan bears interest at a rate equal to the Bond Market Association Index (BMA) plus 198 basis points and is guaranteed by the Managing Member and its affiliate. This loan was used to fund construction of the Project. On March 9, 2011, this loan converted to a permanent loan under the same terms, after a principal pay down of \$635,021. Principal and interest payments are due monthly. This loan is secured by all property, security agreements and assignments of rents and matures in 2040.

6. NOTES RECEIVABLE (continued)

The balance of the loan as of September 30, 2016, was \$3,445,000. This loan is a conduit obligation in which proceeds will be used to repay the Spartanburg Multifamily Housing Revenue Bonds, Series 2007 and therefore it is not included in the financial statements of the Authority.

Cedar Springs 1, LLC, has 42-year non-recourse Hope VI loan from the Housing Authority. The loan does not bear interest and is subordinate to the bond loan. This loan was used to fund the construction of the Project. No payments are due until maturity. All principal is due on March 14, 2049. The loan is secured by the property. The balance of the loan as of September 30, 2016 was \$7,768,309.

Cedar Springs 1, LLC, has a 42-year non-recourse program income fund loan from the Housing Authority. The loan does not bear interest and is subordinate to the bond loan. This loan was used to fund the construction of the Project. No payments are due until maturity. All principal is due on February 28, 2049. The loan is secured by the property. The balance of the loan as of September 30, 2016 was \$2,308,443.

Cedar Springs 1, LLC, has a 42-year non-recourse state loan from the Housing Authority. The loan bears interest at 5.23% and is subordinate to the bond loan. This loan was used to fund construction costs. No payments are due until maturity. All principal is due on March 13, 2049. The loan is secured by the property. The balance of the loan as of September 30, 2016 was \$719,039. Accrued interest receivable as of September 30, 2016 was \$65,808. An allowance for doubtful accounts of \$65,808 has been recognized to fully reserve all accrued interest as of September 30, 2016.

Notes Receivable- HC 1, LLC, affiliate consists of the following loans made to the Partnership, a related party, by the Spartanburg Housing Authority for the development of the project:

HC1, LLC ("SHA Loan") - The Partnership and the Spartanburg Housing Authority entered into a non-recourse construction and permanent loan in the amount of \$300,000. The note bears interest at 8.0% and is secured by an investment in real property. The principal amount and any unpaid accrued interest will be payable from available cash flows after the repayment of the senior mortgage loans, junior mortgage loans, and all reserves required by the partnership agreement have been fully funded. The note matures in July 2037. The balance of the note as of September 30, 2016 was \$300,000. Noncurrent interest payable as of September 30, 2016 was \$272,215. An allowance for doubtful accounts of \$272,215 has been recognized to fully reserve all accrued interest as of September 30, 2016.

6. NOTES RECEIVABLE (continued)

HC1, LLC ("SHA Acquisition Loan") - The Partnership has a non-recourse construction and permanent loan entered into by the Partnership and the Spartanburg Housing Authority in the amount of \$480,000. The note bears interest at 8.0% and is secured by an investment in real property. The principal amount and any unpaid accrued interest will be payable from available cash flows after the repayment of the senior mortgage loans, junior mortgage loans, and all reserves required by the partnership agreement have been fully funded. The note matures in July 2037. The balance of the note as of September 30, 2015 was \$480,000. Noncurrent interest payable as of September 30, 2016 was \$463,931. An allowance for doubtful accounts of \$463,931 has been recognized to fully reserve all accrued interest as of September 30, 2016.

<u>Notes Receivable</u> – SHA 7, LLC, affiliate consists of the following loans made to the properties that transitioned to stand alone entities under the Rental Assistance Demonstration, a related party, by the Spartanburg Housing Authority for the redevelopment of seven properties that were formerly ACC units under the Low Income Public Housing Program:

SHA 7, LLC ("Carryback Loan") - The Authority issued a \$7,244,578 note to assist in the acquisition funding of the RAD properties during January 2016. The note accrues interest at 2.65% and matures in January 2059 and interest payment are repayable from cash flow only. As of September 30, 2016, the outstanding balance was \$7,244,578. An allowance for doubtful accounts of \$184,618 representing accrued interest on the loan has been recorded as of September 30, 2016 and all amounts are considered non-current.

SHA 7, LLC ("Reserve Loan") - The Authority issued a \$1,000,0000 note which represented cash loans to SHA7 to provide replacement reserves for these developments. The note accrues interest at 7.8% and matures in January 2059 and interest payment are repayable from cash flow only. As of September 30, 2016, the outstanding balance was \$1,000,000. An allowance for doubtful accounts of \$68,084 representing accrued interest on the loan has been recorded as of September 30, 2016 and all amounts are considered non-current.

<u>Highland Avenue, LLC</u> - The Partnership and the Spartanburg Housing Authority entered into a non-recourse construction and permanent loan in the amount of \$350,000. The note bears interest at the applicable federal rate (AFR) (1.9% at September 30, 2016) and is secured by an investment in real property. The principal amount and any unpaid accrued interest will be payable from available cash flows after the repayment of the senior mortgage loans, junior mortgage loans, and all reserves required by the partnership agreement have been fully funded.

The note matures in April, 2050. The balance of the note as of September 30, 2016 was \$350,000. Noncurrent interest payable as of September 30, 2016 was \$11,314. An allowance for doubtful accounts of \$11,314 has been recognized to fully reserve all accrued interest as of September 30, 2016.

6. NOTES RECEIVABLE (continued)

Notes Receivable - Cedar Springs Place, LLC, affiliate consists of the following loans made to the Partnership, a related party, by the Spartanburg Housing Authority for the development of the project:

Cedar Springs Place, LLC entered into a fourth mortgage loan payable with Spartanburg Housing Authority on October 12, 2007 in the original amount of \$414,375. The note bears interest at the greatest of (a) 4.77% per annum or (b) an annual interest rate equal to the applicable Federal long-term rate (AFR) as defined in Section 1274(d) of the Internal Revenue Code of 1986. The note shall be repaid in a single payment including all unpaid principal and accrued interest with net available cash flow and at the end of the first mortgage on the property. The mortgage is collateralized by a fourth mortgage on the property.

As of September 30, 2016, the loan balance was \$414,375 and accrued interest totaled \$164,383. An allowance for doubtful accounts of \$164,383 has been recognized to fully reserve all accrued interest as of September 30, 2016.

Cedar Springs Place, LLC entered into a fifth mortgage loan payable with Spartanburg Leased Housing Corporation (a blended component unit of the Spartanburg Housing Authority) on March 28, 2007 in the original amount of \$300,000. The note bears interest at the greater of (a) 4.7% per annum or (b) an annual interest rate equal to the applicable Federal long-term rate (AFR) as defined in Section 1274(d) of the Internal Revenue Code of 1986. The note shall be repaid in a single payment including all unpaid principal and accrued interest on the 30th anniversary of disbursement of the proceeds of the loan. The mortgage is collateralized by a fifth mortgage on the property. As of September 30, 2016, the loan balance was \$300,000 and accrued interest totaled \$122,264. An allowance for doubtful accounts of \$122,264 has been recognized to fully reserve all accrued interest as of September 30, 2016.

Pursuit to the Operating Agreement, Cedar Springs Place, and LLC was advanced \$200,000 for additional funds to be repaid from surplus cash. This amount has been treated as a notes receivable but is non-interest bearing.

Notes Receivable- Homebuyers- the Authority has issued primary loans to assist qualified residents in the purchase of homes/ The Authority entered into a \$1,000,000 Loan Agreement with BB&T Bank to finance these primary loans. Mortgage loans held by the Authority are collateralized by single- family residences. As of September 30, 2016, the outstanding mortgage balances was \$751,548. An allowance for doubtful accounts of \$610,659 has been recorded as of September 30, 2016. Of the total outstanding amount, \$18,000 is considered current.

7. OTHER NONCURRENT ASSETS

Primary Government

Other noncurrent assets consisted of the following as of September 30, 2016:

Description	Am	Amount			
Developer fees receivable - Tax Credit Properties	\$	2,867,526			
Less allowance for doubtful accounts		(680,661)			
Investment in Joint Ventures - Tax Credit Properties	_	140,271			
	\$	2,327,136			

The Tax Credit Properties included in the above are the CS1, LLC, HS1, LLC, SHA 7, LLC, Spartanburg Housing, LP and the Spartanburg Housing 2, LP. The Investment in Joint ventures represents the Housing Authority ownership in the tax credit entities per the partnership's or LLC's books of account.

8. ACCOUNTS PAYABLE AND CURRENT LIABILITIES

Accounts payable and current liabilities as September 30, 2016 consisted of the following:

Primary Government

Description	Amount			
Vendors and contractors payable	\$ 808,067			
Accrued wages/payroll taxes payable	63,207			
Accrued compensated absences - current portion	17,176			
Accounts payable - HUD	406,625			
Unearned revenue	10,537			
Long-term debt - current portion	22,488			
Security deposits	128,745			
Accrued liabilities/utilities payable	104,309			
	\$1,561,154			

8. ACCOUNTS PAYABLE AND CURRENT LIABILITIES (continued)

Discretely Presented Component Units

Description	Amount
Accrued interest payable	\$ 630,934
Long-term debt - current portion	1,928,376
Vendors and contractors payable	17,333
Accrued liablities - fees payable	134,593
	\$2,711,236

9. NON-CURRENT LIABILITIES

Primary Government

Non-current liabilities at September 30, 2016 consisted of the following:

		Balance						
	(October 1,			Se	ptember 30,	Due Within	
	2015		Additions	additions Reductions		2016	O	ne Year
Long-term debt	\$	4,008,688	\$ -	\$ (3,700,967)	\$	307,721	\$	37,265
Unfunded pension liability		-	2,468,536	-		2,468,536		-
Compensated absences		164,175	49,923	(100,961)		113,137		17,176
FSS escrow accounts		49,529	47,926	(41,354)		56,101		
Total long-term debt	\$	4,222,392	\$2,566,385	\$ (3,843,282)	\$	2,945,495	\$	54,441

Discretely Presented Component Units

Non-current liabilities at September 30, 2016 consisted of the following:

		Balance						Balance			
	January 1,						Se	ptember 30,	Due Within		
		2015	Ado	ditions	Red	uctions		2016	One Year		
Long-term debt	\$	2,678,376	\$	-	\$	-	\$	2,678,376	\$ 1,928,376		
Developer fee payable		1,222,505				_		1,222,505			
Total long-term debt	\$	3,900,881	\$		\$		\$	3,900,881	\$1,928,376		

10. LONG TERM DEBT OBLIGATIONS

Primary Government

Long term debt obligations as of September 30, 2016 consisted of the following:

In January of 2006, the Authority obtained an interest bearing loan to Fannie Mae for \$5,763,000 for the development of public housing. Principal and interest payments are to be paid out of the Authority's Capital Fund Program. The loan bears interest at a rate of 4.5% and matures in January of 2026. The loan is secured directly by the real property financed by the loan. During fiscal year 2016, the Authority paid off the loan using Capital Fund grant revenue in order to remove all debt from the seven properties sold under the RAD program.

In October of 2006, the Authority obtained a \$1,000,000 line of credit from Branch Banking and Trust Company to finance residential mortgage loans offered to qualifies home buyers, from the Authority. The loan is collateralized by single-family residences. Interest is charged at the One Month LIBOR Rate plus 2.25%, and is payable monthly. The outstanding balance as of September 30, 2016 was \$20,004 with a current amount due of \$20,004. Future projected payments are as follows:

	Principal			Interest	Total		
2017	\$	20,004	\$	754	\$	20,758	

In October of 2008, the Authority obtained a \$136,529 loan from Branch Banking and Trust Company to fund the development of three duplexes (six low income rental units). The loan is secured by the land and buildings. Interest is charged at the One Month LIBOR Rate plus 2.25%, and is payable monthly. The outstanding balance as of September 30, 2016 was \$95,609, with a current amount due of \$2,484.

	Princip	al I	Interest		Total	
2017	$\overline{}$	5,291	2,484		8,775	
2018	ϵ	5,462	2,313		8,775	
2019	ϵ	5,637	2,138		8,775	
2020	ϵ	5,817	1,958		8,775	
2021	7	',002	1,773		8,775	
2022-2029	62	2,400	6,901		69,301	
Total	\$ 95	5,609 \$	17,566	\$	113,175	

10. LONG TERM DEBT OBLIGATIONS (continued)

During fiscal year 2009, the Authority obtained a \$295,542 loan from the South Carolina State Housing Finance and Development Authority to fund the development of three duplexes (six low income rental units). The loan is secured by the land and buildings. The loan bears no interest, and is forgivable. The outstanding balance as of September 30, 2016 was \$292,542, with all amounts considered non-current.

Interest charges expensed on all debts during the year totaled \$50,398.

Discretely Presented Component Units

Long-term debt obligations as of September 30, 2016 consisted of the following:

Senior Note Payable

On February 8, 2008, MW, LLC entered into a loan agreement with Wachovia Community Development Enterprises V, LLC for a loan in the amount of \$3,000,000. The Senior Loan is secured by a Mortgage, Assignment of Leases, and Security Agreement on the Wright Center property. The loan requires monthly payments of interest only. The loan matured on February 9, 2015 but payment was not made at that time.

During fiscal year 2015, Wells Fargo attached the building at 325 South Church Street owned by Shapco and held a bank sale that netted sales proceeds of \$696,049 and applied \$375,944 of sinking fund and investments held by Mary Wright, LLC to reduce the outstanding loan balance at September 30, 2015 to \$1,928,376 and a balance of \$61,620 in accrued interest payable was also outstanding. As of September 30, 2016, the outstanding loan balance is \$1,928,376 and a balance of \$114,692 in accrued interest payable was also outstanding.

Supplemental Note Payable

On February 8, 2008, MW, LLC entered into a loan agreement with Wachovia Community Development Enterprises V, LLC for a loan in the amount of \$750,000. The Supplemental Loan is secured by a Mortgage, Assignment of Leases, and Security Agreement on the Property. The loan is not eligible for prepayment at any time before the seventh anniversary of the loan. MW, LLC is not required to make any payments prior to the maturity date, February 8, 2048, when all unpaid principal and any accrued but unpaid interest are due. Interest accrues on the outstanding principal at 0.50% per annum.

During the year ended September 30, 2016, interest of \$3,750 was incurred on the loan. As of September 30, 2016, the outstanding balance was \$750,000 and accrued interest on the note was \$31,750.

10. LONG TERM DEBT OBLIGATIONS (continued)

As of September 30, 2016, the Supplemental Loan is in default since principal and interest payments were not made timely in accordance with the contractual terms of the promissory note agreements.

NMTC Servicing Fee

In connection with the Senior Loan and the Supplemental Loan, MW, LLC pays Wachovia Community Development Enterprises V, LLC ("Wachovia") a new markets tax credit annual servicing fee equal to 0.50% of the loan amounts beginning January 1, 2009 and continuing thereafter on an annual basis for the next six years. For the year ended September 30, 2016, servicing fee expense was \$18,750. NMTC servicing fee payable was \$89,062, as of September 30, 2016.

Developer Fee

Pursuant to the Mary Wright, LLC Development Agreement (the "Development Agreement"), dated February 8, 2008, between MW, LLC and ShapCo, MW, LLC agreed to pay ShapCo for its services in connection with the rehabilitation of the Wright Center property, a fee in the amount of 20% of the property's renovation costs as defined in the Development Agreement, or approximately \$1,222,505. The developer fee is payable from available cash flow and bears interest at a rate of 5% per annum. During the year ended September 30, 2016, interest of \$61,125 was incurred on the development fee payable. As of September 30, 2016, \$1,222,505 remained payable. As of September 30, 2016, accrued interest on the developer fee payable was \$484,492.

11. DEFINED BENEFIT PENSION PLAN

Plan Description

The Authority is a participant in the South Carolina Retirement System (SCRS), a cost-sharing multiple employer defined benefit pension plan, joining the plan effective October 1, 2015. The plan was established July 1, 1945, pursuant to the provisions of Section 9-1-20 of the South Carolina Code of Laws for the purpose of providing retirement allowances and other benefits for employees of the state, its public school districts, and political subdivisions. Membership requirements are prescribed in Title 9 of the South Carolina Code of Laws. Generally, all employees of covered employers are required to participate in and contribute to the system as a condition of employment. This plan covers general employees and teachers and individuals newly elected to the South Carolina General Assembly beginning with the November 2012 general election. An employee member of the system with an effective date of membership prior to July 1, 2012, is a class two member. An employee member of the system with an effective date of membership after July 1, 2012, is a class three member. SCRS is administered by the South Carolina Public Benefit Authority (PEBA).

Contributions

Contributions are prescribed in Title 9 of the South Carolina Code of Laws. The PEBA Board may increase the SCRS employer and employee contribution rates on the basis of the actuarial valuations, but any such increase may not result in a differential between the employee and the employer contribution rate that exceeds 2.9 percent of earnable compensation for the SCRS. An increase in the contribution rates adopted by the board may not provide for an increase of more than one-half of one percent in any one year. If the scheduled employee and employer contributions provided in statute or the rates last adopted by the board are insufficient to maintain a thirty year amortization schedule of the unfunded liabilities of the plan, the board shall increase the contribution rates in equal percentage amounts for the employer and employee as necessary to maintain the thirty-year amortization period;, and, this increase is not limited to one-half of one percent per year. For the year ended June 30, 2016, the employer contribution rates were 10.75% of member's compensation and .15% of member's compensation for incidental death benefits. Total contributions during the fiscal year ending September 30, 2016 were \$294,631.

PEBA issues a Comprehensive Annual Financial Report (CAFR) containing financial statements and required supplementary information for the System's Pension Trust Funds. The CAFR is publically available through the Retirement Benefits link on PEBA's website at www.peba.sc.gov, or a copy may be obtained by submitting a request to PEBA, PO Box 11960, Columbia, SC, 29211-1960. PEBA is considered a division of the primary government of the state of South Carolina and therefore, retirement trust fund financial statement information is also included in the comprehensive annual financial report of the state.

11. DEFINED BENEFIT PENSION PLAN (continued)

Actuarial Assumptions

Actuarial Assumptions involve estimates of the reported amounts and assumptions about the probability of occurrence of events far into the future. Examples included assumptions about future employment, mortality, and future salary increases. Amounts determined during the valuation process are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. South Carolina state statute requires that an actuarial experience study be completed at least once in each five-year period. The next experience study is scheduled to be conducted after the June 30, 2016 annual valuation is complete.

The total pension liability for the South Carolina Public Employee Benefit Authority was determined based on the most recent actuarial valuation, which was conducted using membership data as of July 1, 2015, projected forward to the end of the fiscal year, and financial information as of June 30, 2016, using generally accepted actuarial procedures.

The financial reporting actuarial valuation as of June 30, 2016, used the following actuarial methods and assumptions, applied to all periods included in this measurement:

Valuation Date
Experience Study
Actuarial Cost Method
Amortization Method
Amortization Period
July 1, 2015
July 1, 2010
Entry Age Normal
Level Percent of Pay
30 years, open

Asset Valuation Method 5-year Smoothed Market

Inflation 2.75%

Salary Increase 3.50% to 12.50% (varies by service)

Investment Rate of Return 7.50%

The rates of mortality for the period after service retirement are according to RP-2000 Mortality Table projected by the Society of Actuaries. The multipliers used in the table are adjusted according to plan experience.

The long-term expected rate on return of pension plan investments is based upon the thirty year capital market outlook at the end of the fourth quarter of 2013. The long-term expected rate of returns represent assumptions developed using an arithmetic building block approach, reflecting observable inflation and interest rate information available in the fixed income markets as well as Consensus Economics forecasts. The most recent experience study is outlined in the report and dated July 1, 2010. The expected returns, along with expected inflation rate, form the basis for the target asset allocation adopted for fiscal year 2015. The long-term expected rate of return is produced by weighting the expected future real rates of return by the target allocation percentage

11. DEFINED BENEFIT PENSION PLAN (continued)

and by adding expected inflation. For actuarial purposes, the 7.50% assumed annual investment rate of return used in the calculation of the total pension liability includes a 4.75% real rate of return and a 2.75% inflation component.

Discount Rate

The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers in SCRS and PORS will be made based on the actuarially determined rates based on provisions in the South Carolina Code of Laws. Based on those assumptions, the Systems fiduciary net position was projected to be available to make all the projected future benefit payments of current plan members. Therefore, the long-term, expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The Schedule of Deferred Inflows and Outflows, and Pension Expense include only certain categories of deferred outflows of resources and deferred inflows of resources. These include differences between expected and actual experience, changes of assumptions and differences between projected and actual earnings on plan investments. The Schedule does not include deferred outflows/inflows of resources for changes in the employer's proportionate share of contribution or employer contributions made subsequent to the measurement date. Deferred outflows and inflows related to differences between projected and actual earnings on plan investments and projected and actual experience are netted and amortized over a closed five year period.

Sensitivity Analysis

In accordance with GASB 68 regarding the disclosure of the sensitivity of the Net Pension Liability to changes in the discount rate, the below table presents the Net Pension Liability calculated using the discount rate of 7.50%, as well as what the Net Pension Liability would be if it were calculated using a discount rate that is 1.00% lower (6.50%) or 1.00% higher (8.50%) than the current rate.

			1.0% Increase
	(6.50%)	Rate (7.50%)	(8.50%)
SHA's Net Pension Liability	\$1,956,400	\$2,468,536	\$3,082,531

11. DEFINED BENEFIT PENSION PLAN (continued)

Summary of Significant Accounting Policies

Employee, employer, and state-appropriated contributions are recognized in the period in which they are due, pursuant to formal commitments as well as statutory requirements. Substantially all contributions receivable are collected within thirty days of year end.

Basis of Accounting

All funds are accounted for using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. Benefit and refund expenses are recognized when due and payable in accordance with the terms of the plan.

Use of Estimates

The preparation of the Schedules in conformity with GAAP requires management to make estimates and assumptions that affect certain amounts and disclosures. PEBA accrues employer contributions using estimates based on historical data. Actual results could differ from those estimates.

Net Pension Liability

In accordance with GASB Statement 68, Accounting and Financial Reporting for Pensions, employers are required to recognize and report certain amounts associated with their participation in the South Carolina Retirement System (SCRS). Statement 68 became effective June 30, 2015 and includes requirements to record and report their proportionate share of the collective Net Pension Liability, Pension Expense, Deferred Inflows and Deferred Outflows of resources associated with pensions.

	Net Pension Liability as of 6/30/15	Net Pension Liability as of 6/30/16	Percent of Collective NPL
Employer Proportionate Share	\$2,419,430	\$2,468,536	0.011327%

At June 30, 2016, the employer recorded a liability of \$2,468,536 for its proportionate share of the Net Pension Liability. The Net Pension Liability was measured as of June 30, 2015, and the Total Pension Liability used to calculate the Net Pension Liability was determined by an actuarial valuation as of July 1, 2015. The employer's proportion of the Net Pension Liability was based on the employer's contributions received by SCRS during the measurement period July 1, 2014, through June 30, 2015, relative to the total employer contributions received from all of SCRS' participating employers. At June 30, 2016, the employer's proportion was .0011327%.

Changes in actuarial assumptions and methods: There were no changes in assumptions or other inputs that affected the measurement of the Total Pension Liability.

11. DEFINED BENEFIT PENSION PLAN (continued)

Changes in benefit terms: There have been no changes in benefit terms since the previous measurement date.

Changes in proportionate share: There were no changes between the measurement date of the collective Net Pension Liability and the employer's reporting date that are expected to have a significant effect on the employer's proportionate share of the collective NPL.

Pension Expense

At September 30, 2016, the employer recognized a prior period adjustment of \$320,188 to record the initial liability incurred as a result of their first year of participation of the plan. The Authority also recognized \$294,631 in pension expense for its proportionate share of the SCRS' Pension Expense for the year ended September 30, 2016.

Deferred Inflows and Outflows

For fiscal year 2016, the employer reported its proportionate share of SCRS' deferred outflows of resources and deferred inflows of resources related to SCRS from the following sources:

	red Outflow Resources	rred Inflow Resources
Liability Experience	\$ 25,809	\$ 2,628
Investment Experience	293,469	84,349
Changes in proportion		
differences between employer		
contributions and		
proportionate share of		
contributions	1,621,416	-
Total	\$ 1,940,694	\$ 86,977

Amounts reported as deferred outflows of resources related to pensions resulting from employers' contributions subsequent to the measurement date will be recognized as a reduction of the Net Pension Liability for the year ended June 30, 2017. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in Pension Expense as follows:

	Recognition of Existing
For the Year Ended	Deferred Outflow (Inflow)
June 30:	of Resources, Net
2017	\$ 12,929
2018	\$ 7,607
2019	\$ 32,508
2020	\$ 18,745

11. DEFINED BENEFIT PENSION PLAN (continued)

Other than the above mentioned pension plan, the Authority does not participate in Other Post-Employment Benefits.

In addition to the above plan, the Authority provides pension benefits for employees that did not elect to participate in the state plan through a defined contribution plan. The plan is administered by Mutual of America. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. The Authority contributes 5% of the employees' covered salaries, while the employees are not required to contribute to the plan. During fiscal year 2016, the Authority made the required contributions in the amount of \$46,264 based upon total payroll wage coverage of \$\frac{1}{2},\frac{1}{2}.

12. RELATED PARTY TRANSACTIONS

In March of 2007, the Authority issued \$13,900,000 of Multi-Family Tax Exempt Bonds to finance a portion of the construction and rehabilitation of the Spartanburg Southside Project, consisting of four low income housing rental unit projects located in the Spartanburg area, and owned by CS1, LLC, and an affiliated limited liability company. Other financing sources of the Southside Project mixed financing arrangement consisted primarily of CSI, LLC tax credit equity, state and local grants, and HOPE VI funds. Upon issuance, the \$13,900,000 bond funds were loaned to CS1, LLC, and secured by the Southside Project property.

According to the loan agreement, \$10,295,000 has been repaid from Investor Member contributions and a balance exists on the Bonds of \$3,445,000. Neither the notes receivable from CS1, LLC or the Bonds payable is recorded on the Housing Authority books. This is considered to be a conduit debt obligation. The mortgage note receivable is explained in Note 6 to the financial statements.

As stated in Note 6, Notes Receivable, and Note 7, Other Noncurrent Assets, there exist amounts invested in and loaned to affiliated tax credit properties. The transactions have been stated in these notes to the financial statements and are not restated in the note for related parties. Additionally, that has been surplus cash funds in the amount of \$138,369 received during the year from excess cash from certain tax credit properties. Each of the tax credit properties are managed by private management companies and not the Housing Authority.

13. ECONOMIC DEPENDENCY

The PHA Owned Housing Program is economically dependent on annual contributions and grants from HUD. The program operates at a loss prior to receiving the contributions and grants.

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14. COMMITMENTS & CONTINGENCIES

The Authority is exposed to various risks of losses related to torts; theft or, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Claims & liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. There were no claims in excess of commercial coverage during the fiscal year.

Legal

The Authority was named in a class action lawsuit related to the existence of bed bugs in one of the properties. The status of the claim is such that no outcome is determinable at this time. Management believes the potential adverse impact of this claim would not be material to the financial statements of the Authority.

Grants and Contracts

The Authority participates in various federally-assisted grant programs that are subject to review and audit by the grantor agencies. Entitlement to these resources is generally conditional based upon compliance with terms and conditions of grant agreements and applicable federal regulations, including the expenditure of resources for allowable purposes. Any disallowance resulting from a federal audit may become a liability of the Authority. There were no such liabilities recorded as of September 30, 2016.

Capital fund

The Authority receives capital funding each year for ongoing capital improvements and repairs and maintenance.

Operating Leases

During November 2015, SHA entered into an operating lease agreement effective January 1, 2016. Future minimum lease payments under the operating lease are as follows:

2017	\$ 139,875
2018	139,875
2019	139,875
2020	139,875
2021	 34,969
	\$ 594,469

14. COMMITMENTS & CONTINGENCIES (continued)

Property Taxes

In addition to the above, the Authority is responsible for property taxes to be reimbursed to the landlord in December each year.

15. RESTRICTED NET POSITION

Primary Government

Restricted Net Position (equity) as of September 30, 2016, consisted of the following:

Description	Amount
Restricted cash	\$ 2,079,290
Notes receivable	22,560,633
Less: Tenant security deposits	(128,745)
Less: Trust deposits	(56,101)
	\$ 24,455,077

16. PRIOR PERIOD ADJUSTMENT

The Net Position of the Authority as of October 1, 2015 has been restated as follows for the implementation of GASB Statement No. 68, as amended by GASB Statements No. 71, as well as a correction of an error. In prior years, the Authority had decreased the South Carolina State Housing Finance and Development Authority's loan balance (see Note 10) 5% each year. However, although the loan is considered forgivable, the loan balance should remain at its original amount until the note matures.

	Amount
Net Position as previously reported at September 30, 2015	\$ 48,399,424
Net Pension Liability (measurement date July 1, 2015)	751,690
Deferred Ouflows: Pension Plan Earnings	(1,071,878)
Correction of Error	(88,657)
Total Prior Period Adjustment	(408,845)
Net Position, as restated, October 1, 2015	\$47,990,579

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17. SUBSEQUENT EVENTS

Rental Assistance Demonstration (RAD)

The Authority is participating in HUD's Rental Assistance Demonstration Program (RAD) whereby the Authority is converting certain public housing sites to a form of project-based assistance under Section 8 of the Housing Act of 1937. This program is taking place in in multiple phases based on property sites administered by the Authority and includes the transfer of ownership of these sites to private developers.

During fiscal year 2016, the Authority settled on the first of these RAD sites. Upon settlement, the new owners assume management of the sites and will begin the agreed upon redevelopment work. The Authority will have no employees at the settled sites and terminated all related contracts and obligations related to each site's operations.

Proceeds of the settlements will be recognized by the Authority and the related capital assets removed from the financial statements. Transactions related to RAD are reflected in these financial statements for the fiscal year ending September 30, 2016.

Additional settlements on other sites are expected to take place in fiscal year 2017.

Default & Foreclosure on Wells Fargo Loan (Discretely Presented Component Unit)

On February 9, 2016, Mary Wright LLC failed to remit the balloon loan payments on the \$3,750,000 loans on the South Caulder facility and the loan was placed into default by Wachovia Community Development during February 2015. On April 3, 2016, Mary Wright LLC received a notice demanding full repayment of both loan balances within 10 days. Due to the inability of this entity to repay these loans, no further debt service payments were made on these loans. As a result of this default, Wells Fargo attempted to renegotiate the terms of the loan with Mary Wright officials but were unable to reach a settlement. After it became clear that retention of the facility by Mary Wright LLC was no longer an option, Wells Fargo attached all assets of Mary Wright LLC, Wright Center LLC and SHA Property Company (the blended Component unit of SHA that contained an ownership interest in that entity) and began the foreclosure process which did not officially occur until January 2017.

18. FUTURE ACCOUNTING PRONOUNCEMENTS

GASB routinely issues standards that are effective for future years. Management is currently evaluating the potential impact of those standards issued by GASB on the Authority for future years.

SPARTANBURG HOUSING AUTHORITY SCHEDULE OF FUNDING PROGRESS - SCRS

Year Ended September 30, 2016

(Dollar amounts expressed in thousands)

		Actuarial				Unfunded
	Actuarial	Accrued				AAL as %
Valuation	Value of	Liability	Unfunded			of Covered
Date	Plan Assets	(AAL)	AAL	Funded Ratio	Covered Payroll	Payroll
7/1/2015	\$ 27,365,921	\$ 44.119.176	\$ 16,753,255	62.03%	\$ 7.765.588	215.74%

SPARTANBURG HOUSING AUTHORITY SCHEDULE OF FUNDING PROGRESS - PORS

Year Ended September 30, 2016 (Dollar amounts expressed in thousands)

		Actuarial				Unfunded
	Actuarial	Accrued				AAL as %
Valuation	Value of	Liability	Unfunded			of Covered
Date	Plan Assets	(AAL)	AAL	Funded Ratio	Covered Payroll	Payroll
7/1/2015	\$ 4 266 7	94 \$ 6.162.095	\$ 1.895.301	69 24%	\$ 1 105 703	171 41%

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG NOTES TO REQUIRED SUPPLEMENTAL INFORMATION September 30, 2016

1. SCHEDULES OF FUNDING PROGRESS

The amounts shown on the schedules are for the entire South Carolina Retirement System (SCRS) pension plan, and for the entire Police Officers' Retirement System (PORS) pension plan as a whole as the information was not available for allocated portion related to the Housing Authority of the City of Spartanburg.

	Low-Rent Public Housing 14.850	Housing Choice Vouchers 14.871	Business Activities	Multifamily Housing Service Coordinators 14.191	Youth Build Program 17.274
ASSETS AND DEFERRED OUTFLOW OF RESOURCES CURRENT ASSETS:					
Cash:					
Cash - Unrestricted	2 502 420	224 462			
Cash - Restricted- Modernization and Development	3,502,430 3,091	324,462	-	-	-
Cash - Other Restricted	5,451	430,998	-	_	-
Cash - Tenant Security Deposits	98,317	-	-	_	-
Cash - Restricted for Payment of Current Liabilities	76,517		_	_	_
Total Cash	3,609,289	755,460	-	-	
Accounts and notes receivables:					
Accounts Receivable - PHA Projects	-	8,512	_	_	_
Accounts Receivable - HUD Other Projects	-	-	_	70,518	_
Accounts Receivable- Other Government	-	-	_	-	41,988
Accounts Receivable - Miscellaneous	-	5,955	_	_	-
Accounts Receivable - Tenants	24,070	-	_	_	_
Allowance for Doubtful Accounts -Tenants	(5,805)	-	_	_	_
Allowance for Doubtful Accounts - Other	-	-	_	_	_
Notes, Loans, & Mortgages Receivable - Current	-	-	18,000	_	_
Fraud Recovery	-	47,492	-	_	_
Allowance for Doubtful Accounts - Fraud	-	(47,492)	_	_	_
Accrued Interest Receivable	-	-	_		_
Total Receivables, Net	18,265	14,467	18,000	70,518	41,988
Other Current Assets:					
Investments - Unrestricted	-	-	-	-	-
Investments - Restricted	-	-	-	-	-
Investments- Restricted for Payment of Current Liability	-	-	-	-	-
Prepaid Expenses and Other Assets	-	-	-	-	-
Inventories	-	-	-	-	-
Allowance for Obsolete Inventories	-	-	-	-	-
Inter Program Due From	=	-	-	-	-
Assets Held for Sale		-	59,800	-	
TOTAL CURRENT ASSETS	3,627,554	769,927	77,800	70,518	41,988
NONCURRENT ASSETS:					
Capital Assets:					
Land	2,830,436	-	593,781	-	-
Buildings	29,489,454	-	675,684	-	-
Furniture, Equipment & Machinery - Dwellings	454,258	-	-	-	-
Furniture, Equipment & Machinery - Administration	-	133,977	-	-	-
Accumulated Depreciation	(20,991,036)	(125,923)	(218,414)	-	-
Construction in Progress	60,006	-	-	-	-
Infrastructure		-		-	-
Total Capital Assets, Net	11,843,118	8,054	1,051,051	-	-
Notes, Loans and Mortgages Receivable - Non-Current	8,244,574	-	13,998,059	-	-
Notes, Loans and Mortgages Receivable - Non-Current - Past Due	-	-	-	-	
Grants Receivable- Non Current	-	-	-	-	-
Other Assets	-	-	-	-	-
Investments in Joint Ventures	47,146	-	2,186,865	-	
TOTAL NONCURRENT ASSETS	20,134,838	8,054	17,235,975	-	-
DEFERRED OUTFLOW OF RESOURCES	589,174	149,782	-	-	-
TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES	24,351,566	927,763	17,313,775	70,518	41,988

	ROSS 14.870	Section 8 Moderate Housing Assistance 14.856	New Construction Section 8 Programs 14.182	CDBG	НОМЕ
ASSETS AND DEFERRED OUTFLOW OF RESOURCES	-				
CURRENT ASSETS:					
Cash:		11 205	500 105		
Cash - Unrestricted	-	11,305	723,135	-	-
Cash - Restricted- Modernization and Development	-	-	-	-	-
Cash - Other Restricted	-	406,625	1,102,784	-	-
Cash - Tenant Security Deposits	-	-	22,422	-	-
Cash - Restricted for Payment of Current Liabilities Total Cash	-	417,930	1,848,341	-	
Total Cash		417,730	1,040,541		
Accounts and notes receivables:					
Accounts Receivable - PHA Projects	-	_	-	-	-
Accounts Receivable - HUD Other Projects	40,995	_	-	2,156	-
Accounts Receivable- Other Government	-	_	-	-	-
Accounts Receivable - Miscellaneous	-	_	-	-	-
Accounts Receivable - Tenants	-	9,029	1,111	-	-
Allowance for Doubtful Accounts -Tenants	-	(7,558)		-	-
Allowance for Doubtful Accounts - Other	-	_	-	-	-
Notes, Loans, & Mortgages Receivable - Current	-	-	-	-	-
Fraud Recovery	-	_	-	-	-
Allowance for Doubtful Accounts - Fraud	-	_	-	-	-
Accrued Interest Receivable	-	_	-	-	-
Total Receivables, Net	40,995	1,471	754	2,156	-
Other Current Assets:					
Investments - Unrestricted	-	-	-	-	-
Investments - Restricted Investments- Restricted for Payment of Current Liability	-	-	-	-	-
· · · · · · · · · · · · · · · · · · ·	-	-	-	-	-
Prepaid Expenses and Other Assets	-	204	-	-	-
Inventories Allowance for Obsolete Inventories	-	-	-	-	-
	-	-	-	-	-
Inter Program Due From Assets Held for Sale	-	-	-	-	-
TOTAL CURRENT ASSETS	40,995	419,605	1,849,095	2,156	
NONCURRENT ASSETS:		.,,	y y	, , , , ,	
Capital Assets:					
Land	-	-	408,618	-	-
Buildings	-	-	3,110,009	-	-
Furniture, Equipment & Machinery - Dwellings	-	-	94,314	-	-
Furniture, Equipment & Machinery - Administration	-	-	47,268	-	-
Accumulated Depreciation	-	-	(3,251,591)	-	-
Construction in Progress	-	-	=	-	-
Infrastructure		-	- 400 (10	-	
Total Capital Assets, Net	-	-	408,618	-	-
Notes, Loans and Mortgages Receivable - Non-Current	-	_	190,541	-	-
Notes, Loans and Mortgages Receivable - Non-Current - Past Due	-	-	-	-	-
Grants Receivable- Non Current	-	-	-	-	-
Other Assets	-	-	-	-	-
Investments in Joint Ventures	-	-	-	-	-
TOTAL NONCURRENT ASSETS	-	-	599,159	-	-
DEFERRED OUTFLOW OF RESOURCES	-	-	18,589	-	-
TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES	40,995	419,605	2,466,843	2,156	_
or neocately	70,773	117,003	2,700,073	2,100	

	Section 8 Special Allocations 14.195	State/Local	Blended Component Unit	cocc	Subtotal
ASSETS AND DEFERRED OUTFLOW OF RESOURCES	-				
CURRENT ASSETS:					
Cash:					
Cash - Unrestricted	-	939,654	-	22,331	5,523,317
Cash - Restricted- Modernization and Development	-	-	-	-	3,091
Cash - Other Restricted	-	1,829	-	-	1,947,687
Cash - Tenant Security Deposits	-	-	7,773	-	128,512
Cash - Restricted for Payment of Current Liabilities	<u> </u>	=	=	-	
Total Cash		941,483	7,773	22,331	7,602,607
Accounts and notes receivables:					
Accounts Receivable - PHA Projects	-	-	=	-	8,512
Accounts Receivable - HUD Other Projects	-	-	=	-	113,669
Accounts Receivable- Other Government	-	-	-	-	41,988
Accounts Receivable - Miscellaneous	-	-	123,940	16,318	146,213
Accounts Receivable - Tenants	-	-	154	-	34,364
Allowance for Doubtful Accounts -Tenants	-	-	=	-	(13,720)
Allowance for Doubtful Accounts - Other	-	-	(101,477)	-	(101,477)
Notes, Loans, & Mortgages Receivable - Current	-	-	-	-	18,000
Fraud Recovery	-	-	-	-	47,492
Allowance for Doubtful Accounts - Fraud	-	-	-	-	(47,492)
Accrued Interest Receivable		-	-	-	-
Total Receivables, Net		-	22,617	16,318	247,549
Other Current Assets:					
Investments - Unrestricted	-	-	-	-	-
Investments - Restricted	-	-	-	-	-
Investments- Restricted for Payment of Current Liability	-	-	-	-	-
Prepaid Expenses and Other Assets	-	-	8,715	124,823	133,742
Inventories	-	-	-	-	-
Allowance for Obsolete Inventories	-	-	-	-	-
Inter Program Due From	-	-	-	1,106,785	1,106,785
Assets Held for Sale		-	-	-	59,800
TOTAL CURRENT ASSETS		941,483	39,105	1,270,257	9,150,483
NONCURRENT ASSETS:					
Capital Assets:					
Land	-	1,283,790	307,521	-	5,424,146
Buildings	-	1,199,558	1,933,374	3,226	36,411,305
Furniture, Equipment & Machinery - Dwellings	-	-	=	-	548,572
Furniture, Equipment & Machinery - Administration	-	-	47,211	525,099	753,555
Accumulated Depreciation	-	-	(1,090,756)	(519,189)	(26,196,909)
Construction in Progress	-	-	-	-	60,006
Infrastructure Total Capital Assets, Net	-	2,483,348	1,197,350	9,136	17,000,675
		2,103,310	1,177,550	,,130	17,000,075
Notes, Loans and Mortgages Receivable - Non-Current	-	-	300,000	-	22,733,174
Notes, Loans and Mortgages Receivable - Non-Current - Past Due	-	-	-	-	-
Grants Receivable- Non Current	-	-	-	-	-
Other Assets	-	-	-	-	-
Investments in Joint Ventures		=	93,125	-	2,327,136
TOTAL NONCURRENT ASSETS	-	2,483,348	1,590,475	9,136	42,060,985
DEFERRED OUTFLOW OF RESOURCES	-	-	-	1,183,149	1,940,694
TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES		3,424,831	1,629,580	2,462,542	51,211,468

Crack Crac		ELIM	Total	Discretely Presented Component Unit	Grand Total
Cash - Intersection	ASSETS AND DEFERRED OUTFLOW OF RESOURCES				
Cash - Unrestricted	CURRENT ASSETS:				
Cash - Restricted - Modernization and Development	Cash:				
Cash - Cher Restricted for Payment of Current Liabilities	Cash - Unrestricted	-	5,523,317	6,450	5,529,767
Cash - Famil Security Deposits 128,512 128,512 128,512 Total Cash		-	3,091	-	3,091
Total Cash	Cash - Other Restricted	-	1,947,687	-	1,947,687
Accounts and notes receivable: Accounts Recivable: PILA Projects S. \$12 S. \$12		=	128,512	=	128,512
Accounts and notes receivables: Accounts Receivable - PHA Projects Accounts Receivable - PHA Projects Accounts Receivable - Other Projects Accounts Receivable - Other Comment Accounts Receivable - Other Comment Accounts Receivable - Treatment Accounts Receivable - Treatment Accounts Receivable - Treatment Allowance for Doubtful Accounts - Treatment Allowance for Doubtful Accounts - Other Allowance for Doubtful Accounts - Frants Allowance for Doubtful Accounts - Frants Allowance for Doubtful Accounts - Frants Allowance for Doubtful Accounts - Frant Investments - Restricted Other Current Assets Investments - Restricted or Payment of Current Liability Investments - Restricted Investments Inter Program Due From (1,106,785) 8,043,698 6,450 8,050,148 NONCURRENT ASSETS Capital Assets: Land - 5,424,146 6,2064 5,486,210 Accountanted Depreciation (1,106,785) 8,043,698 6,450 8,050,148 NONCURRENT ASSETS Capital Assets: Land - 5,424,146 6,2064 5,486,210 Total Capital Assets Land - 5,424,146 6,2064 5,486,210 Total Capital Assets Land - 5,424,146 6,2064 5,486,210 Total Capital Assets Land - 5,424,146 6,2064 5,486,210 Total Capital Assets Land - 5,424,146 6,2064 5,486,210 Total Capital Assets Land - 5,424,146 6,2064 5,486,210 Total			-	-	-
Accounts and notes receivable: Accounts Receivable: HIA Projects Accounts Receivable: HID Duther Projects Accounts Receivable: Other Government Accounts Receivable: Other Government Accounts Receivable: Other Government Accounts Receivable: Misclands Allowance for Doubtful Accounts - Tenants Allowance for Doubtful Accounts - Other Accounts Receivable: Allowance for Doubtful Accounts - Other Accounts Receivable Accoun	Total Cash		7,602,607	6,450	7,609,057
Accounts Receivable - HILD Other Projects	Accounts and notes receivables:	-			
Accounts Receivable- Other Government		_	8 512	-	8 512
Accounts Receivable - Other Government		_		-	
Accounts Receivable - Tenants		-	· · · · · · · · · · · · · · · · · · ·	-	
Accounts Receivable - Tenants		_		-	
Allowance for Doubtful Accounts - Ternants	Accounts Receivable - Tenants	_		_	
Allowance for Doubtful Accounts - Other (101,477) (101,477)	Allowance for Doubtful Accounts -Tenants	_		_	
Notes, Leans, & Mortgages Receivable - Current 18,000 18,000 Fraud Recovery 147,492 147,494 147,944 1,898,010 18,808,685 18,000 18,00	Allowance for Doubtful Accounts - Other	_		_	
Fraud Recovery	Notes, Loans, & Mortgages Receivable - Current	_		_	
Allowance for Doubtful Accounts - Fraud (47,492) (47,492) Accrued Interest Receivable 1		_		_	
Accrued Interest Receivables	Allowance for Doubtful Accounts - Fraud	_		-	
Other Current Assets: Investments - Unrestricted -<	Accrued Interest Receivable	_		-	
Investments - Unrestricted	Total Receivables, Net		247,549	-	247,549
Investments - Unrestricted	01. 0			-	
Investments - Restricted for Payment of Current Liability 1					
Investments- Restricted for Payment of Current Liability		-	-	-	-
Prepaid Expenses and Other Assets 133,742 133,742 Inventories - - - - Allowance for Obsolete Inventories - - - - - Inter Program Due From (1,106,785) - <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-
Inventories		-	-	-	-
Allowance for Obsolete Inventories		-	133,742	-	133,742
Inter Program Due From (1,106,785) - - 5,9800 5,9800 5,9800 1,000 1,		-	-	-	-
Assets Held for Sale		(1.106.505)	-	-	-
TOTAL CURRENT ASSETS (1,106,785) 8,043,698 6,450 8,050,148 NONCURRENT ASSETS: Capital Assets: Land - 5,424,146 62,064 5,486,210 Buildings - 36,411,305 2,087,936 38,499,241 Furniture, Equipment & Machinery - Dwellings - 548,572 - 548,572 Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure - - - - Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685 Notes, Loans and Mortgages Receivable - Non-Current (190,541) 22,542,633 - 22,542,633 Notes, Loans and Mortgages Receivable - Non-Current - Past Due - - - - - Grants Receivable- Non Current - - - -		(1,106,785)	50 900	-	-
NONCURRENT ASSETS: Capital Assets: Land		(1,106,785)		6,450	
Land - 5,424,146 62,064 5,486,210 Buildings - 36,411,305 2,087,936 38,499,241 Furniture, Equipment & Machinery - Dwellings - 548,572 - 548,572 Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure - - - - Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685 Notes, Loans and Mortgages Receivable - Non-Current (190,541) 22,542,633 - 22,542,633 Notes, Loans and Mortgages Receivable - Non-Current - Past Due - - - - Grants Receivable - Non Current - - - - - Other Assets - - - - - - Investments in Joint Ventures - 2,327,136 - <td>NONCURRENT ASSETS:</td> <td></td> <td></td> <td>,</td> <td></td>	NONCURRENT ASSETS:			,	
Land - 5,424,146 62,064 5,486,210 Buildings - 36,411,305 2,087,936 38,499,241 Furniture, Equipment & Machinery - Dwellings - 548,572 - 548,572 Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure - - - - Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685 Notes, Loans and Mortgages Receivable - Non-Current (190,541) 22,542,633 - 22,542,633 Notes, Loans and Mortgages Receivable - Non-Current - Past Due - - - - Grants Receivable - Non Current - - - - - Other Assets - - - - - - Investments in Joint Ventures - 2,327,136 - <td></td> <td></td> <td></td> <td></td> <td></td>					
Buildings - 36,411,305 2,087,936 38,499,241 Furniture, Equipment & Machinery - Dwellings - 548,572 - 548,572 Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure - - - - Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685 Notes, Loans and Mortgages Receivable - Non-Current (190,541) 22,542,633 - 22,542,633 Notes, Loans and Mortgages Receivable - Non-Current - Past Due - - - - - Grants Receivable - Non Current - - - - - - Other Assets - - - - - - - Investments in Joint Ventures - 2,327,136 - 2,327,136 - 2,327,136 </td <td>•</td> <td></td> <td></td> <td></td> <td></td>	•				
Furniture, Equipment & Machinery - Dwellings - \$48,572 - \$48,572 Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure - - - - - Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685 Notes, Loans and Mortgages Receivable - Non-Current (190,541) 22,542,633 - 22,542,633 Notes, Loans and Mortgages Receivable - Non-Current - Past Due - - - - - Grants Receivable - Non Current - - - - - - Other Assets - - - - - - - Investments in Joint Ventures - 2,327,136 - 2,327,136 - 2,327,136 TOTAL NONCURRENT ASSETS (190,541) 41,870,444 1,898,01		-			
Furniture, Equipment & Machinery - Administration - 753,555 - 753,555 Accumulated Depreciation - (26,196,909) (251,990) (26,448,899) Construction in Progress - 60,006 - 60,006 Infrastructure	-	-		2,087,936	
Accumulated Depreciation		-		-	
Construction in Progress - 60,006 - 60,006 Infrastructure -		-	· · · · · · · · · · · · · · · · · · ·	(251,000)	
Infrastructure		-		(251,990)	
Total Capital Assets, Net - 17,000,675 1,898,010 18,898,685	-	-	60,006	-	60,006
Notes, Loans and Mortgages Receivable - Non-Current - Past Due - <td></td> <td></td> <td>17,000,675</td> <td>1,898,010</td> <td>18,898,685</td>			17,000,675	1,898,010	18,898,685
Notes, Loans and Mortgages Receivable - Non-Current - Past Due - <td></td> <td></td> <td></td> <td></td> <td></td>					
Grants Receivable- Non Current - <td< td=""><td>Notes, Loans and Mortgages Receivable - Non-Current</td><td>(190,541)</td><td>22,542,633</td><td>-</td><td>22,542,633</td></td<>	Notes, Loans and Mortgages Receivable - Non-Current	(190,541)	22,542,633	-	22,542,633
Other Assets - <t< td=""><td>Notes, Loans and Mortgages Receivable - Non-Current - Past Due</td><td>-</td><td>-</td><td>-</td><td>-</td></t<>	Notes, Loans and Mortgages Receivable - Non-Current - Past Due	-	-	-	-
Investments in Joint Ventures - 2,327,136 - 2,327,136 TOTAL NONCURRENT ASSETS (190,541) 41,870,444 1,898,010 43,768,454 DEFERRED OUTFLOW OF RESOURCES - 1,940,694 - 1,940,694	Grants Receivable- Non Current	-	-	-	-
TOTAL NONCURRENT ASSETS (190,541) 41,870,444 1,898,010 43,768,454 DEFERRED OUTFLOW OF RESOURCES - 1,940,694 - 1,940,694	Other Assets	-	-	-	-
DEFERRED OUTFLOW OF RESOURCES - 1,940,694 - 1,940,694			2,327,136	-	2,327,136
	TOTAL NONCURRENT ASSETS	(190,541)	41,870,444	1,898,010	43,768,454
TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES (1,297,326) 51,854,836 1,904,460 53,759,296	DEFERRED OUTFLOW OF RESOURCES	-	1,940,694	-	1,940,694
	TOTAL ASSETS AND DEFERRED OUTFLOW OF RESOURCES	(1,297,326)	51,854,836	1,904,460	53,759,296

	Low-Rent Public Housing 14.850	Housing Choice Vouchers 14.871	Business Activities	Multifamily Housing Service Coordinators 14.191	Youth Build Program 17.274
LIABILITIES, DEFERRED INFLOW OF RESOURCES,					
AND NET POSITION LIABILITIES:					
LIABILITIES:					
CURRENT LIABILITIES:					
Bank Overdraft	-	-	_	_	_
Accounts Payable <= 90 Days	279,140	94,423	_	190	1,299
Accounts Payable >90 Days Past Due	,		206	1,513	-,
Accrued Wage/Payroll Taxes Payable	19,832	8,892		-,	4,089
Accrued Compensated Absences - Current Portion	3,600	5,069	_	_	115
Accrued Contingency Liability	-	-	_	_	-
Accrued Interest Payable	_	_	-	_	-
Accounts Payable - HUD PHA Programs	-	_	_	_	_
Account Payable - PHA Projects	_	_	_	_	_
Accounts Payable - Other Government	_	_	_	_	_
Tenant Security Deposits	98,317	_		_	
Unearned Revenue	10,512				
Current Portion of Long Term Debt - Capital Projects/Mortgage Revenue	10,312	-	22,488	-	-
Current Portion of Long Term Debt-Operating Borrowings	-	-	22,488	-	-
Other Current Liabilities	-	-		-	-
Accrued Liabilities - Other	- 20.112	-	14,430	-	-
	30,112	5,125		-	-
Inter Program - Due To	-	-	501,212	68,815	35,834
Loan Liability - Current TOTAL CURRENT LIABILITIES	441,513	113,509	538,336	70,518	41,337
NONGUIDENT LUDWITTES					
NONCURRENT LIABILITIES:					
Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue	-	-	388,667	-	-
Long-term Debt, Net of Current - Operating Borrowings	-	-	-	-	-
Non-current Liabilities - Other	8,542	47,559	-	-	-
Accrued Compensated Absences - Non Current	20,396	28,722	-	-	651
Loan Liability - Non Current	-	-	190,541	-	-
FASB 5 Liabilities	-	-	-	-	-
Accrued Pension and OPEB Liabilities	749,421	190,520	-	-	-
TOTAL NONCURRENT LIABILITIES	778,359	266,801	579,208	-	651
TOTAL LIABILITIES	1,219,872	380,310	1,117,544	70,518	41,988
DEFERRED INFLOW OF RESOURCES	26,405	6,713	-		-
NET POSITION :					
Net Investment in Capital Assets	11,843,118	8,054	639,896		
Restricted Net Position	8,244,574	383,439	13,825,518	•	-
Unrestricted Net Position	3,017,597	149,247	1,730,817	-	-
TOTAL NET POSITION	23,105,289	540,740			
TO THE POSITION	23,103,289	340,740	16,196,231	-	<u>-</u>
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES, AND NET POSITION					

	ROSS 14.870	Section 8 Moderate Housing Assistance 14.856	New Construction Section 8 Programs 14.182	CDBG	НОМЕ
LIABILITIES, DEFERRED INFLOW OF RESOURCES, AND NET POSITION					
LIABILITIES:					
CURRENT LIABILITIES:					
Bank Overdraft					
Accounts Payable <= 90 Days	1.074	(251	52.206	- 002	1// 72/
Accounts Payable >90 Days Accounts Payable >90 Days Past Due	1,074	6,251	53,206	993	166,736
Accounts rayable >50 Days rast Due Accrued Wage/Payroll Taxes Payable	2 596			-	-
Accrued Compensated Absences - Current Portion	3,586	6,713	71	-	-
Accrued Contingency Liability	-	-	870	-	-
Accrued Interest Payable					
Accounts Payable - HUD PHA Programs	-	406,625	_	-	-
Account Payable - PHA Projects	-	400,023	-	-	-
Accounts Payable - Other Government	-	-	-	-	-
Tenant Security Deposits	-	-	- 22 422	-	-
Unearned Revenue	-	-	22,422	-	-
	-	16	9	-	-
Current Portion of Long Term Debt - Capital Projects/Mortgage Revenue	-	-	-	-	-
Current Portion of Long Term Debt-Operating Borrowings	-	-	-	-	-
Other Current Liabilities	-	-	-	-	-
Accrued Liabilities - Other	-	-	-	-	-
Inter Program - Due To	36,335	-	-	1,163	-
Loan Liability - Current TOTAL CURRENT LIABILITIES	40,995	419,605	76,578	2,156	166,736
NONCURRENT LIABILITIES:					
Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue					
Long-term Debt, Net of Current - Capital Projects/Mongage Revenue Long-term Debt, Net of Current - Operating Borrowings	-	-	-	-	-
	-	-	-	-	-
Non-current Liabilities - Other	-	-	-	-	-
Accrued Compensated Absences - Non Current	-	-	4,928	-	-
Loan Liability - Non Current	-	-	-	-	-
FASB 5 Liabilities	-	-	-	-	-
Accrued Pension and OPEB Liabilities	-	-	23,646	-	-
TOTAL NONCURRENT LIABILITIES	-	-	28,574	-	
TOTAL LIABILITIES	40,995	419,605	105,152	2,156	166,736
DEFERRED INFLOW OF RESOURCES		-	833		
NET POSITION:					
Net Investment in Capital Assets	_	_	408,618	_	_
Restricted Net Position	-	406,625	1,293,325	-	-
Unrestricted Net Position	-	(406,625)		-	(166,736)
TOTAL NET POSITION		(400,023)	•		
TOTAL BELLOSHION	-	-	2,360,858	-	(166,736)
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES, AND NET POSITION	40,995	419,605	2,466,843	2,156	
=	40,793	417,003	4,400,043	4,130	

	Section 8 Special Allocations 14.195	State/Local	Blended Component Unit	cocc	Subtotal
LIABILITIES, DEFERRED INFLOW OF RESOURCES, AND NET POSITION					
LIABILITIES:					
CURRENT LIABILITIES:					
Bank Overdraft	_	_	_	_	_
Accounts Payable <= 90 Days			24,162	178,874	806,348
Accounts Payable >90 Days Past Due	<u>-</u>	-	24,102	170,074	1,719
Accrued Wage/Payroll Taxes Payable	<u>-</u>	-	334	19,690	63,207
Accrued Compensated Absences - Current Portion	-	-	334		
Accrued Contingency Liability	-	-	-	7,522	17,176
Accrued Interest Payable	_	_	_	_	_
Accounts Payable - HUD PHA Programs		_	_		406,625
Account Payable - PHA Projects					-400,023
Accounts Payable - Other Government	<u>-</u>	-	_	_	
Tenant Security Deposits	-	-	8,006	-	128,745
Unearned Revenue	-	-	8,000	-	10,537
Current Portion of Long Term Debt - Capital Projects/Mortgage Revenue	-	-	-	-	
	-	-	-	-	22,488
Current Portion of Long Term Debt-Operating Borrowings Other Current Liabilities	-	-	-	-	
	-	1,829	266	-	16,525
Accrued Liabilities - Other	-	-	20,581	31,966	87,784
Inter Program - Due To	-	-	463,426	-	1,106,785
Loan Liability - Current TOTAL CURRENT LIABILITIES		1,829	516,775	238,052	2,667,939
TOTAL CORREST EMBERTES	-	1,829	310,773	238,032	2,007,939
NONCURRENT LIABILITIES:					
Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue	-	-	-	-	388,667
Long-term Debt, Net of Current - Operating Borrowings	-	-	-	-	-
Non-current Liabilities - Other	_	-	-	-	56,101
Accrued Compensated Absences - Non Current	_	-	-	41,264	95,961
Loan Liability - Non Current	_	_	-	-	190,541
FASB 5 Liabilities	-	_	_	_	´-
Accrued Pension and OPEB Liabilities	-	_	_	1,504,949	2,468,536
TOTAL NONCURRENT LIABILITIES	-	-	-	1,546,213	3,199,806
TOTAL LIABILITIES	-	1,829	516,775	1,784,265	5,867,745
DEFERRED INFLOW OF RESOURCES				53,026	86,977
NET POSITION:					
Net Investment in Capital Assets	-	2,483,348	1,197,350	9,136	16,589,520
Restricted Net Position	-	1,829	299,767	-	24,455,077
Unrestricted Net Position		937,825	(384,312)	616,115	6,152,843
TOTAL NET POSITION		3,423,002	1,112,805	625,251	47,197,440
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES,					
AND NET POSITION					

	ELIM	Total	Discretely Presented Component Unit	Grand Total
LIABILITIES, DEFERRED INFLOW OF RESOURCES,				
AND NET POSITION				
LIABILITIES:				
CURRENT LIABILITIES:				
Bank Overdraft	-	-	-	-
Accounts Payable <= 90 Days	-	806,348	17,333	823,681
Accounts Payable >90 Days Past Due		1,719	· -	1,719
Accrued Wage/Payroll Taxes Payable	-	63,207	_	63,207
Accrued Compensated Absences - Current Portion Accrued Contingency Liability	-	17,176	-	17,176
Accrued Interest Payable	-	-	630,934	630,934
Accounts Payable - HUD PHA Programs	-	406,625	-	406,625
Account Payable - PHA Projects	-	-	-	-
Acccounts Payable - Other Government		-	-	-
Tenant Security Deposits	-	128,745	-	128,745
Unearned Revenue	-	10,537	-	10,537
Current Portion of Long Term Debt - Capital Projects/Mortgage Revenue	-	22,488	1,928,376	1,950,864
Current Portion of Long Term Debt-Operating Borrowings		-	-	-
Other Current Liabilities	-	16,525	134,593	151,118
Accrued Liabilities - Other	-	87,784	-	87,784
Inter Program - Due To	(1,106,785)	-	-	-
Loan Liability - Current		-	-	-
TOTAL CURRENT LIABILITIES	(1,106,785)	1,561,154	2,711,236	4,272,390
NONCURRENT LIABILITIES:				
Long-term Debt, Net of Current - Capital Projects/Mortgage Revenue	-	388,667	-	388,667
Long-term Debt, Net of Current - Operating Borrowings	-	-	-	-
Non-current Liabilities - Other	-	56,101	1,222,505	1,278,606
Accrued Compensated Absences - Non Current	-	95,961	-	95,961
Loan Liability - Non Current	(190,541)	-	750,000	750,000
FASB 5 Liabilities	-	_	· <u>-</u>	-
Accrued Pension and OPEB Liabilities	-	2,468,536	-	2,468,536
TOTAL NONCURRENT LIABILITIES	(190,541)	3,009,265	1,972,505	4,981,770
TOTAL LIABILITIES	(1,297,326)	4,570,419	4,683,741	9,254,160
DEFERRED INFLOW OF RESOURCES	-	86,977	-	86,977
NET POSITION :				
Net Investment in Capital Assets	_	16,589,520	(780,366)	15,809,154
Restricted Net Position	_	24,455,077	-	24,455,077
Unrestricted Net Position	_	6,152,843	(1,998,915)	4,153,928
TOTAL NET POSITION	-	47,197,440	(2,779,281)	44,418,159
_				
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES, AND NET POSITION	(1,297,326)	51,854,836	1.904.460	53,759,296
=	(1,277,020)	21,027,020	1,707,700	30,737,270

	Low-Rent Public Housing 14.850	Housing Choice Vouchers 14.871	Business Activities	Multifamily Housing Service Coordinators 14.191	Youth Build Program 17.274
REVENUES:					
Net Tenant Rental Revenue	1,310,620	-	-	-	-
Tenant Revenue - Other Total Tenant Revenue	149,130 1,459,750	-	-	-	<u> </u>
Total Tenant Revenue	1,459,750	-	-	-	-
HUD PHA Operating Grants Capital Grants	3,832,102 2,849,950	10,467,607	-	71,365	-
Management Fee	-	-	-	-	-
Asset Management Fee	-	-	-	-	-
Book Keeping Fee	-	-	-	-	-
Front Line Service Fee	-	-			
Other Fees		-			
Total Fees Revenue	-	-	-	-	-
Other Government Grants	_	_	_	_	599,562
Investment Income - Unrestricted	_	_	_	_	-
Mortgage Interest Income	-	-	10,355	-	-
Proceeds from Disposition of Assets Held for Sale	-	-	-	-	-
Cost of Sale of Assets	-	-	-	-	-
Fraud Recovery	-	25,932	-	-	-
Other Revenue	250,309	1,012,724	1,177	-	34
Gain or Loss on Sale of Capital Assets Investment Income - Restricted	(4,736,130)	-	384,642	-	-
TOTAL REVENUES	3,655,981	11,506,263	396,174	71,365	599,596
		, ,		,	<u> </u>
EXPENSES: Administrative					
Administrative Salaries	529,223	318,063	_	_	129,968
Auditing Fees	6,127	6,675	_	_	-
Management Fee	520,783	278,772	-	-	42,186
Book-keeping Fee	100,120	175,216	-	-	-
Advertising and Marketing	3,789	-	-	-	-
Employee Benefit contributions - Administrative	206,978	107,643	-	-	35,944
Office Expenses	82,616	97,702	788	-	59,647
Legal Expense	5,261	1,654	5	- 117	1 445
Travel Expense Allocated Overhead	2,976	5,834	-	116	1,445
Other	102,528	60,302	2,757	7,728	_
Total Administrative Expense	1,560,401	1,051,861	3,550	7,844	269,190
•	74.260		-	,	
Asset Management Fee	74,360	-	-	-	
Tenant Services Tenant Services - Salaries				51,750	
Relocation Costs	8,352	5,431	-	31,730	-
Employee Benefit Contributions - Tenant Services	3,244	825	_	6,122	_
Tenant Services - Other	16,026	-	-	-	296,274
Total Tenant Services	27,622	6,256	-	57,872	296,274
Utilities					
Water	148,544	_	1,525	_	102
Electricity	368,773	-	2,416	-	1,480
Gas	126,194	-	52	-	38
Fuel	-	-	-	-	-
Labor	558	-	-	-	-
Sewer	214,143	-	-	-	-
Employee Benefit Contributions - Utilities	-	-	2.054	-	
Other Utilities Expense Total Utilities	858,212	<u>-</u>	2,054 6,047		1,620
Total Offices	636,212	-	0,047	-	1,020
Ordinary Maintenance & Operations					
Ordinary Maintenance and Operations - Labor	335,942		_	-	_
Ordinary Maintenance and Operations - Materials and Other	218,840	8,445	3,104	561	6,768
Ordinary Maintenance and Operations Contracts Employee Benefit Contributions - Ordinary Maintenance	777,188	12,796	14,738	-	-
Total Maintenance	104,972 1,436,942	3,545 24,786	17,842	561	6,768
Town Maintenance	1,430,942	24,700	17,042	301	0,708

	ROSS 14.870	Section 8 Moderate Housing Assistance 14.856	New Construction Section 8 Programs 14.182	CDBG	номе
REVENUES:					
Net Tenant Rental Revenue	-	-	323,031	-	-
Tenant Revenue - Other		-	2,230	-	
Total Tenant Revenue	-	-	325,261	-	-
HUD PHA Operating Grants Capital Grants	251,690	1,751,371	497,366	9,219	677,397 -
Management Fee	_	_	-	_	_
Asset Management Fee		_	_	-	_
Book Keeping Fee	_	_	_	_	_
Front Line Service Fee	_	_	-	_	_
Other Fees	_	_	_	_	_
Total Fees Revenue	-	-	-	-	-
Other Government Grants					
Investment Income - Unrestricted	-	- 5	-	-	-
Mortgage Interest Income	_	-		-	_
Proceeds from Disposition of Assets Held for Sale				-	
Cost of Sale of Assets	_	_	_	_	_
Fraud Recovery	_	_	-	_	_
Other Revenue	_	2,451	878	_	_
Gain or Loss on Sale of Capital Assets	_	-,	-	_	_
Investment Income - Restricted	-	-	-	-	_
TOTAL REVENUES	251,690	1,753,827	823,505	9,219	677,397
EXPENSES:	,	, ,	,	,	
Administrative Administrative Salaries	135,871	101 621	51.670		
Administrative Salaries Auditing Fees	133,8/1	101,621 2,997	51,670 4,500	-	-
Management Fee	-	36,564	64,269	-	-
Book-keeping Fee		22,853	8,895	-	
Advertising and Marketing	_	-	-	_	_
Employee Benefit contributions - Administrative	17,558	29,271	15,228	_	_
Office Expenses	2,428	12,530	21,717	_	_
Legal Expense	-	5,055	-	_	_
Travel Expense	865	-	579	_	_
Allocated Overhead	-	-	-	-	_
Other	30,530	-	-	-	-
Total Administrative Expense	187,252	210,891	166,858	-	-
Asset Management Fee		-	12,000	-	
Tenant Services Tenant Services - Salaries	20.200				
Relocation Costs	39,209	-	937	-	-
Employee Benefit Contributions - Tenant Services	3,359	-	103	-	-
Tenant Services - Other	3,339	-	7,053	9,219	_
Total Tenant Services	42,568	-	8,093	9,219	-
Utilities	,		,	,	
Water	-	-	20,991	-	-
Electricity	-	-	54,842	-	-
Gas	-	-	29,981	-	-
Fuel	-	-	-	-	-
Labor	-	-	- 26 271	-	-
Sewer Employee Benefit Contributions - Utilities	-	-	26,271	-	-
Other Utilities Expense	-	-	-	-	-
Total Utilities			132,085		
Ordinary Maintenance & Operations			,		
Ordinary Maintenance and Operations - Labor	-	-	51,650	-	-
Ordinary Maintenance and Operations - Materials and Other	763	-	29,296	-	-
Ordinary Maintenance and Operations Contracts	-	12,372	63,198	-	-
Employee Benefit Contributions - Ordinary Maintenance	-	-	6,246	-	-
Total Maintenance	763	12,372	150,390	-	-

No. Tennar Revenue Coher 10,00,00 10		Section 8 Special Allocations 14.195	State/Local	Blended Component Unit	cocc	Subtotal
Not Tensar Recents 1,935 1,241,050 1,201,250	REVENUES:					
Part		_	_	108.055	-	1.741.706
Page	Tenant Revenue - Other	-	-		-	
Capacita	Total Tenant Revenue	-	-	109,648	-	1,894,659
Capacita	HUD PHA Operating Grants	102 977	_	_	_	17 661 094
Sease Management Fee		-	-		-	
Book Repring Fre	Management Fee	-	-	-	850,313	850,313
Front Lim Service Fee	Asset Management Fee	-	-	-	17,840	17,840
Other Fees		-	-	-	259,800	259,800
Total Fees Revenue				-	-	-
Other Government Grants . . 5.99.82 Investment Income - Unrestricted .					1 127 052	1 127 052
Mortagae Interest Income	Total Fees Revenue	-	-	-	1,127,953	1,127,953
Mortgage Interest Income	Other Government Grants	-	-	-	-	599,562
Procest from Disposition of Assets Held for Sale	Investment Income - Unrestricted	-	-	-	-	5
Cot of Sale of Assets - - 5.93 2.59,34 4.01,259 2.00 2.0	Mortgage Interest Income	-	-	-	-	10,355
Paralle Reovery		-	-	-	-	-
One Revenue 4 45 278,64 40,125 Gain or Loso noise of Capital Asets 10,27 113,98 3,71,46 25,71,34 TOTAL REVENUES 10,277 113,98 3,71,46 23,71,34 TOTAL REVENUES EXPENSIS. Administrative Suppose the colspan="4">Suppose th		-	-	-	-	-
Gain closs on Sale of Capital Assets 1,80,732,50 10,973,250 10,975 11,389 3,751,461 23,713,444 EVENSES:		-	-	-	-	
Total accessment Income - Restricted 10,977 113,987 3,751,461 23,713,441 24,713,441		-	-			
Tenant Services Salaries Sa		-	-		(160,133)	(4,507,325)
Administrative Salaries		102,977	-		3,751,461	23,713,444
Administrative Salaries	TVPTVOTO					
Administrative Salaries 15,022 744,385 2,025,823 Auditing Fees 20,646 7,954 32,915 Book-keeping Fee 20,646 - 63,220 Book-keeping Fee - 2,858 - 309,942 Advertising and Marketing - 4,240 394,125 810,987 Office Expenses - 8,308 233,897 519,633 Legal Expense - - 15,348 27,323 Travel Expense - - - 15,348 27,323 Travel Expense - - - - 15,348 27,323 Travel Expense - - - - - - - 2,323 Travel Expense -						
Auditing Fees . 4,662 7,954 32,915 Management Fee . 2,646 - 963,220 Book-keeping Fee . 2,888 - 30,942 Advertising and Marketing . 4,240 394,125 810,987 Employee Benefit contributions - Administrative . 4,240 394,125 810,987 Office Expenses . 8,308 233,897 519,633 Legal Expense . . 190 15,710 25,715 Allocated Overhead .				15 022	744 385	2 025 823
Management Fee 20,646 963,220 Book-keeping Fee 2,858 309,942 Advertising and Marketing - 1,400 394,125 810,987 Employee Benefit contributions - Administrative - 8,308 233,897 151,638 Office Expenses - 190 15,710 25,715 Allocated Overhead - - - 168,534 27,323 Total Idministrative Expense - - - 168,534 372,379 Total Idministrative Expense - - 168,534 372,379 Total Idministrative Expense - - 157,7953 509,0126 Asset Management Fee - 3,840 - 90,200 Tenant Services - - 1,577,953 50,901,726 Asset Management Fee - - 3,840 - 90,200 Tenant Services - - - - 90,200 Electricity - - - - - <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td>		-	-			
Book-keeping Fee	_	_	_			
Advertising and Marketing - - 3,789 Employee Benefit contributions - Administrative - 4,240 394,125 810,987 Office Expenses - 8,308 233,897 519,633 Legal Expense - 190 13,710 25,715 Allocated Overhead -		_	_		-	
Office Expenses - 8,308 233,877 519,633 Legal Expense - - 15,348 27,323 Travel Expense - - 190 13,710 25,715 Allocated Overhead -		-	-		-	
Legal Expense - - 15,348 27,323 Travel Expense - - 190 13,710 25,715 Allocated Overhead -	Employee Benefit contributions - Administrative	-	-	4,240	394,125	810,987
Travel Expense - 190 13,710 25,715 Allocated Overhead - - - 168,534 372,379 Total Administrative Expense - - 55,926 1,577,953 5,091,726 Asset Management Fee - - 3,840 - 90,200 Tenant Services - - - 90,959 Relocation Costs - - - - 90,959 Relocation Costs - - - - - 90,959 Relocation Costs - - - - - 90,959 Relocation Costs -	Office Expenses	-	-	8,308	233,897	519,633
Allocated Overhead		-	-	-	15,348	27,323
Other - - 168,534 372,379 Total Administrative Expense - 55,926 1,577,953 5,091,726 Asset Management Fee - 3,840 - 90,200 Tenant Services - - - - 90,200 Tenant Services - - - - 90,959 Relocation Costs - - 181 - 14,901 Employee Benefit Contributions - Tenant Services - - 6,866 - 335,438 Total Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - - 6,866 - 335,438 Total Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - Other - - 1,040 - - - - - - - - - - - - - - - - - - <td></td> <td>-</td> <td>-</td> <td>190</td> <td>13,710</td> <td>25,715</td>		-	-	190	13,710	25,715
Total Administrative Expense - 55,926 1,577,953 5,091,726 Asset Management Fee - - 3,840 - 90,200 Tenant Services - - - - 90,200 Tenant Services - - - 90,959 Relocation Costs - - - 6,516 20,169 Employee Benefit Contributions - Tenant Services - - - 6,866 - 335,438 Total Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - Other - - - 6,866 - 335,438 Utilities -		-		-	-	
Asset Management Fee - 3,840 - 90,200			-			
Tenant Services	Total Administrative Expense		-	55,926	1,5//,953	5,091,726
Tenant Services - Salaries - - - - 90,959 Relocation Costs - - 181 - 14,901 Employee Benefit Contributions - Tenant Services - - - 6,866 20,169 Tenant Services - - 6,866 - 335,438 Total Tenant Services - - 7,047 6,516 246,467 Utilities Water - - 2,179 1,063 174,404 Electricity - - 18,942 23,978 470,431 Gas - - 13,220 1,279 170,764 Fuel - - - - - - Labor -<	Asset Management Fee		-	3,840	-	90,200
Relocation Costs						
Employee Benefit Contributions - Tenant Services - - - 6,516 20,169 Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - - 7,047 6,516 461,467 Utilities - - 2,179 1,063 174,404 Electricity - - 18,942 23,978 470,431 Gas - - 13,220 1,279 170,764 Fuel - - 13,220 1,279 170,764 Fuel -		-	-		-	
Tenant Services - Other - - 6,866 - 335,438 Total Tenant Services - - 7,047 6,516 461,467 Utilities		-	-		- 6 5 1 6	
Total Tenant Services	1 3					
Water - - 2,179 1,063 174,404 Electricity - - 18,942 23,978 470,431 Gas - - 13,220 1,279 170,764 Fuel - 558 -			-			
Water - - 2,179 1,063 174,404 Electricity - - 18,942 23,978 470,431 Gas - - 13,220 1,279 170,764 Fuel - 558 -	******					
Electricity				2 170	1.062	174 404
Gas - - 13,220 1,279 170,764 Fuel -		-	-			
Fuel - - - - - - - - - 558 588 Sewer - - - - - 558 588 Sewer - - - - - 558 588 Sewer -						
Labor - - - - 558 Sewer - - 2,109 - 242,523 Employee Benefit Contributions - Utilities - - 2,109 - 242,523 Other Utilities Expense - - - 103 2,157 Total Utilities - - 36,450 26,423 1,060,837 Ordinary Maintenance & Operations - - 3,236 - 390,828 Ordinary Maintenance and Operations - Labor - - 3,236 - 390,828 Ordinary Maintenance and Operations - Materials and Other - 4,005 34,052 305,834 Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874		_	_		-	
Sewer - - 2,109 - 242,523 Employee Benefit Contributions - Utilities -		_	_		-	
Other Utilities Expense - 103 2,157 Total Utilities - - 36,450 26,423 1,060,837 Ordinary Maintenance & Operations - - 3,236 - 390,828 Ordinary Maintenance and Operations - Materials and Other - - 4,005 34,052 305,834 Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - 1,114 27,997 143,874		-	-	2,109	-	
Total Utilities	Employee Benefit Contributions - Utilities			-	-	-
Ordinary Maintenance & Operations - 3,236 - 390,828 Ordinary Maintenance and Operations - Labor - - 4,005 34,052 305,834 Ordinary Maintenance and Operations - Materials and Other - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874	1			-	103	2,157
Ordinary Maintenance and Operations - Labor - - 3,236 - 390,828 Ordinary Maintenance and Operations - Materials and Other - - 4,005 34,052 305,834 Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874	Total Utilities	-	-	36,450	26,423	1,060,837
Ordinary Maintenance and Operations - Labor - - 3,236 - 390,828 Ordinary Maintenance and Operations - Materials and Other - - 4,005 34,052 305,834 Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874	Ordinary Maintenance & Operations					
Ordinary Maintenance and Operations - Materials and Other - - 4,005 34,052 305,834 Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874		-	-	3,236	-	390,828
Ordinary Maintenance and Operations Contracts - - 45,793 392,424 1,318,509 Employee Benefit Contributions - Ordinary Maintenance - - 1,114 27,997 143,874		-	-		34,052	
		-	-	45,793	392,424	1,318,509
Total Maintenance 54,148 454,473 2,159,045			-			
	Total Maintenance		-	54,148	454,473	2,159,045

	ELIM	Total	Discretely Presented Component Unit	Grand Total
REVENUES:	-			
Net Tenant Rental Revenue	-	1,741,706	-	1,741,706
Tenant Revenue - Other Total Tenant Revenue		152,953 1,894,659	<u> </u>	152,953 1,894,659
HUD PHA Operating Grants	-	17,661,094	-	17,661,094
Capital Grants	-	2,849,950	-	2,849,950
Management Fee	(850,313)	-	-	-
Asset Management Fee	(17,840)	-	-	-
Book Keeping Fee Front Line Service Fee	(259,800)	-	-	-
Other Fees	-	-	-	
Total Fees Revenue	(1,127,953)	-	<u> </u>	-
Other Government Grants	-	599,562	-	599,562
Investment Income - Unrestricted	-	5	-	5
Mortgage Interest Income	-	10,355	-	10,355
Proceeds from Disposition of Assets Held for Sale	-	-	-	-
Cost of Sale of Assets	-	-	-	-
Fraud Recovery	-	25,932	-	25,932
Other Revenue	-	4,051,259	88,240	4,139,499
Gain or Loss on Sale of Capital Assets	-	(4,507,325)	-	(4,507,325
Investment Income - Restricted	(1.127.052)	- 22 595 491	- 00 240	
TOTAL REVENUES	(1,127,953)	22,585,491	88,240	22,673,731
EXPENSES:				
Administrative				
Administrative Salaries	-	2,025,823	-	2,025,823
Auditing Fees	-	32,915	11,864	44,779
Management Fee	(850,313)	112,907	-	112,907
Book-keeping Fee	(259,800)	50,142	-	50,142
Advertising and Marketing	-	3,789	-	3,789
Employee Benefit contributions - Administrative	-	810,987	-	810,987
Office Expenses	-	519,633	-	519,633
Legal Expense	-	27,323	18,572	45,895
Travel Expense Allocated Overhead	-	25,715	-	25,715
Other	-	372,379	25,282	397,661
Total Administrative Expense	(1,110,113)	3,981,613	55,718	4,037,331
Asset Management Fee	(17,840)	72,360	2,000	74,360
Tenant Services				
Tenant Services Tenant Services - Salaries	-	90,959	-	90,959
Relocation Costs	-	14,901	-	14,901
Employee Benefit Contributions - Tenant Services	-	20,169	-	20,169
Tenant Services - Other		335,438	-	335,438
Total Tenant Services		461,467	-	461,467
Utilities				
Water	-	174,404	15,275	189,679
Electricity	-	470,431	35,417	505,848
Gas	-	170,764	-	170,764
Fuel	-	-	-	-
Labor	-	558	-	558
Sewer	-	242,523	-	242,523
Employee Benefit Contributions - Utilities	-		-	
Other Utilities Expense Total Utilities	<u> </u>	2,157 1,060,837	50,692	1,109,372
		, -,,	y	,,
Ordinary Maintenance & Operations Ordinary Maintenance and Operations - Labor		200.020		200.020
Ordinary Maintenance and Operations - Labor Ordinary Maintenance and Operations - Materials and Other	-	390,828	2.062	390,828
1	-	305,834	2,062	307,896
Ordinary Maintenance and Operations Contracts Employee Benefit Contributions - Ordinary Maintenance	-	1,318,509 143,874	13,059	1,331,568 143,874
Total Maintenance		2,159,045	15 121	2,174,166
i otai iviailiteliailee		2,139,045	15,121	4,1/4,166

	Low-Rent Public Housing 14.850	Housing Choice Vouchers 14.871	Business Activities	Multifamily Housing Service Coordinators 14.191	Youth Build Program 17.274
EXPENSES (continued):					
Protective Services					
Protective Services- Labor	-	-	-	-	-
Protective Services - Other Contract Costs Protective Services - Other	22.470	-	-	-	32
Employee Benefit Contributions- Protective Services	22,479		-	-	32
Total Protective Services	22,479			-	32
Insurance Premiums					
Property Insurance	-	-	-	-	-
Liability Insurance	31,974	19,966	-	3,161	7,976
Workmen's Compensation	23,817	10,886	-	1,785	17,736
All Other Insurance		-		-	-
Total insurance Premiums	55,791	30,852	-	4,946	25,712
General Expenses					
Other General Expenses	1,084,776	114,453	_	_	_
Compensated Absences	3,615	-	_	142	_
Payments in Lieu of Taxes	27,688	_	6,987	-	-
Bad debt - Tenant Rents	41,162	_	-	-	-
Bad debt - Other	· -	31,434	-	_	_
Severance Expense	-	-	-	-	-
Total Other General Expenses	1,157,241	145,887	6,987	142	
Financial Expenses					
Interest of Mortgage (or Bonds) Payable	35,358	_	15,040	_	_
Interest on Notes Payable (Short and Long Term)	-	_	-	_	_
Amortization of Bond Issue Costs	-	_	_	-	-
Total Financial Expenses	35,358	-	15,040	-	-
TOTAL OPERATING EXPENSES	5,228,406	1,259,642	49,466	71,365	599,596
EXCESS OPERATING REVENUE	(1,572,425)	10,246,621	346,708	-	-
Other Expenses					
Extraordinary Maintenance	220,358	_	_	-	
Casualty Losses- Non-capitalized	· -	-	-	_	
Housing Assistance Payments	-	9,926,474	-	-	-
HAP Portability-In	-	-	-	-	
Depreciation Expense	1,035,531	8,894	33,784	-	-
Fraud Losses	-	-	-	-	
Capital Outlays- Governmental Funds	-	-	-	-	
Debt Principal Payment- Governmental Funds	-	-	-	-	
Dwelling Units Rent Expense	114,453	0.025.260	22.704	-	
Total Other Expenses	1,370,342	9,935,368	33,784	-	-
TOTAL EXPENSES	6,598,748	11,195,010	83,250	71,365	599,596
EXCESS OF REVENUE OVER EXPENSES	(2,942,767)	311,253	312,924	-	-
Equity transfer	(1,639,215)	_	_	_	_
Prior period adjustment	(97,231)	(24,706)	(88,657)		
Operating transfer in/out	(, , , , , , , , , , , , , , , , , , ,	(2.,, (0))	-	_	_
Beginning Net Position	27,784,502	254,193	15,971,964	<u>-</u> _	<u> </u>
Ending Net Position	23,105,289	540,740	16,196,231	-	

_	ROSS 14.870	Section 8 Moderate Housing Assistance 14.856	New Construction Section 8 Programs 14.182	CDBG	НОМЕ
EXPENSES (continued):					
Protective Services					
Protective Services- Labor		-	-	-	-
Protective Services - Other Contract Costs	-	-	-	-	-
Protective Services - Other	-	-	96	-	-
Employee Benefit Contributions- Protective Services Total Protective Services		-	- 06	-	
Total Protective Services	-	-	96	-	-
Insurance Premiums					
Property Insurance	_	_	6,143	-	_
Liability Insurance	12,575	6,534	-	-	_
Workmen's Compensation	7,116	3,582	3,378	-	_
All Other Insurance	-	-	-	-	-
Total insurance Premiums	19,691	10,116	9,521	-	
General Expenses					
Other General Expenses	-	-	-	-	-
Compensated Absences	1,416	-	-	-	-
Payments in Lieu of Taxes	-	-	2,310	-	-
Bad debt - Tenant Rents	-	-	3,026	-	-
Bad debt - Other	-	-	-	-	-
Severance Expense	1.416	-	5.226	-	-
Total Other General Expenses	1,416	-	5,336	-	<u> </u>
Financial Expenses Interest of Mortgage (or Bonds) Payable Interest on Notes Payable (Short and Long Term) Amortization of Bond Issue Costs	- - -	- - -	- - -	- - -	-
Total Financial Expenses	-	-	-	-	-
TOTAL OPERATING EXPENSES	251,690	233,379	484,379	9,219	-
EXCESS OPERATING REVENUE		1,520,448	339,126	-	677,397
Other Expenses					
Extraordinary Maintenance	-	_	87,651		
Casualty Losses- Non-capitalized	-	-	-		
Housing Assistance Payments	-	1,533,712	-	-	-
HAP Portability-In	-	-	-		
Depreciation Expense	-	-	6,205	-	-
Fraud Losses	-	-			
Capital Outlays- Governmental Funds	-	-			
Debt Principal Payment- Governmental Funds	-	-			
Dwelling Units Rent Expense			02.056		
Total Other Expenses	<u> </u>	1,533,712	93,856	-	<u> </u>
TOTAL EXPENSES	251,690	1,767,091	578,235	9,219	-
EXCESS OF REVENUE OVER EXPENSES		(13,264)	245,270	-	677,397
Equity transfer	_	13,264	(500,000)	_	(844,133)
Prior period adjustment		15,201	(3,061)		(3.1,123)
Operating transfer in/out	-	_	-	_	_
Beginning Net Position	<u>-</u> _	-	2,618,649	-	
Ending Net Position		<u> </u>	2,360,858		(166,736)
	-				

	Section 8 Special Allocations 14.195	State/Local	Blended Component Unit	COCC	Subtotal
EXPENSES (continued):					
Protective Services					
Protective Services- Labor			-	-	-
Protective Services - Other Contract Costs	-	-	-	-	-
Protective Services - Other	-	-	-	-	22,607
Employee Benefit Contributions- Protective Services			-	-	-
Total Protective Services	-	-	-	-	22,607
Insurance Premiums					
Property Insurance	_	-	20,423	70,952	97,518
Liability Insurance	_	-		-	82,186
Workmen's Compensation	_	-	732	30,933	99,965
All Other Insurance			-	-	-
Total insurance Premiums	-	-	21,155	101,885	279,669
General Expenses					
Other General Expenses	_	_	_	35,129	1,234,358
Compensated Absences	-	-	-	-	5,173
Payments in Lieu of Taxes	-	-	6,585	-	43,570
Bad debt - Tenant Rents	-	-	503	-	44,691
Bad debt - Other	-	-	-	34,175	65,609
Severance Expense			-	-	-
Total Other General Expenses	=	-	7,088	69,304	1,393,401
Financial Expenses Interest of Mortgage (or Bonds) Payable Interest on Notes Payable (Short and Long Term)	-	-	Ī	-	50,398
Amortization of Bond Issue Costs		-	-	-	50.200
Total Financial Expenses	-	-	-	-	50,398
TOTAL OPERATING EXPENSES	-	-	185,654	2,236,554	10,609,350
EXCESS OPERATING REVENUE	102,977	-	(71,665)	1,514,907	13,104,094
Other Expenses Extraordinary Maintenance Casualty Losses- Non-capitalized			-	97,447 -	405,456 -
Housing Assistance Payments	-	-	-	-	11,460,186
HAP Portability-In			-	-	-
Depreciation Expense	-	-	77,357	9,136	1,170,907
Fraud Losses			-	-	-
Capital Outlays- Governmental Funds Debt Principal Payment- Governmental Funds			-	-	-
Dwelling Units Rent Expense			-	-	114,453
Total Other Expenses	-	-	77,357	106,583	13,151,002
TOTAL EXPENSES	-	-	263,011	2,343,137	23,760,352
EXCESS OF REVENUE OVER EXPENSES	102,977	=	(149,022)	1,408,324	(46,908)
Equity transfer	-	3,423,002	500,000	(1,699,149)	(746,231)
Prior period adjustment				(195,190)	(408,845)
Operating transfer in/out	(102,977)	-	102,977	-	-
Beginning Net Position	-	-	658,850	1,111,266	48,399,424
Ending Net Position		3,423,002	1,112,805	625,251	47,197,440

	ELIM	Total	Discretely Presented Component Unit	Grand Total
EXPENSES (continued):	<u> </u>			
Protective Services				
Protective Services- Labor	-	_		
Protective Services - Other Contract Costs	-	_	-	-
Protective Services - Other	_	22,607	_	22,607
Employee Benefit Contributions- Protective Services	-	-	_	,
Total Protective Services	-	22,607	-	22,607
Insurance Premiums				
Property Insurance	-	97,518	17,773	115,291
Liability Insurance	-	82,186	-	82,186
Workmen's Compensation	-	99,965	-	99,965
All Other Insurance	-	-	-	
Total insurance Premiums	-	279,669	17,773	297,442
General Expenses				
Other General Expenses	-	1,234,358	18,750	1,253,108
Compensated Absences	-	5,173	-	5,173
Payments in Lieu of Taxes	-	43,570	-	43,570
Bad debt - Tenant Rents	-	44,691	-	44,691
Bad debt - Other	-	65,609	_	65,609
Severance Expense	_	-	_	,
Total Other General Expenses	-	1,393,401	18,750	1,412,151
Financial Expenses				
Interest of Mortgage (or Bonds) Payable	-	50,398	117,947	168,345
Interest on Notes Payable (Short and Long Term)	-	-	-	
Amortization of Bond Issue Costs	-	_	3,550	3,550
Total Financial Expenses		50,398	121,497	171,895
TOTAL OPERATING EXPENSES	(1,127,953)	9,481,397	281,551	9,760,791
EXCESS OPERATING REVENUE		13,104,094	(193,311)	12,912,940
Other Expenses				
		105 156		
Extraordinary Maintenance	-	405,456	-	
Casualty Losses- Non-capitalized	-	-	-	11 460 106
Housing Assistance Payments	-	11,460,186	-	11,460,186
HAP Portability-In	-	1 170 007		1 226 605
Depreciation Expense	-	1,170,907	55,788	1,226,695
Fraud Losses	-	-	-	
Capital Outlays- Governmental Funds	-	-	-	
Debt Principal Payment- Governmental Funds	-	-	-	
Dwelling Units Rent Expense		114,453	-	12 (0) (0)
Total Other Expenses	-	13,151,002	55,788	12,686,881
TOTAL EXPENSES	(1,127,953)	22,632,399	337,339	22,447,672
EXCESS OF REVENUE OVER EXPENSES		(46,908)	(249,099)	(296,007)
Equity transfer	-	(746,231)	746,231	-
Prior period adjustment	-	(408,845)	-	(408,845)
Operating transfer in/out	_	-	_	-
Beginning Net Position		48,399,424	(3,276,413)	45,123,011
Ending Net Position	_	47,197,440	(2,779,281)	44,418,159

Spartanburg, South Carolina Year ended September 30, 2016

Statement and Certification of Actual Capital Fund Program Costs

Grant Year SC16P003501-13

1 The actual program costs of Phase SC16P003501-11 are as follows:

Funds Approved Funds Expended	\$ 1,233,145 1,233,145
Excess/(Deficiency) of Funds	\$ -
Funds Advanced Funds Expended	\$ 1,233,145 1,233,145
Excess/(Deficiency) of Funds Advanced	\$ -

- 2 Audit period additions totaled \$227,070.
- 3 The total program costs as stated on the Annual Statement/Performance and Evaluation Report is in agreement with the Actual Modernization Cost Certificate as submitted to HUD for approval is in agreement with the PHA's records.
- 4 All Capital Fund Program costs have been paid and all related liabilities have been discharged through payment.

Spartanburg, South Carolina Year ended September 30, 2016

Statement and Certification of Actual Capital Fund Program Costs

Grant Year SC16P003501-14

1 The actual program costs of Phase SC16P003501-12 are as follows:

Funds Approved Funds Expended	\$ 1,378,942 1,378,942
Excess/(Deficiency) of Funds	\$ -
Funds Advanced Funds Expended	\$ 1,378,942 1,378,942
Excess/(Deficiency) of Funds Advanced	\$ _

- 2 Audit period additions totaled \$1,038,204.
- 3 The total program costs as stated on the Annual Statement/Performance and Evaluation Report is in agreement with the Actual Modernization Cost Certificate as submitted to HUD for approval is in agreement with the PHA's records.
- 4 All Capital Fund Program costs have been paid and all related liabilities have been discharged through payment.

Spartanburg, South Carolina Year ended September 30, 2016

Statement and Certification of Actual Capital Fund Program Costs

Grant Year SC16R003501-08

1 The actual program costs of Phase SC16R003501-09 are as follows:

Funds Approved Funds Expended	\$ 244,916 244,916
Excess/(Deficiency) of Funds	\$ -
Funds Advanced Funds Expended	\$ 244,916 244,916
Excess/(Deficiency) of Funds Advanced	\$ -

- 2 There were no additions during the audit period.
- 3 The total program costs as stated on the Annual Statement/Performance and Evaluation Report is in agreement with the Actual Modernization Cost Certificates submitted to HUD for approval is in agreement with the PHA's records.
- 4 All Capital Fund Program costs have been paid and all related liabilities have been discharged through payment.

Spartanburg, South Carolina Year ended September 30, 2016

Statement and Certification of Actual Capital Fund Program Costs

Grant Year SC16R003502-13

1 The actual program costs of Phase SC16R003501-10 are as follows:

Funds Approved Funds Expended	\$ 257,258 257,258
Excess/(Deficiency) of Funds	\$ -
Funds Advanced Funds Expended	\$ 257,258 257,258
Excess/(Deficiency) of Funds Advanced	\$ -

- 2 There were no additions during the audit period.
- 3 The total program costs as stated on the Annual Statement/Performance and Evaluation Report is in agreement with the Actual Modernization Cost Certificate as submitted to HUD for approval is in agreement with the PHA's records.
- 4 All Capital Fund Program costs have been paid and all related liabilities have been discharged through payment.

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners of the Housing Authority of the City of Spartanburg Spartanburg, South Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the discretely presented component units of the Housing Authority of the City of Spartanburg (the Authority) as of and for the year ended September 30, 2016, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated April ___, 2017.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Bethesda, Maryland April ___, 2017

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Commissioners of the Housing Authority of the City of Spartanburg Spartanburg, South Carolina

Report on Compliance for Each Major Federal Program

We have audited the Housing Authority of the City of Spartanburg's (the Authority) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Authority's major federal programs for the year ended September 30, 2016. The Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Authority's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Authority's compliance.

Opinion on Each Major Federal Program

In our opinion, the Authority, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2016.

Report on Internal Control over Compliance

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance.

Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Bethesda, Maryland June 22, 2016

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended September 30, 2016

Federal and State <u>Grantor/Program Title</u>	CFDA <u>Number</u>	Grant Expeditures
U.S. Department of Housing and Urban Development (HUD):		
Public Housing:		
Low Rent Public Housing Operating Fund	14.850	\$ 3,550,832
Capital Fund Program	14.872	3,131,220
Resident Opportunities and Supportive Services	14.870	251,690
Section 8 Housing Assistance Program:		
Housing Choice Voucher Program	14.871	10,467,607
New Construction S/R Section 8 Programs (Cluster)	14.182	497,366
Moderate Rehabilitation Program (Cluster)	14.856	1,751,371
Multifamily Housing Service Coordinators:		
Multifamily Housing Elderly Service Coordinators	14.191	71,365
Special Allocation Housing Assistance Payments Program:		
Vocational Funds (pass-through from State of South Carolina)	14.195	102,977
CDBG Program:		
CDBG Funds (pass-through from City of Spartanburg)	14.258	9,219
HOME Programs		
HOME Program: HOME Funds (pass-through from County of Spartanburg)	14.239	677,397
TOTAL HUD FINANCIAL ASSISTANCE		20,511,044
U.S. DEPARTMENT OF LABOR:		
Youth Build Program:		
Youth Build/Face Forward Programs	17.274	599,562
TOTAL EXPENDITURES OF FEDERAL AWARDS		\$ 21,110,606

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS September 30, 2016

1. BASIS OF PRESENTATION

The schedule of expenditures of federal awards is presented using the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Uniform Guidance, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

2. SUBRECIPIENTS

The Housing Authority of the City of Spartanburg provided no federal awards to subrecipients during the fiscal year ending September 30, 2016.

3. FINDINGS AND QUESTIONED COSTS

Any findings and questioned costs identified in connection with the 2016 Single Audit would be disclosed in Schedule I and status of prior year findings and questioned costs would be disclosed in Schedule II.

HUD has conducted several reviews of the Authority and has issued their reports on the results of some of these reviews. The Authority has responded to the reviews for which reports have been issued.

4. COST RATES

The Authority has not elected to use the 10% deminimis cost rate.

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG SCHEDULE OF FINDINGS AND QUESTIONED COSTS September 30, 2016

SECTION I – SUMMARY OF AUDITOR'S RESULTS

Financial Statements

1.	Type of auditor's report issued:		J	Inmodified
2.	Internal control over financial reporting:a. Material weakness(es) identified?b. Significant deficiency(ies) identified that are not			No
	considered to be material weakness(es)?			No
3.	Noncompliance material to financial statements noted?			No
Fe	deral Awards			
4.	Internal control over major programs:a. Material weakness(es) identified?b. Significant deficiency(ies) identified that are not			No
	considered to be material weakness(es)?			No
5.	Type of auditor's report issued on compliance for major programs:		Į	Jnmodified
6.	Any audit findings disclosed that are required to be reported in accordance with 2 CFR 100.516(a)?			No
7.	Identification of Major Programs:			
	Federal Grantor/Program Title U.S. Department of Housing and Urban Development (HUD):	CFDA No.		
	Housing Choice Voucher Program HOME Investment Partnerships Program	14.871 14.239	\$ \$	10,467,607 677,397
8.	Dollar threshold used to distinguish between Type A and Type B programs:		\$	750,000
9.	Auditee qualified as low-risk auditee?			No

HOUSING AUTHORITY OF CITY OF SPARTANBURG SCHEDULE OF FINDINGS AND QUESTIONED COSTS September 30, 2016

SECTION II – FINANCIAL STATEMENT FINDINGS
None.
SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS
None.

HOUSING AUTHORITY OF THE CITY OF SPARTANBURG SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS September 30, 2016

SECTION IV – PRIOR YEAR FINANCIAL STATEMENT FINDINGS
None.
SECTION V – PRIOR YEAR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS
None.



FY2018 Approved Annual Public Housing Plan

U. S. Department of Housing and Urban Development



South Carolina State Office Strom Thurmond Federal Building 1835 Assembly Street Columbia, South Carolina 29201-2480

September 5, 2017

Ms. Terril Bates Executive Director Spartanburg Housing Authority 2271 South Pine Street Spartanburg, South Carolina 29302

Dear Ms. Bates:

SUBJECT: Fiscal Year Beginning October 1, 2017, One Year Plan

Spartanburg Housing Authority

This letter is to inform you that the Annual Public Housing Agency (PHA) Plan for the Spartanburg Housing Authority for the Fiscal Year beginning October 1, 2017 (SC003v02) is approved. This approval of the PHA Plan does not constitute an endorsement of the strategies and policies outlined in the plan.

In providing assistance to families under programs covered by this plan, the Spartanburg Housing Authority will comply with the rules, standards, and policies established in its approved plan, as provided in 24CFR Part 903 and other applicable regulations. Your approved plan and all required attachments and documents must be made available for review and inspection at the principal office of the Spartanburg Housing Authority during normal business hours.

If you have any questions regarding your PHA Plan or the information in this letter, please contact Randy Dyal at (803) 765-5312.

Sincerely,

Eric Bickley

Director

Public Housing Program Center

Annual PHA Plan (Standard PHAs and Troubled PHAs)

U.S. Department of Housing and Urban Development Office of Public and Indian Housing OMB No. 2577-0226 Expires: 02/29/2016

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services. The plans informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families.

Applicability. Form HUD-50075-ST is to be completed annually by **STANDARD PHAs or TROUBLED PHAs**. PHAs that meet the definition of a High Performer PHA, Small PHA, HCV-Only PHA or Qualified PHA <u>do not</u> need to submit this form.

Definitions.

- (1) *High-Performer PHA* A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on <u>both</u> of the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments if administering both programs, or PHAS if only administering public housing.
- (2) Small PHA A PHA that is not designated as PHAS or SEMAP troubled, or at risk of being designated as troubled, that owns or manages less than 250 public housing Asset Management units and any number of vouchers where the total combined units exceeds 550.
- (3) Housing Choice Voucher (HCV) Only PHA A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment and does not own or manage public housing.
- (4) Standard PHA A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceeds 550, and that was designated as a standard performer in the most recent PHAS or SEMAP assessments.
- (5) Troubled PHA A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.
- (6) Qualified PHA A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined, and is not PHAS or SEMAP troubled.

A.	PHA Information.					
A.1	PHA Code: SC003 PHA Type: Standard PH PHA Plan for Fiscal Year Be PHA Inventory (Based on Ar Number of Public Housing (PHA Plan Submission Type: Availability of Information. the specific location(s) where Plan are available for inspectic (AMP) and main office or cen are also encouraged to provide	me: The Housing Authority of the City of Spartanburg de: SC003 pe: Standard PHA ☐ Troubled PHA In for Fiscal Year Beginning: (MM/YYYY): 10/2017 entory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above) of Public Housing (PH) Units 720 Number of Housing Choice Vouchers (HCVs) 2,290 Total Combined Units/Vouchers 3,010 Ity of Information. PHAs must have the elements listed below in sections B and C readily available to the public. A PHA must identify it location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA available for inspection by the public. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website. PHAs incouraged to provide each resident council a copy of their PHA Plans. Consortia: (Check box if submitting a Joint PHA Plan and complete table below)				
Participating PHAs PHA Code Program(s) in the Consortia Program(s) not in the No. of Un				No. of Units in	Each Program	
	Lead PHA:			Consortia	PH	HCV
В.	Annual Plan Elements					

B.1	Revision of PHA Plan Elements.
	(a) Have the following PHA Plan elements been revised by the PHA?
	Y N □ Statement of Housing Needs and Strategy for Addressing Housing Needs □ Deconcentration and Other Policies that Govern Eligibility, Selection, and Admissions. □ Financial Resources. □ Rent Determination. □ Operation and Management. □ Grievance Procedures. □ Homeownership Programs. □ Community Service and Self-Sufficiency Programs. □ Safety and Crime Prevention. □ Pet Policy. □ Asset Management. □ Substantial Deviation. □ Significant Amendment/Modification
	☐ M Significant Amendment/Modification

Statement of Housing Needs and Strategy for Addressing Housing Needs

The Spartanburg Housing Authority (SHA) strives to assist in addressing the needs of low-income, very low-income and extremely low-income families in the City of Spartanburg and Spartanburg County. SHA does this through its Asset Management Program, Housing Choice Voucher (HCV) Program, Mod Rehab Program, and other Affordable / Moderate Income Programs and HUD's Rental Assistance Demonstration (RAD) program.

There continues to be a need for affordable housing programs provided by the PHA as evidenced by occupancy rates in assisted housing as well as by response to wait list openings for Public Housing, HCV and Affordable Housing within the jurisdiction.

SHA serves over 3,660 families under its various housing programs (See Table 1 below):

Table 1

Housing Programs	Units	Vouchers
Public Housing	720	
Housing Choice Voucher (HCV) HCV (Voucher Program)		1,952
Mod Rehab		226
Affordable/Moderate Income	424	338
Total	1,144	2,516

Families served are within the maximum income limit of the 80% median family income for Spartanburg County. Rent payments are based on adjusted annual income. There are currently waiting lists for admission. (See Table 2)

Table 2

Waiting List by Program	
Asset Management	1377
HCV	741
Mod Rehab	20
Project Base	26
Affordable/Moderate Income	1415
RAD	367
Total	3946

The 2016 Median Income for the Spartanburg, SC MSA is \$52,900. Income Limits are based on the family size or number of persons in the family. The average household consists of three members, a parent and two children. Thirty percent of area median income limit (AMI) in the Spartanburg, SC, MSA (Metropolitan Statistical Area) for a family with three is \$20,090. Ninety three percent of families in the Asset Management program fall below this limit. The Housing

Choice Voucher (HCV) participants are at 74% AMI. The Mod Rehab program participants are at 100% of AMI and other Affordable Housing Programs in Spartanburg are at 85.3% AMI.

In 2016, SHA opened the HCV waiting list to elderly and disabled households only. SHA may open the HCV waiting list to general populations in 2017.

Households of various races and ethnic groups of families are on our waiting lists for Asset Management: 17.3% White, 70% Black, 1% Asian, and 11.6% Hispanic. The Housing Choice Voucher (HCV) Program waiting lists total 18.3% White, 76.8% Black, .3% Asian, and 3.9% Hispanic. Finally for our other Affordable Housing Programs, those households are 13.5% White, 73% Black, 1.2% Asian, and 12.3% Hispanic.

Affordability

Like many South Carolina communities, affordability is by far the largest housing problem in Spartanburg. The most recent Census estimates show 45.7% of renters and 23.2% of homeowners pay more than 30% of their income on housing costs (2015 American Community Survey).

Supply

As of February 2017, there were 4,028 households on the Spartanburg Housing Authority's waiting lists. There is a significantly high unmet demand for assisted housing in Spartanburg. Current funding levels simply do not allow supply to meet the demand.

Quality

Quality affordable units that are both decent and safe are needed throughout the jurisdiction.

Accessibility

SHA complies with or exceeds the Americans with Disabilities Act (ADA) requirements by having 5% of its housing stock meet the accessibility requirements. This applies to non ACC units owned by SHA as well.

Size of Units

SHA's Asset Management units are comprised of various sizes and types of units which include duplexes, garden style apartments, and townhouses, and high-rise apartments.

Location

Factors that must be considered in developing housing include location, services, amenities, proximity to health care, shopping, affordability, transportation and schools.

Strategies for Addressing the Housing Needs

- 1. SHA intends to maintain the availability of decent, safe and affordable housing needs by:
 - a. Providing One for one replacements of units repositioned due to RAD.
 - b. Leveraging private or other public funds as available to create additional affordable housing opportunities. SHA will:

- i. Continue to support and to seek partnerships and alliances with non-profit and for-profit developers
- ii. Identify opportunities, Low-Income Housing Tax Credits (LIHTC) RAD, Project-Based Vouchers, HOME or other grants supporting rehabilitation or development
- iii. Consider utilizing bonding capacity
- c. Utilize Demolition or Disposition Transitional Funding (formerly Replacement Housing Factor Funds) and or development fees as available.
- d. Review opportunities to acquire or build units or developments.
- e. Use LIHTC program (both 4% & 9% credits) when available to rehabilitate existing, and construct new, rental and Asset Management units where applicable.
- f. Review efforts by the City of Spartanburg to support the Highland Community in the development of a Master Plan..
- g. Maintain a minimum of 98% occupancy rate. Maintain vacant unit turnover time at or below 20 days.
- h. Improve housing management monitoring and internal reporting tools. Maintain a high level of accountability, while implementing timely tracking, scheduling, and follow-up for rent collection efforts, vacancy turnover management, and new leases.
- 2. Review applications for additional vouchers through the NOFA process.
 - a. The Housing Choice Voucher (HCV) HCV Program may issue an RFP for project based vouchers, or will utilize PBV's in accordance with RAD guidance in an effort to support the increase of affordable assisted housing within the community.

The City's Consolidated Plan reflects a lack of affordable housing as a potential barrier. SHA has entered into an MOU with the City of Spartanburg and the County of Spartanburg to address the HUD, Affirmately Furthering Fair Housing protocol, if implemented by HUD. SHA participates in the United Way, Financial Stability and Housing Task Force, and continues to work with community partners to identify and address issues involving affordable housing. SHA will seek replacement of Asset Management units lost to the inventory through demolition, mixed finance development, and Housing Choice Voucher (HCV) HCV replacement housing resources. SHA will market the Housing Choice Voucher (HCV) HCV program among owners, particularly those outside of areas of minority and poverty concentration.

<u>Homeownership</u>

SHA will continue to utilize its HUD approved Section 32 Homeownership Plan to increase homeownership opportunities. It is expected that over the next two years all of the homes in the plan will transition to RAD. SHA will review regulatory issues with HUD in the administration of a plan in conjunction with NACA. After HUD review, SHA may pilot this program with up to 250 HCV's.

Deconcentration and Other Policies that Govern Eligibility, Selection, and Admissions

PHA Policies Governing Eligibility, Selection, Admissions Policy, including De-concentration and Wait List Procedures. [24 CFR Part 903.7 (b)]

The following eligibility requirements apply to applicant families seeking Asset Management assistance:

- 1. A family as defined by HUD and the SHA:
 - a. Heads of household where at least one member of the household is either a citizen or eligible non-citizen. (24 CFR Part 5, Subpart E).
 - b. Has an Annual Income at the time of admission that does not exceed the lowincome limit for occupancy established by HUD and posted separately in the SHA offices.
 - c. Provides a Social Security number for all family members, age 6 or older, or will provide written certification that they do not have Social Security numbers;
 - d. Meets or exceeds the tenant Selection and Suitability Criteria as set forth in this policy.
- 2. All applicants will be processed in accordance with HUD's regulations (24 CFR Part 960) and sound management practices. Applicants will be required to demonstrate ability to comply with essential provisions of the lease.
- 3. SHA will permanently deny admission to Asset Management persons convicted of manufacturing or producing methamphetamine on the premises of the assisted housing project in violation of any Federal or State law. "Premises" is defined as the building or complex in which the dwelling unit is located, including common areas and grounds. SHA will not waive this requirement.
- 4. SHA will make unit offers based on time and date of application, needed bedroom size, and any local preferences. Two offers are made based on unit availability.
- 5. SHA purges its waiting list through public notices and letters to applicants every two years.
- 6. SHA will consider mitigating circumstance when considering denial of assistance based on criminal activity.

Implementation of the following activities will assist the agency in increasing the income levels of families currently residing in communities with a concentration of poverty, as well as helping residents overcome the barriers of transportation, education and child care.

- 1. SHA is administering its Self-sufficiency Program as a tool for assisting residents and participants in increasing their wage earning capacity.
- 2. SHA will continue to administer ROSS grants promoting job training and employment opportunities to families residing in Asset Management properties through our Connections Program. Other grants assist senior and disabled residents to live longer and more independently in assisted units.
- 3. SHA has administered a CSS program component designed to foster Job Readiness and Training, Case Management and Referrals, Counseling and Job Placement.
- 4. SHA administers a YouthBuild Program, funded by the Department of Labor. SHA tenants and participants are eligible to join the program.

SHA will comply with HUD regulations concerning income mixing in Asset Management properties.

5. Preferences have been implemented for homeless and veterans. The preference will permit homeless veterans to receive additional points when waitlists are open. SHA's HCV

program is currently administering a TBRA (tenant based rental assistance program) which provides rental assistance to homeless veterans. Two Hundred Thousand dollars have been provided by HOME funds, through the County of Spartanburg. Approximately 12-15 veterans will be served in unincorporated areas of the county.

6. SHA will seek replacement of Asset Management units lost to the inventory through demolition, mixed finance development, and Housing Choice Voucher (HCV) HCV replacement housing resources. SHA will market the Housing Choice Voucher (HCV) HCV program among owners, particularly those outside of areas of minority and poverty concentration.

Financial Resources

FEDERAL FUNDS	2016
Low Rent Asset Management Operating fund	3,382,102
Capital Fund Program	2,849,950
Resident Opportunities and Self Sufficiency	251,690
Housing Choice Voucher	10,467,607
New Construction S/R HCV Programs (Cluster)	497,366
Moderate Rehabilitation Program (Cluster)	1,751,371
Multifamily Housing Elderly Service	71,365
Coordinators	
Special Allocation – Vocational Funds (SC state	102,997
pass-through)	
CDBG Funds (pass-through from City of	9,219
Spartanburg)	
HOME Funds (pass-through from City of	677,397
Spartanburg)	
YouthBuild Program	559,562
Total Federal Grants	21,110,606
OTHER INCOME	
Dwelling Rents	1,741,706
Late Charges, Court Fees, Maintenance	152,953
Gain on disposition of assets	(4,507,325)
Other income	4,087,551
TOTAL RESOURCES	22,585,491
TOTAL RESOURCES	22,585,491

Rent Determination

Rent is determined by establishing the household's total tenant payment (TTP) in accordance with 24 CFR 5.628.

HUD regulations specify the formula for calculating the total tenant payment (TTP) for a tenant family. TTP is the highest of the following amounts, rounded to the nearest dollar:

- 30% of the family's monthly adjusted income (adjusted income is defined in Part II)
- 10% of the family's monthly gross income (annual income, as defined in Part I, divided by 12)
- The welfare rent (in as-paid states only)

• A minimum rent of \$50 has been established by SHA.

The SHA has authority to suspend and exempt families from minimum rent when a financial hardship exists, as defined in section 6-III.B of the ACOP.

Homeownership Programs

SHA has an approved Section 32 Homeownership Program with 17 remaining PHA Scattered Site homes, which are planned to sell. These PHA Scattered Site homes are all in AMP 40 the HUD Sites numbers are 3-11, 3-23, 3-24 and 3-28. SHA will submit a RAD diminimus application for these homes.

Homeownership

SHA will continue to seek opportunities for participants in the area of homeownership.

- 1. SHA will submit a disposition application for the homes remaining in the Sec 32 program.
- 2. SHA has recently submitted a Rental Assistance Demonstration (RAD) Grant for AMP 40 which includes all of the scattered site single family homes in the Section 32 Program. If approved SHA plans to dispose of the majority of these homes by selling them as is to any individual, the sale would not be restricted to low-income buyers.
- 3. Review Lease Purchase Program to increase success in low-income families to becoming first time homeowners. SHA also would like to revise and implement a Lease Purchase Program.

Housing Choice Voucher Program

Housing Choice Voucher (HCV) HCV Program will continue with its Homeownership Program. SHA is reviewing an option to utilize up to 250 housing choice vouchers in conjunction with the NACA program.

Voucher homeownership program: SHA will continue operation of its homeownership program.

Housing Choice Voucher Waitlist

The Spartanburg Housing Authority will utilize a lottery system to place applicants on the waiting list for the Housing Choice Voucher Program. All program applications are accepted electronically. Applicants may visit the HCV office to utilize a public computer.

Once the application deadline expires and the waitlist is closed, SHA will conduct a lottery to randomly assign a lottery number to all pre-applications in the preliminary applicant pool. The pre-applications will then be placed on the HCV waitlist in sequential order based on the assigned lottery number, and then sorted by preference(s) to determine the position on the waitlist.

SHA will determine the total number of families to be placed on the wait list. The total number of families on the waitlist should not exceed a reasonable estimated wait time to be selected from the waitlist. Applicants selected for placement on the waitlist will be notified. Those applications not selected for the waitlist will received a notice and must reapply when the waiting list reopens.

SHA will amend the HCV waitlist to include a local preference. SHA will adopt a local residency preference for all Housing Choice Voucher waitlists. Local Preferences are used to give a priority to serving applicants on the waitlist that qualify for the preference. Once an applicant is on the waitlist, additional points from any preferences chosen are applied. These additional points move the application to a higher position on the waitlist, allowing the applicant to be served sooner. The

local residency preference will be given to applicants who are a resident of Spartanburg County.

SHA will adopt a Displaced by PHA- RAD preference. This preference will have the highest point value.

Community Service and Self-Sufficiency Programs

The Spartanburg Housing Authority will continue to provide resident services through the utilization of HUD funds and grants to Public Housing communities. We will support Resident Councils and Resident Advisory Boards, and work to increase their awareness and participation in community services and activities. SHA will partner with community organizations to provide supportive services to our residents and participants. SHA will continue to administer our Self-Sufficiency Program for both public housing residents and Housing Choice Voucher recipients. SHA administers a ROSS Grants for public housing residents, promoting job training and employment opportunities through the Connections Program. This program consists of job readiness assistance and training, case management and referrals, and job placement services. These activities may assist the agency in increasing the income levels of residents currently residing in communities. Additionally, the activities will help the residents overcome the barriers of transportation, education, and/or child care. Non-Public Housing Families who live in RAD communities will be assisted in accordance with HUD regulations. SHA partners with local colleges and businesses to offer training and employment opportunities to residents.

SHA has computer labs based in all public housing communities, which allow residents internet access to search for jobs, do homework or research information on self-sufficiency tools. The Spartanburg Housing Authority also administers a Homeownership Program to encourage and teach public housing residents about Homeownership. Other grants employ Service Coordinators to assist senior and disabled residents to live longer independently in their own apartments.

Safety and Crime Prevention

All of the Spartanburg Housing Authority's public housing properties are within the City Limits of the City of Spartanburg. All of these properties are under the jurisdiction of the Spartanburg Public Safety Department. The Spartanburg Housing Authority portfolio contains units in the County of Spartanburg, the jurisdiction of the Spartanburg County Sheriff. SHA regularly communicates with both agencies regarding community security issues. SHA will continue its efforts to effectively engage with Spartanburg Public Safety Department (SPSD).

- 1. SHA, through its agreement with SPSD receive daily reports of calls for service and weekly reports of incidents within public housing sites or crimes committed by persons residing within public housing.
- 2. SPSD has established a "HOTLINE" for residents to anonymously report any criminal activities. There is a "Hotspot" form that we pass out to residents to anonymously report crime.
- 3. The Archibald Rutledge Hi-Rise property has established a resident-staffed Reception Desk, seven days a week, during daytime hours, whereby entry into the building is monitored.
- 4. SHA maintains agreement with SPSD to provide supplemental patrols as needed, develop, and implement crime prevention strategies.

- 5. SHA will check criminal history using Yardi credit screening for all applicants who are 18 years of age or older, to determine whether any family member has engaged in violent or drug-related criminal activity.
- 6. SHA will check criminal history for all applicants who are 18 years of age or older. HUD requires denial of assistance to persons convicted as lifetime sexual offenders and for production of methamphetamines. SHA will consider mitigating circumstances in accordance with HUD guidance for other offenses.
- 7. To respond to the needs of child and adult victims of domestic violence, dating violence, sexual assault, or stalking, SHA will comply with all HUD VAWA regulations.

SPSD, as part of its agreement with SHA, provides officers as needed to testify, provides training, and assists in preparing documents for court, to ensure corrective measures are taken.

Asset Management Security Improvements:

- a. SHA continues to partner with community groups and Neighborhood Watch organizations.
- b. SHA has improved lighting at Prince Hall and Victoria Gardens
- c. SHA has removed foliage and trees in sight lines at Victoria Gardens to improve law enforcement ability to police the property.

VAWA

The SHA is in compliance with the VAWA provisions issued on December 16, 2016.

Asset Management

SHA manages its AMPs in accordance with HUD's Asset Management principals.

DECONCENTRATION AND INCOME TARGETING

1. Background

Included in Quality Housing and Work Responsibility Act of 1998 (QHWRA or Housing Reform Act) is a requirement that PHA's submit, with their Agency Plans, an admissions policy designed to promote income-mixing within Asset Management complexes. The U.S. Department of Housing and Urban Development (HUD) established "income-mixing" rules and tools for evaluation of the current income-mix. The procedures are delineated, "Rule to Deconcentrate Poverty and Promote Integration in Public Housing; Final Rule", published in the Federal Register as 24 CFR Part 903 and dated 22 December 2000.

2. Deconcentration Policy

It is the Spartanburg Housing Authority's (SHA) policy to provide for deconcentration of poverty and encourage income mixing with a goal of bringing higher income families into lower income complexes, and lower income families into higher income complexes. SHA will ensure that all marketing of our housing is targeted to all eligible income groups. Lower income residents will not be steered toward lower income complexes; higher income residents will not be steered toward

higher income complexes. Instead, residents decide where they would like to live. Each applicant that reaches the top of the waiting list will be offered the first available unit. However, if they do not wish to accept this unit offer, they will be given up to two additional offers. If an applicant declines three unit offers without good cause, that applicant will be cancelled from the waiting list.

3. Income Targeting

The Housing Authority will follow the statutory requirement that at least 40% of newly admitted families in any fiscal year should have an annual income at or below 30% of the area median income. To ensure this requirement is met, the Housing Authority will monitor incomes of newly admitted families.

4. Fair Housing

No action of the housing authority in attempting to achieve deconcentration and income-mixing shall violate Fair Housing policies.

B.2	New	Activities
13.4	new	Acuvines

(a)	Does the PHA intend	to undertake any ne	w activities related to	the following in t	he PHA's current	Fiscal Vear?
(a)	Does the LITA Intend	to unucltake any ne	w activities related to	the following in t	ne i iia s cuitent	Tiscai i cai:

Y	N	
	\boxtimes	Hope VI or Choice Neighborhoods.
	\boxtimes	Mixed Finance Modernization or Development.
	\boxtimes	Demolition and/or Disposition.
\boxtimes		Designated Housing for Elderly and/or Disabled Families.
\boxtimes		Conversion of Asset Management to Tenant-Based Assistance.
		Conversion of Public Housing to Project-Based Assistance under RAD.
	\boxtimes	Occupancy by Over-Income Families.
	\boxtimes	Occupancy by Police Officers.
\boxtimes		Non-Smoking Policies.
		Project-Based Vouchers.
\boxtimes		Units with Approved Vacancies for Modernization.
\boxtimes		Other Capital Grant Programs (i.e., Capital Fund Community Facilities Grants or Emergency Safety and Security Grants).

Mixed Finance Modernization of Development

The Spartanburg Housing Authority has an approved Rental Assistance Demonstration Program (RAD) portfolio conversion. The conversion of all Asset Management Properties to Project Based Rental Assistance is being completed in three phases.

Phase I

The first Phase of RAD consists of 8 properties with a total of 410 units. The RAD conversion transaction for Phase I closed in 2016.

Phase II

The second Phase of RAD consists of the 7 properties below. These properties are a combination of existing mixed finance communities that were developed under SHA's former HOPE VI program(s). The total units in each property includes both Asset Management and Non-Asset Management units. The Asset Management units will convert to Project Based Vouchers under the RAD Program. SHA has received a Commitment to Enter into a Housing Assistance Payments Contract (CHAP) for these properties and anticipates a RAD conversion closing in 2017.

EXISTING MIXED FINANCE PROPERTIES	TOTAL UNITS	RAD PROJECT BASED VOUCHERS
Country Garden Estates	50	10
Cedar Springs Townhomes	44	19
Collins Park	100	24
The Ridge at Southport	78	54

Cottage Grove	8	8	
NEW MIXED INCOME I	PARTNERS	HIP	
Cammie Clagett Phase II	78	78	
DIMINIMUS DISPOSITI	ON		
Single Family Houses	26	18	
TOTAL	384	235	

Cedar Springs Townhomes, Collins Park, The Ridge at Southport and Cottage Grove will convert under the RAD Program with no new financing.

Country Garden Estates will convert through refinancing. The initial 15-year Tax Credit compliance period has expired and SHA will exercise its first right of refusal to acquire the property as sole owner. A conventional loan will be utilized to pay off the existing first mortgage and fund some rehabilitation work.

Cammie Clagett Phase II – Phase II of the Cammie Clagett RAD conversion will consist of a Transfer of Assistance (TOA) to another site. SHA has partnered with the City of Spartanburg, the Northside Development Group and Spartanburg Housing Partners, a for profit developer, to transfer the remaining 78 RAD replacement units from the Cammie Clagett development to a new construction.

Single Family Homes – The single-family homes will be disposed of under a portfolio "diminimus" disposition and will not convert to RAD units. SHA will sell the units at fair market value under an open bid process.

<u>Phase III</u> – The final Phase of the RAD conversion includes the properties listed in the chart below. SHA will procure Development Partners to assist in the redevelopment of these properties. The proposed strategy for each property is summarized below.

PROPERTY	RAD CONVERSION UNITS	PROPOSED CONVERSION PLAN
Archibald Rutledge	150	Transfer of Assistance - Disposition
Archibald Village	50	Transfer of Assistance - Disposition
Camp Croft Courts	96	On Site Demolition and New Construction
		On Site Rehabilitation or Demolition
Victoria Gardens	80	determined by TDC.
NEW MIXED INCOM	IE PARTNERSHIP	
Prince Hall Apartments	100	Section 18 Disposition and Demolition
TOTAL	476	

Archibald Rutledge and Archibald Village – SHA proposes to transfer the RAD assistance from the existing properties to other properties throughout Spartanburg County. SHA will work with for profit and non-profit developers as well as existing property owners to determine multiple locations for placement of RAD PBV contracts. Upon completion of the TOA, SHA will dispose of the existing buildings and land at fair market value through a competitive bid process. SHA may propose development of units to support this transition, to the extent that development and financing tools are available.

Camp Croft Courts – SHA proposed to redevelop this property through an on-site two phase approach. Half of the existing residents will be temporarily relocated to allow for demolition and new construction of 50% of the apartments. Upon completion of the first phase, a second phase will be done in the same manner with the intent to replace all units on the site.

Victoria Gardens – The RAD conversion strategy for Victoria Gardens is a "sale" and rehabilitation of the existing buildings. SHA proposes to form a partnership and using tax exempt bond proceeds and 4% Low Income Housing Tax credits to complete substantial rehabilitation of Victoria Gardens. The level of construction work to be performed will require temporary relocation but the rehabilitation work will be phased to minimize any off-site relocation. In the event that rehabilitation is not financially feasible, SHA will consider demolition and new construction to insure one for one replacement, to the extent that development and financing tools are available.

Prince Hall – The redevelopment strategy for Prince Hall is to submit a Section 18 disposition based on obsolescence and secure tenant protection vouchers. Residents will have the opportunity to elect permanent relocation options that will include Project Based Vouchers or a Tenant Protection Voucher. SHA will provide intensive relocation case management services and all benefits under URA. SHA will "bank" the land until such time that a redevelopment opportunity arises for the location of the site.

In the event that this approach is not feasible, SHA will utilize strategies involving redevelopment of the property through a fee developer, Tax Credits or other financing tools.

SHA will adhere to all Uniform Relocation Act regulations where tenants are impacted by RAD.

SHA has formed a RAD Community Committee consisting of residents, staff, school officials, city representatives, United Way, Spartanburg police department and other interested persons. SHA will provide education and information and more importantly, receive feedback and input from our residents and community stake holders regarding the RAD process.

Non-smoking Policies

Smoking is prohibited in the common areas and the dwelling units at Archibald Rutledge Hi-Rise. Designated Smoking Areas were implemented at the site, 25 feet away from all entrances. US Department of Housing and Urban Development 24CFR part 965 "Instituting Smoke Free Public Housing". SHA will require all residents to comply with no smoking in any public housing property by August 1, 2018.

Project-Based Vouchers

As part of the redevelopment strategy and to improve the overall quality of the housing stock offered to the residents of Spartanburg County, SHA may project base up to 25% of its baseline voucher allocation. Preference for Project Based Vouchers will be combined with RAD vouchers for Transfer of Assistance conversion identified above.

HOUSING CHOICE VOUCHER – ADMINISTRATIVE PLAN UPDATE

Chapter 4 APPLICATIONS, WAITING LIST AND TENANT SELECTION p. 4-14 4. III.C. SELECTION METHOD p. 4-14 Local Preferences [24 CFR 982.207; HCV p. 4-16]

SHA will adopt a local residency preference for all Housing Choice Voucher waiting lists. Local Preferences are used to give a priority to serving applicants on the wait list that qualify for the preference. Once an applicant is on the wait list, additional points from any preferences chosen are applied. These additional points move the application to a higher position on the wait list, allowing the applicant to be served sooner. The local residency preference will be given to applicants who

are a resident of Spartanburg County.

SHA shall select from the HCV waiting list first based upon date and time of application. Within the date and time of application the following listed preferences and designated ranking system will apply.

Within the date and time of application, the SHA will offer a preference to:

- 1. Any family that has been terminated from its HCV program due to insufficient program funding (10 Points)
- 2. Families who are a current resident of Spartanburg County (10 Points)
- 3. Families who have been displaced due to action taken by the SHA for demolition or rehabilitation or sale of unit in which the family is currently housed (10 Points)
- 4. Families who are verified as working 30 or more or hours per week for six consecutive months, elderly, handicap, and/or disabled (7 Points)
- 5. Families who are homeless or have been displaced due to local, Federal or State governmental action (5 Points)
- 6. Veterans (5 Points)
- 7. Project-based voucher holders who applied for HCV assistance at the time the waiting list was open and have currently completed the requirements of their contract within the PBV unit and are in good standing (1 Points)

In the event the family does not qualify for any preference, they will be placed on the waiting list within the date and time of application. (0 Points)

Chapter 5 BRIEFINGS AND VOUCHER ISSUANCE Page 5-14 5-II.D. VOUCHER ISSUANCE [24 CFR 982.302]

If the SHA determines that there is insufficient funding after a voucher has been issued, the SHA may rescind the voucher and place the affected family back on the waiting list. In the below order:

- Vouchers issued but for which SHA has not yet received a Request for Tenancy Approval (RFTA) will be rescinded based on the date in which they were issued.
- Voucher issued in which SHA has received a Request for Tenancy Approval (RFTA) will be rescinded based on the date in which the RFTA was received starting with the most recently received.

Chapter 8

HOUSING QUALITY STANDARDS AND RENT REASONABLENESS DETERMINATIONS [24 CFR 982 Subpart I and 24 CFR 982.507]

8-III.D. PHA RENT REASONABLENESS METHODOLOGY How Market Data Is Collected

SHA Policy

The SHA has elected to utilize electronic rent reasonableness data supplied by an approved third party vendor. The system must collect and maintain data on market rents in the SHA's jurisdiction. The data will be maintained by bedroom size and market areas. Market areas may be defined by zip codes, census tract, neighborhood, and identifiable natural or man-made boundaries. The data will be updated on an ongoing basis.

Chapter 12 TERMINATION OF ASSISTANCE AND TENANCY p.12-7-8

Insufficient Funding [24 CFR 982.454]

SHA shall consider, adopt, and implement any or all of the following cost containment or cost reduction measures:

- Adjust Payment Standards
- Adjust Utility Allowances
- Restrict Portability and Moves to within PHA's Jurisdiction
- Ensure Reasonable Rents
- Adjust Subsidy Standards
- Adjust Interim Reexamination Policies and Procedures
- Restrict the Issuance of Vouchers
- Cancel Vouchers in Search Status

Notification of Contract Terminations – SHA shall provide notification of HAP Contract terminations as follows:

- Landlords will be provided with 30 days written notice that the HAP Contact will be terminated in accordance with the terms and conditions of the contract for lack of funding. Contracts shall be terminated as of the last day of the month following the month in which the written notice is provided.
- Participants will be provided with 30 days written notice that their assistance will be terminated in accordance with the provisions of the Administrative Plan and HUD guidance. Participants shall not be entitled to a hearing for termination of assistance under this provision.
- An initial PHA with payment delinquencies of more than 3 months will be provided with a
 copy of the notices sent to the Owner and Participant. A copy of the Declaration of
 Insufficient Funding shall be attached to the notice.
- A receiving PHA of a PHA outgoing portable family shall be notified at least 60 days in advance of the effective date of termination of assistance. The receiving PHA may choose to absorb the voucher or terminate assistance. If the receiving PHA terminates the assistance, they shall be responsible for notification to the Owner and Participant.

Order of Priority for Contract Termination – The priority of contract termination shall be based on the date of initial SHA assistance. Contracts shall be terminated in the order of initial contract effective date of a non-elderly and non-disabled family continuously assisted by the SHA. Initial assistance is determined by the date of the first HAP contract that provided assistance to the participant began. This includes outgoing and incoming potable contracts.

Random Selection – In the event the above selection criteria fails to yield a sufficient number of contract terminations necessary to meet funding levels, additional contracts will be selected through a random lottery. Using the assigned voucher number, SHA will randomly select numbers and rank them based on selection. Contracts will be terminated in order of ranking until a sufficient number of contracts have been identified to achieve the required cost reductions.

Responsibility to Maintain Current Contact Information on File – Participants whose voucher is terminated for the reasons under this section, shall be responsible for maintaining current contact information on file with PHA. If future funding permits the reinstatement of assistance and SHA is unable to contact the family by mail due to incorrect information on file, the family will be

permanently removed from the program and no further efforts will be made to reinstate assistance. All factors of initial eligibility will be re-assessed prior to reinstatement of a voucher and resumption of assistance. Only families meeting the eligibility requirements will be issued a voucher

Suspension of Housing Assistance Payments – As an alternative to terminating active HAP Contracts, PHA may choose to suspend housing assistance payments for a period of one month in any calendar year. Landlords and participants will be provided with a minimum of a 30 day notice of any such suspension of payments.

Project Based Voucher Exclusion – Project Based Voucher HAP contracts shall be excluded from termination under the provisions above. Due to financing commitments based on the long term provisions of the HAP contract for Project Based Vouchers, PBV HAP contracts shall be excluded from termination for insufficient funding unless funding reductions result in cancellation of all tenant based HAP contracts.

RAD RESIDENT PROTECTION

Upon conversion to Project Based Vouchers, the Authority will adopt the RAD resident rights, participation, waiting list and grievance procedures as described below. Additionally, the Spartanburg Housing Authority is currently compliant with all Fair Housing and Civil Rights requirements and is not under a Voluntary Compliance Agreement.

RAD was designed by HUD to assist in addressing the capital needs of Public housing by providing SHA with access to private sources of capital to repair and preserve its affordable housing assets.

SHA certifies that all RAD locations, including new locations selected for transfer of assistance shall meet all Site and Neighborhood requirements and shall comply with the following requirements.

- ➤ Site selection requirements set forth at 24 CFR 983.57;
- ➤ The Fair Housing Act;
- ➤ Title VI of the Civil Rights Act of 1964 including implementing regulations at 24 CFR 1.4(b)(3);
- ➤ Section 504 of the Rehabilitation Act of 1973 including implementing regulations at 24 CFR 8.4(b)(5); and
- ➤ The Americans with Disabilities Act.

Significant Amendment Definition

As part of the Rental Assistance Demonstration (RAD), the Housing Authority is redefining the definition of a substantial deviation from the PHA Plan to reflect exclusion of the following RAD-specific items:

- ➤ Changes to the Capital Fund Budgets produced as a result of each approved RAD conversion, regardless of whether the proposed conversion will include use of additional Capital Funds;
- ➤ Changes to the construction and/or rehabilitation plan for each approved RAD conversion; and
- ➤ Changes to the financing structure for each approved RAD conversion.

Resident Rights and Participation

- 1. No Re-screening of Tenants upon Conversion. Pursuant to the RAD statute, at conversion, current households are not subject to rescreening, income eligibility, or income targeting provisions. Consequently, current households will be grandfathered for conditions that occurred prior to conversion but will be subject to any ongoing eligibility requirements for actions that occur after conversion. For example, a unit with a household that was over-income at time of conversion would continue to be treated as an assisted unit. Thus, 24 CFR § 982.201, concerning eligibility and targeting, will not apply for current households. Once that remaining household moves out, the unit must be leased to an eligible family.
- 2. Right to Return. Any residents that may need to be temporarily relocated to facilitate rehabilitation or construction will have a right to return to an assisted unit at the development once rehabilitation or construction is completed. Where the transfer of assistance to a new site is warranted and approved (see Section 1.6.B.7 and Section 1.7.A.8 on conditions warranting a transfer of assistance), residents of the converting development will have the right to reside in an assisted unit at the new site once rehabilitation or construction is complete.

Residents of a development undergoing conversion of assistance may voluntarily accept a PHA or Owner's offer to permanently relocate to another assisted unit, and thereby waive their right to return to the development after rehabilitation or construction is completed.

- 3. Renewal of Lease. Under current regulations at 24 CFR § 983.257(b) (3), upon lease expiration, a PHA can choose not to renew the lease, without good cause. In such a case, the regulatory consequence is the loss of the assisted unit. Under RAD, the PHA must renew all leases upon lease expiration, unless cause exists. Consequently, 24 CFR §983.257(b) (3) will not apply. This provision must be incorporated by the PBV owner into the tenant lease or tenancy addendum, as appropriate.
- 4. *Phase-in of Tenant Rent Increases*. If a tenant's monthly rent increases by more than the greater of 10 percent or \$25 purely as a result of conversion, the rent increase will be phased in over 3 years. To implement this provision, HUD is waiving section 3(a) (1) of the Act, as well as 24 CFR § 983.3 (definition of "total tenant payment" (TTP)) only to the extent necessary to allow for the phase-in of tenant rent increases.

The below method explains the set percentage-based phase-in an owner must follow according to the phase-in period established. For purposes of this section "standard TTP" refers to the TTP calculated in accordance with regulations at 24 CFR §5.628 and the "most recently paid TTP" refers to the TTP recorded on line 9j of the family's most recent HUD Form 50058

Three Year Phase-in:

- ➤ Year 1: Any recertification (interim or annual) performed prior to the second annual recertification after conversion 33% of difference between most recently paid TTP and the standard TTP
- ➤ Year 2: Year 2 Annual Recertification (AR) and any Interim Recertification (IR) prior to Year 3 AR 66% of difference between most recently paid TTP and the standard TTP
- Year 3: Year 3 AR and all subsequent recertifications Full standard TTP

Please Note: Once the standard TTP is equal to or less than the previous TTP, the phase-in ends and tenants will pay full TTP from that point forward.

5. Public Housing Family Self Sufficiency (PH FSS) and Resident Opportunities and Self

Sufficiency Service Coordinator (ROSS-SC) programs. Current PH FSS participants will continue to be eligible for FSS once their housing is converted under RAD, and PHAs will be allowed to use any PH FSS funds granted previously or pursuant to the FY 2013 PH FSS NOFA, to serve those FSS participants who live in units converted by RAD and who will as a result be moving to the HCV FSS program, subject to the following:

- a. If a PHA has an HCV FSS program, a PHA must convert the PH FSS program participants at the covered project to their HCV FSS program. Please see future FSS Notices of Funding Availability and other guidance for additional details, including FSS coordinator funding eligibility of PHAs under a RAD conversion.
- b. If a PHA does not have an HCV FSS program, the PHA must establish an HCV FSS program and convert the PH FSS program participants at the covered project into their HCV FSS program. PHAs are not required to offer enrollment in FSS to residents in converting projects and other HCV participants, other than to residents in converting projects that were enrolled in the PH FSS program. Please see future FSS Notices of Funding Availability and other guidance for additional details, including FSS coordinator funding eligibility of PHAs under a RAD conversion.

All PHAs will be required to administer the FSS program in accordance with FSS regulations at 24 CFR Part 984 and in accordance with the participants' contracts of participation. However, residents who were converted from the PH FSS program to the HCV FSS program through RAD may not be terminated from the HCV FSS program or have HCV assistance withheld due to the participant's failure to comply with the contract of participation. Consequently, 24 CFR984.303 (b) (5) (iii) does not apply to FSS participants in converted properties.

Current ROSS-SC grantees will be able to finish out their current ROSS-SC grants once their housing is converted under RAD. However, once the property is converted, it will no longer be eligible to be counted towards the unit count for future public housing. ROSS-SC grants, nor will its residents be eligible to be served by future Public housing ROSS-SC grants.

- 6. Resident Participation and Funding. In accordance with Attachment 1B, residents of covered projects converting assistance to PBVs will have the right to establish and operate a resident organization for the purpose of addressing issues related to their living environment and be eligible for resident participation funding.
- 7. Resident Procedural Rights. The following items must be incorporated into both the HCV Administrative Plan and the owner's lease, which includes the required tenancy addendum, as appropriate. Evidence of such incorporation may be requested by HUD for purposes of monitoring the program.
 - a. <u>Termination Notification</u>. HUD is incorporating additional termination notification requirements to comply with section 6 of the Act for public housing projects that convert assistance under RAD. In addition to the regulations at 24 CFR § 983.257, related to owner termination of tenancy and eviction, as modified by the waiver in Section 1.6(C)(3) above, the termination procedure for RAD conversions to PBV will require that PHAs provide adequate written notice of termination of the lease which shall not be less than:
 - i. A reasonable period of time, but not to exceed 30 days:
 - If the health or safety of other tenants, PHA employees, or persons residing in the immediate vicinity of the premises is threatened; or
 - In the event of any drug-related or violent criminal activity or any felony

conviction;

- ii. 14 days in the case of nonpayment of rent; and
- iii. 30 days in any other case, except that if a State or local law provides for a shorter period of time, such shorter period shall apply.
- b. <u>Grievance Process</u>. HUD is incorporating additional procedural rights to comply with the requirements of section 6 of the Act. For issues related to tenancy and termination of assistance, PBV program rules require the PHA to provide an opportunity for an informal hearing, as outlined in 24CFR § 982.555. RAD will waive 24 CFR § 982.555(b) in part, which outlines when informal hearings are not required, and require that:
 - i. In addition to reasons that require an opportunity for an informal hearing given in 24 CFR § 982.555(a) (1) (i)-(vi), an opportunity for an informal hearing must be given to residents for any dispute that a resident may have with respect to a PHA (as owner) action in accordance with the individual's lease or the contract administrator in accordance with RAD PBV requirements that adversely affect the resident's rights, obligations, welfare, or status.
 - For any hearing required under 24 CFR § 982.555(a)(1)(i)-(vi), the contract administrator will perform the hearing, as is the current standard in the program.
 - For any additional hearings required under RAD, the PHA (as owner) will perform the hearing.
 - ii. An informal hearing will not be required for class grievances or to disputes between residents not involving the PHA (as owner) or contract administrator.
 - This hearing requirement shall not apply to and is not intended as a forum for initiating or negotiating policy changes between a group or groups of residents and the PHA (as owner) or contract administrator.
 - iii. The PHA (as owner) give residents notice of their ability to request an informal hearing as outlined in 24 CFR § 982.555(c)(1) for informal hearings that will address circumstances that fall outside of the scope of 24 CFR §982.555(a)(1)(i)-(vi).
 - iv. The PHA (as owner) provides opportunity for an informal hearing before an eviction.

Current PBV program rules require that hearing procedures must be outlined in the PHA's HCV Administrative Plan.

8. Earned Income Disregard (EID). Tenants who are employed and are currently receiving the EID exclusion at the time of conversion will continue to receive the EID after conversion, in accordance with regulations at 24 CFR § 5.617. Upon the expiration of the EID for such families, the rent adjustment shall not be subject to rent phase-in, as described in Section 1.6.C.4; instead, the rent will automatically rise to the appropriate rent level based upon tenant income at that time.

Under the Housing Choice Voucher program, the EID exclusion is limited to only persons with disabilities (24 CFR § 5.617(b)). In order to allow all tenants (including non-disabled persons) who are employed and currently receiving the EID at the time of conversion to continue to benefit from this exclusion in the PBV project, the provision in section 5.617(b) limiting EID to only disabled persons is waived. The waiver and resulting alternative requirement only applies to tenants receiving the EID at the time of conversion.

No other tenant (e.g., tenants who at one time received the EID but are not receiving the EID exclusion at the time of conversion (e.g., due to loss of employment); tenants that move into the property following conversion, etc.,) is covered by this waiver.

PBV: Other Miscellaneous Provisions

- 1. Access to Records, Including Requests for Information Related to Evaluation of Demonstration. PHAs must agree to any reasonable HUD request for data to support program evaluation, including but not limited to project financial statements, operating data, Choice-Mobility utilization, and rehabilitation work. Please see Appendix IV for reporting units in Form HUD-50058.
- 2. Additional Monitoring Requirement. The PHA's Board must approve the operating budget for the covered project annually in accordance with HUD requirements.
- 3. Davis-Bacon Act and Section 3 of the Housing and Urban Development Act of 1968 (Section 3). Under existing PBV program rules, projects that qualify as "existing housing" under 24 CFR § 983.52(a) are not subject to Davis-Bacon (prevailing wages, the Contract Work Hours and Safety Standards Act, and other related regulations, rules, and requirements) or Section 3 (24 CFR Part 135). However, the Davis-Bacon Act and Section 3 shall apply to all initial repairs that are identified in the Financing Plan to the extent that such repairs qualify as construction or rehabilitation, regardless of whether the project qualifies as "existing housing."

Developmental requirements under 24 CFR §983.154 and fair housing provisions under 24 CFR § 983.152(c)(vi) continue to apply.

4. Establishment of Waiting List. In establishing the waiting list for the converted project, the PHA shall utilize the project-specific waiting list that existed at the time of conversion, unless the assistance is being transferred to another neighborhood. If a project-specific waiting list does exist, but the PHA is transferring the assistance to another neighborhood, the PHA must notify applicants on the wait-list of the transfer of assistance, and on how they can apply for residency at the new project site or other sites. Applicants on a project-specific waiting list for a project where the assistance is being transferred shall have priority on the newly formed waiting list for the new project site in accordance with the date and time of their application to the original project's waiting list. In addition, the waiting list must be established and maintained in accordance with PBV program requirements.

If a project-specific waiting list for the project does not exist, the PHA shall establish a waiting list in accordance 24 CFR § 903.7(b)(2)(ii)-(iv) to ensure that applicants on the PHA's Asset Management community-wide waiting list have been offered placement on the converted project's initial waiting list. For the purpose of establishing the initial waiting list, PHAs have the discretion to determine the most appropriate means of informing applicants on the Asset Management waiting list given the number of applicants,

PHA resources, and community characteristics of the proposed conversion under RAD. Such activities should be pursuant to the PHA's policies for waiting list management, including the

obligation to affirmatively further fair housing.

A PHA may consider contacting every applicant on the public housing waitlist via direct mailing; advertising the availability of housing to the population that is less likely to apply, both minority and non-minority groups, through various forms of media (e.g., radio stations, posters, newspapers) within the marketing area, informing local non-profit entities and advocacy groups (e.g., disability rights groups); and conducting other outreach as appropriate. Applicants on the agency's centralized Asset Management waiting list who wish to be placed onto the newly-established waiting list are done so in accordance with the date and time of their original application to the centralized Asset Management waiting list.

Any activities to contact applicants on the Asset Management waiting list must be conducted accordance with the requirements for effective communication with persons with disabilities at 24 CFR § 8.6 and the obligation to provide meaningful access for persons with limited English proficiency (LEP).

To implement this provision, HUD is waiving 24 CFR § 983.251(c)(2). However, after the initial waiting list has been established, the PHA shall administer its waiting list for the converted project in accordance with 24 CFR § 983.251(c).

- 5. *Mandatory Insurance Coverage*. The project shall maintain at all times commercially available property and liability insurance to protect the project from financial loss and, to the extent insurance proceeds permit, promptly restore, reconstruct, and/or repair any damaged or destroyed property of a project, except with the written approval of HUD to the contrary.
- 6. Agreement Waiver. For Asset Management conversions to PBV, there will be no Agreement to Enter into a Housing Assistance Payments (AHAP) contract. Therefore, all regulatory references to the Agreement (AHAP), including regulations under 24 CFR Part 983 Subpart D are waived.
- 7. Future Refinancing. Owners must receive HUD approval for any refinancing or restructuring of permanent debt within the HAP contract term to ensure the financing is consistent with long-term preservation. (Current lenders and investors are also likely to require review and approval of refinancing of the primary permanent debt.)
- 8. Administrative Fees for Asset Management Conversions. For the initial Calendar Year in which a project's assistance has been converted, RAD PBV projects will be funded with Asset Management money. Since the Asset Management funding will not have been transferred to the TBRA account and since this funding is not HCV assistance the annual contributions contract (ACC) between the PHA and HUD will cover the project units, but be for zero dollars.

For this transition period, the ACC will primarily serve as the basis for covering the units and requiring PHA compliance with HUD requirements, but it will not be (as it is in the regular PBV program) the funding vehicle for the PBV RAD vouchers. Given this, and given the fact that PHAs will be receiving full Asset Management funding for the PBV units during this transition period, PHAs will not receive ongoing HCV administrative fee funding during this time.

Generally, PHAs receive ongoing administrative fees for units under a HAP contract, consistent with recent appropriation act references to "HCV(q) of the [United States Housing Act of 1937] and related appropriations act provisions in effect immediately before the Quality Housing and Responsibility Act of 1998" and 24 CFR 982.152(b). During the transition period mentioned in the preceding paragraph, these provisions are waived, and PHAs will not receive HCV ongoing administrative fees for PBV RAD units.

After this transition period, the ACC will be amended to include HCV funding that corresponds to

the units covered by the ACC. At that time, the regular HCV administrative fee funding provisions will apply.

Other Capital Grant Programs

Currently SHA does not have any funded Capital Fund Community Facilities Grants or Emergency Safety and Security Grants; however, SHA reserves the right to submit these.

SHA also has several years of Replacement Housing Factor (RHF) funds. SHA has committed \$541,000 to the Northside, as a financial tool in closing a gap in the 78 RAD units, to be constructed in the Northside. SHA will seek to develop one or more units of public housing in the Southside or Highland area with remaining RAD funds. In addition, SHA will utilize RHF funds for RAD purposes, including expenses for RAD Physical Condition Assessments for properties where SHA has been issued Commitment of Housing Assistance Payments (CHAPs).

The Spartanburg Housing Authority has an approved Rental Assistance Demonstration Program (RAD) portfolio conversion. The conversion of all Asset Management Properties to Project Based Rental Assistance is being completed in three phases.

Phase I

The first Phase of RAD consists of 8 properties with a total of 410 units. The RAD conversion transaction for Phase I closed in 2016.

Phase II

The second Phase of RAD consists of the 7 properties below. These properties are a combination of existing mixed finance communities that were developed under SHA's former HOPE VI program(s). The total units in each property includes both Asset Management and Non-Asset Management units. The Asset Management units will convert to Project Based Vouchers under the RAD Program. SHA has received a Commitment to Enter into a Housing Assistance Payments Contract (CHAP) for these properties and anticipates a RAD conversion closing in 2017.

See Table on Next Page

EXISTING MIXED FINANCE PROPERTIES	TOTAL UNITS	RAD PROJECT BASED VOUCHERS
Country Garden Estates	50	10
Cedar Springs Townhomes	44	19
Collins Park	100	24
The Ridge at Southport	78	54
Cottage Grove	8	8
NEW MIXED INCOME PAR	RTNERSHIP	
Cammie Clagett Phase II	78	78
DIMINIMUS DISPOSITION		
Single Family Houses	26	18
TOTAL	384	235

Cedar Springs Townhomes, Collins Park, The Ridge at Southport and Cottage Grove will convert under the RAD Program with no new financing.

Country Garden Estates will convert through refinancing. The initial 15-year Tax Credit compliance period has expired and SHA will exercise its first right of refusal to acquire the property as sole owner. A conventional loan will be utilized to pay off the existing first mortgage and fund some rehabilitation work.

Cammie Clagett Phase II – Phase II of the Cammie Clagett RAD conversion will consist of a Transfer of Assistance (TOA) to another site. SHA has partnered with the City of Spartanburg, the Northside Development Group and Spartanburg Housing Partners, a for profit developer, to transfer the remaining 78 RAD replacement units from the Cammie Clagett development to a new construction.

Single Family Homes – The single-family homes will be disposed of under a portfolio "diminimus" disposition and will not convert to RAD units. SHA will sell the units at fair market value under an open bid process.

<u>Phase III</u> – The final Phase of the RAD conversion includes the properties listed in the chart below. SHA will procure Development Partners to assist in the redevelopment of these properties. The proposed strategy for each property is summarized below.

PROPERTY	RAD CONVERSION UNITS	PROPOSED CONVERSION PLAN
Archibald Rutledge	150	Transfer of Assistance - Disposition
Archibald Village	50	Transfer of Assistance - Disposition
Camp Croft Courts	96	On Site Demolition and New Construction
		On Site Rehabilitation or Demolition
Victoria Gardens	80	determined by TDC.
NEW MIXED INCOM	IE PARTNERSHIP	
Prince Hall Apartments	100	Section 18 Disposition and Demolition
TOTAL	476	

Archibald Rutledge and Archibald Village – SHA proposes to transfer the RAD assistance from the existing properties to other properties throughout Spartanburg County. SHA will work with

for profit and non-profit developers as well as existing property owners to determine multiple locations for placement of RAD PBV contracts. Upon completion of the TOA, SHA will dispose of the existing buildings and land at fair market value through a competitive bid process. SHA may propose development of units to support this transition, to the extent that development and financing tools are available. Camp Croft Courts – SHA proposed to redevelop this property through an on-site two phase approach. Half of the existing residents will be temporarily relocated to allow for demolition and new construction of 50% of the apartments. Upon completion of the first phase, a second phase will be done in the same manner with the intent to replace all units on the site. Victoria Gardens - The RAD conversion strategy for Victoria Gardens is a "sale" and rehabilitation of the existing buildings. SHA proposes to form a partnership and using tax exempt bond proceeds and 4% Low Income Housing Tax credits to complete substantial rehabilitation of Victoria Gardens. The level of construction work to be performed will require temporary relocation but the rehabilitation work will be phased to minimize any off-site relocation. In the event that rehabilitation is not financially feasible, SHA will consider demolition and new construction to insure one for one replacement, to the extent that development and financing tools are available. *Prince Hall* – The redevelopment strategy for Prince Hall is to submit a Section 18 disposition based on obsolescence and secure tenant protection vouchers. Residents will have the opportunity to elect permanent relocation options that will include Project Based Vouchers or a Tenant Protection Voucher. SHA will provide intensive relocation case management services and all benefits under URA. SHA will "bank" the land until such time that a redevelopment opportunity arises for the location of the site. SHA will seek to develop through sale, or through development/financial partnerships up to 130 acres of property at Page Lakes. Civil Rights Certification. Form HUD-50077-CRT-SM, PHA Certifications of Compliance with the PHA Plans and Related Regulations, must be submitted by the PHA as an electronic attachment to the PHA Plan. Most Recent Fiscal Year Audit. Audit comes back in May/June (a) Were there any findings in the most recent FY Audit? Report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan Progress Report. 1. HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing. 1. In 2016 SHA constructed additional public housing Asset Management units on Brawley Street as a part of the Choice Neighborhood initiative for the Northside. The 3 duplex units

(total of 6 units) were constructed utilizing primarily Replacement Housing Factor (RHF)

B.3

B.4

B.5

Funds. In addition, SHA worked closely with Spartanburg County to construct and complete 8 affordable one bedroom units for seniors on SHA Property located at the Page Lake Property site. The County of Spartanburg contributed significantly to the cost of this project by committing home funds. The total development cost was \$1,074,773.89 with SHA providing a loan of \$200,000.00 and a donation of \$197,377.15 in order to close the gap in the Proforma. Certificates of occupancy were received on September 9th and October 10th in 2016.

2. Leverage:

During the year SHA Benefited from the successful leverage of 9% Low Income Housing Tax Credits for the Development of Highland Crossing representing \$7.5 million.

3. Acquire or build

SHA constructed 8 senior units in Partnership with Spartanburg County at Page Lake. These units were being constructed primarily with the County's HOME Funds (\$703,602), but SHA also provided \$321,262. These are affordable HOME units for low-income seniors. These units were completed in October of 2016. In addition SHA closed a large RAD transaction which included seven of its public housing sites for a total of 338 units. Construction was completed on Highland Crossing which will provide 72 units of LIHTC units, which leased in December 2016.

4. Improve the quality of assisted housing

Utilizing Capital Funds SHA completed site improvements and building improvements which included energy and health and safety items which improved the quality of its assisted housing communities.. On January 14, 2016 SHA closed on its SHA7 RAD Project. This Project has converted 338 units in seven former Public Housing Asset Management Projects; Tobias, Gooch, Watson, Barksdale, Leland, Spruce and JC Anderson from Public Housing Asset Management to Tax Credit and Section 8HCV Project Based Units. Substantial rehabilitation will be completed in every unit. Physical repairs are approximately \$10 million. This project concluded in April of 2017.

5. Voucher Management (SEMAP Scores)

SHA shall continue to maintain sufficient points for a High Performing Designation in the Housing Choice Voucher (HCV) Section 8HCV Management Assessment Program (SEMAP) through monthly monitoring and increased staff training. SHA will continue to administer the HCV program in a manner that results in points necessary for designation as a High Performer.

6. SHA will continue to provide excellent customer service through the use of its customer service guide.

7. Outreach to landlords and voucher homeownership program

SHA has operated a voucher homeownership program now for a number of years. Since the beginning of our program, we have helped more than 60 families purchase homes through the voucher program.

The SHA will conduct owner outreach to ensure that owners are familiar with the program and its advantages. The SHA will actively recruit property owners with property located outside areas of poverty and minority concentration.

SHA has a HUD approved Section 32 Homeownership Plan and intends to employ

strategies which support the sale of the homes. The SHA will continue to develop homeownership opportunities. The SHA will seek to amend the approved Section 32 plan. SHA participated in a Housing Summit in January 2016, where a presentation was made to potential HCV landlords. SHA has held owner interest meetings and participates in the United Way Housing Task Force.

8. Public Housing Asset Management site-based waiting lists:

- a. All of our Public Housing Asset Management sites have site-based waiting lists.
- b. In November of 2016, SHA launched an electronic application portal allowing applicants the opportunity to apply on-line. SHA also launched an electronic payment system, WIPPS via the Yardi system of record. Approximately 80% of all rent payments are made electronically.
- c. The maintenance staff is managing work orders via smart phones. This technology has increase response time and efficiency.

2. HUD Strategic Goal: Improve community quality of life and economic vitality

- 1. SHA is administering its Self-sufficiency Program as we seek to increase the wage earning capacity of low income families within targeted communities and promote self-sufficiency.
- 2. During the past year the SHA administered ROSS grants promoting job training and employment opportunities to families residing in public housing Asset Management through our Connections Program. Other grants assist senior and disabled residents to live longer in their own homes. SHA administers ROSS grants promoting self-sufficiency through the Connections Program designed to assist our households with increased education and job readiness programs. Elderly and disabled persons are served via programs supported by HUD subsidy.
- 3. During the past year the SHA administered a CSS program component designed foster Job Readiness and Training, Case Management and Referrals, Counseling and Job Placement.
- 4. These activities will assist the agency in increasing the income levels of families currently residing in communities with a concentration of poverty as well as helping residents overcome the barriers of transportation, education and child care.
- 5. Promote income mixing in public housing Asset Management by assuring access for lower income families into higher income developments:

During past years SHA implemented a preference for families previously displaced due to development activities such as HOPE VI into the return criteria for the new LIHTC communities Collins Park, Independence Place, Summer Place and the Ridge at Southport affordable housing communities to expand opportunities for lower income families to have access to income developments. Preferences have been implemented for homeless and veterans, homeless veterans would receive additional points qualifying them for a preference.

6. Public Housing Asset Management security improvements:

SHA continues its collaboration with the Spartanburg Public Safety personnel Department to host liaison officers, designated to the SHA communities.

7. SHA continues to partner with community groups and Neighborhood Watch organizations.

8. <u>Designate developments or buildings</u>
During the past year SHA continued its designation of Mix-Population Communities with communities Archibald Rutledge & Village

3. HUD Strategic Goal: Promote self-sufficiency and asset development of families and individuals

- 1. SHA will continue to promote self-sufficiency and asset development. Our Housing Choice Voucher (HCV), Section 8 HCV and Public Housing Asset Management FSS Programs will continue to be offered. Non-Public Housing Asset Management FSS families are able to participate in employment readiness and educational opportunities and through the Connections Program, as grant funding permits. SHA administered a Face Forward Program as well as a YouthBuild program funded by the Department of Labor. Both offered residents 17-24 an opportunity to earn their high school diploma, or GED, learn valuable life skills, and job training. Participants earned a stipend while in the program.
- 2. The FSS and Connections programs continue to leverage community resources which support resident activities in the areas of education, health and job readiness.
- 3. SHA has computer labs based in all Public Housing Asset Management neighborhoods. The resident computer labs allow the residents internet access to search for jobs, do homework and research. SHA provides access to computer labs with internet access at all Asset Management communities.

4. HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans

SHA will adhere to all Fair Housing required regulations in its operations.

SHA will provide annual Fair Housing training to all staff members.

5. Other PHA Goals and Objectives: (list below)

- 1. SHA continues to administer a YouthBuild to train and assist participants in completing educational goals and preparing work/business opportunities with funding from the Department of Labor. One Habitat Home has been completed with support from this program. A second home is scheduled to be constructed during the next fiscal year.
- 2. SHA will seek to leverage \$1.2M from the City of Spartanburg's NIP funds for the demolition of Cammie Clagett. This will be accomplished through the sale of individual units at the property to qualified nonprofits, led by the City of Spartanburg as the responsible entity. SHA has closed on the sale of 58 of these units which will now be demolished utilizing NIP funds.
- 3. SHA will conduct market studies in association with RAD transitions.
- 4. SHA will solicit Development and Financial partners for support in the reposition of the

	remaining units in the portfolio.
	5. SHA has engaged the Weathers Group of Columbia to assist with Community Education
	regarding RAD.
	6. SHA will consider retraining some of its existing staff and may contract with consultants to assist with resident relocation as a result of RAD transitions.
	7. SHA may reposition or reduce staff as a result of RAD transitions.
B.6	Resident Advisory Board (RAB) Comments.
	(a) Did the RAB(s) provide comments to the PHA Plan?
	Y N □
	(b) If yes, comments must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.

Comments from Resident Advisory Board Members on Annual and 5 Year Plans At Resident Advisory Board Lunch & Learn Friday, April 28, 2017 SHA Executive Boardroom 12:00PM until 1:30 PM

On Friday, April 28, 2017, the Housing Authority of the City of Spartanburg (SHA) held a Resident Advisory Board Lunch and Learn meeting with the Resident Advisory Board (RAB) in the SHA Executive Boardroom from 12:00PM until 1:30PM. As part of the meeting, the SHA Annual and 5 Year Plans were presented; copies were available upon request. Comments and Suggestions on the plans from the RAB were documented for consideration as additions to the plans.

Attendees are the meeting provided comments as follows with regard to SHA's Annual and 5-Year Plans:

Responses to Resident Advisory Board Lunch & Learn

- Comment from Resident Douglas Salters: I had a comment I'd like to make about the TP funds that come from HUD, I understand now that we get \$10/unit, \$2,000/year, now right?
 - Response Terril Bates: It's \$10/unit per month. Occupancy reports are generated monthly and that is the basis to determine Tenant Protection finds.
- Comment from Resident Douglas Salters: Um, yeah we were just um, on behalf of Archibald Rutledge Resident Council, is there a
 way we can find out where we stand and how much money is in the account?
 - Response Terril Bates: Yes, we will produce that information for you.
 - Comment from Resident Brenda Thomas: Camp Croft need that too.

 Response Terril Bates: We will get the accounting balance of the TP funds for you.
- 4. <u>Comment from Resident</u> Brenda Thomas: I think it's because of the trip we went on, everybody is kinda off-balance on what stuff. Response Terril Bates: The Resident Council can utilize those funds when needed; if there is a deficit, the Housing Authority on formed what is needed with the expectation of paintenance to see the finder grap unitable.
- Authority can forward what is needed with the expectation of reimbursement once the funds are available.

 5. Comment from Resident Katrenia Robinson: Let me ask you a question? Why does it take so long for them to take your money out when it is automatically supposed to be drafted?
 - Response Joe Calicdan: In the ACH transfer process, there are rules that require two banking days for the transaction to take place.
 - Response from resident Katrenia Robinson: Kind of like it will come out on the 9th or the 9th from your bank, that's what I'm asking
 - Response Terril Bates: We submit to ACH two days after a resident's account is drafted, from there, the resident's bank determines when the account is debited based on that bank's policies.
 - d. Response from resident Katerian Robinson: Cause I be looking up my account like, I know I don't have this much money
- left. I can do my bills to the T and I can count money.

 6. Comment from Resident Veronica Cunningham: I have a question about Section 8, a few people I know, including myself, had a problem with Section 8. There's the people that go out and look for homes, and it's nothing out there. I mean it's listed, there will be on on-line, but, it wasn't updated, you know. And when I called, they said they hadn't updated the list, so going out looking for something you couldn't find anything, and you couldn't go online.
 - a. Response Terril Bates: Section 8 is a tenant based voucher system, which means we do not dictate where a resident lives. We receive listings from landlords and we place the information on our online available properties. We do not know the condition of the unit or how long it will be available. The landlord is the source of contact for details, and we provide the availability based on what is given to us. The premise of Section 8 is that a tenant goes out to find a place that meets their needs in the area that meets their needs. There are almost 2,000 landlords participating in the program and our role is to provide the subsidy for the resident.
 - b. <u>Response Veronica Cumingham</u>: The problem was if you are looking for a two-bedroom or more, you're good, it's easy to find something out there, but people who are looking for a one-bedroom, it's almost like looking for a needle in a haystack.
 - c. Response Terril Bates: That is a concern that resides with availability of rental stock from landlords. SHA seeks to provide affordable housing that addresses a variety of available living arrangements. We recently opened the Page Lake development that had all one-bedroom units that were funded by a different entity. Unfortunately, the Section 8 program does not control the availability.
 - d. Response Tiffany Askew: Additionally, we maintain a landlord's listing for 60 days, unless they inform us to remove it sooner, or to continue to allow the listing to remain.
 - e. <u>Response Veronica Cumningham</u>:Yes, I went to one place, and the place was nice, it was beautiful. They were going to work with me. And I said, how long has this place been on the market? Cause it was really too good to be true. He said a year. I said a year. Something is wrong. It never passed inspection. So, I knew something was wrong. It looked good, but everything that glitters ain't gold.
- 7. Comment from Resident Brenda Thomas: I know that there is a web-site out there, they say it is for Section 8 vouchers, that you can independently go to yourself because my daughter look up some herself, but the problem that she ran into is that a lot of the houses that was already listed, the people were still in it, but there yearly voucher was running out. And they still had the opportunity to either reapply, or move out, and she would have to wait and see. She just couldn't wait that long to see. But yeah, they do have a website for that too.
- 8. Comment from Resident Brenda Thomas: I have another question. I know that when you are on Section 8, and you over income, you lose your Section 8 right?

 a. Response Tiffany Askew: A resident can be over their income limit for 6 months before they are no longer of Section 8. b. Response from Resident Brenda Thomas: Ok so, say for instance you're over income, then right after the 6 they lose their job, then what happens? c. Response Tiffany Askew: They have to reapply again when the waiting list is open. 	
These were the only comments provided by the Residents at our meeting.	
2	

Resident Advisory Board Meeting Sign-In Sheet April 28, 2017

1.	Danglas Salles (Archibald)
2.	Derosica Curring has (Achibald)
3.	Matronia Robinson (Reduited)
4.	Natalie L. Hurd
5.	Ryan Grace
6.	Joseph Jackson
7.	Like De Sorrell
8.	Aughe Floyd
9.	L'hita Brown
10.	Drende Thomas
11.	Suzana Gen
12.	Ti-fany Askew (D)
13.	Terril Bates
14.	
15.	

Certification by State or Local Officials.

Form HUD 50077-SL, Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan, must be submitted by the PHA as an electronic attachment to the PHA Plan.

Certification by State or Local Official of PHA Plans Consistency with the Consolidated Plan or State Consolidated Plan (All PHAs)

U. S Department of Housing and Urban Development

Office of Public and Indian Housing
OMB No. 2577-0226
Expires 2/29/2016

Certification by State or Local Official of PHA Plans Consistency with the Consolidated Plan or State Consolidated Plan

1	I, Ed Memmott	the City Manager	
	Official's Name		Official's Title
	certify that the 5-Year PHA Pla	an and/or Annual PHA Plan o	f the
	The Housing Authority of the City of		
		PHA Name	
	is consistent with the Consolidate	ed Plan or State Consolidated	Plan and the Analysis of
	Impediments (AI) to Fair Housing	g Choice of the	
	City of Spartanburg	Y 17 . f	
	pursuant to 24 CFR Part 91.	Local Jurisdiction 1	kame
	Provide a description of how the I Consolidated Plan and the AI.	PHA Plan is consistent with the	e Consolidated Plan or State
1			
			,
	I hereby certify that all the information stated herein, as w	well as any information provided in the accompanic	nent herewith, is true and accurate. Warning: HUD will
	I hereby certify that all the information stated herein, as we prosecute false claims and statements. Conviction may re	well as any information provided in the accompaning sult in criminal and/or civil penalties. (18 U.S.C. I	nent herewith, is true and accurate. Warning : HUD will 001, 1010, 1012; 31 U.S.C. 3729, 3802)
	prosecute filse claims and statements. Conviction may re	well as any information provided in the accompania sault in criminal and/or civil penalties. (18 U.S.C. I Title	nent herewith, is true and accurate. Warning: HUD will 001, 1010, 1012; 31 U.S.C. 3729, 3802)
	prosecute fillse claims and statements. Conviction may re Name of Authorized Official Ed Memmott	sult in criminal and/or civil penalties. (18 U.S.C. I Title City	nent herewith, is true and accurate. Warning: HUD will 001, 1010, 1012; 31 U.S.C. 3729, 3802) Manager
	prosecute filse claims and statements. Conviction may re	ssult in criminal and/or civil penalties. (18 U.S.C. I	001, 1010, 1012; 31 U.S.C. 3729, 3802)
	prosecute fillse claims and statements. Conviction may re Name of Authorized Official Ed Memmott	sult in criminal and/or civil penalties. (18 U.S.C. I Title City	001, 1010, 1012; 31 U.S.C. 3729, 3802)
	prosecute fillse claims and statements. Conviction may re Name of Authorized Official Ed Memmott	sult in criminal and/or civil penalties. (18 U.S.C. I Title City	001, 1010, 1012; 31 U.S.C. 3729, 3802)
	prosecute fillse claims and statements. Conviction may re Name of Authorized Official Ed Memmott	ritle City Date	Manager
Troubled PHA	Name of Authorized Official Ed Memmott Signature	ritle City Date Page 1 of 1	Manager form HUD-50077-SL (12/2014)
	Name of Authorized Official Ed Memmott Signature	ritle City Date Page 1 of 1	Manager form HUD-50077-SL (12/2014)

1	
	Statement of Capital Improvements . Required for all PHAs completing this form that administer public housing Asset Management and receive funding from the Capital Fund Program (CFP).
C.1	Capital Improvements. Attached please find a copy of the Spartanburg Housing Authority's most recently HUD-approved 5-Year Action Plan (HUD-50075.2) which was approved by HUD on April 13, 2016 (copy of HUD letter attached) and by SHA's Board of Commissioners on July 5, 2017. Copies of the Board Resolutions are also attached. Attached is a copy of the most recent HUD approved Capital Fund Budget. With this Annual and 5-Year Plan submittal SHA is also submitting a new Capital Fund Program – Five-Year Action Plan form HUD-50075.2 for the years 2018 – 2022 for approval by HUD. Please find attached a copy of this Plan. On July 9, 2017, SHA received approval from HUD's General Deputy Assistant Secretary for Public and Indian Housing, to extend SC16R00350215 and SCR00350216 to April 12, 2022 and April 12, 2023 respectively. The total of these awards is \$444,290. A copy of the communication is attached for your review.



2017 Capital Fund Program (CFP) &

Replacement Housing Fund Grants



U. S. Department of Housing and Urban Development

South Carolina State Office Strom Thurmond Federal Building 1835 Assembly Street Columbia, South Carolina 29201-2480

June 23, 2017

Ms. Terril Bates Executive Director Spartanburg Housing Authority 2271 S. Pine Street Spartanburg, SC 29302

Dear Ms. Bates:

Subject: Capital Fund Program (CFP) Revised Annual Statement, Grant Number SC16P00350116

We have reviewed the revised Annual Statement and determined that the proposed redistribution of CFP funds is acceptable. Revision number two is hereby approved and appropriate adjustments have been made in the Line of Credit Control System (LOCCS).

A copy of the approved Annual Statement is enclosed for your records. Should you have further questions, please contact Randy Dyal at (803) 765-5312.

Sincerely,

Eric Bickley Director

Public Housing Program Center

Enclosure

OMB Approval No. 2577-0226

Performance and Evaluation Report Part I: Summary Capital Funds Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

	_					
HA Name		Spartanburg Housing Authority	Capital Fund Prog	Capital Fund Program Grant Number	FFY of Grant Approva	it Approva
			SC16P0	SC16P003501-16	2016	16
[] Origina	I Annual S] Original Annual Statement [] Reserve for Disasters/Emergencies [x] Revised Annual Statement/Revision Number	nent/Revision Number	2		
[] Final	Perforn	[] Final Performance and Evaluation Report	[] Performance and [.] Performance and Evaluation Report for Program Year Ending	Program Year Ending	
			Total Estir	Total Estimated Cost	Total Actual Cost	ual Cost
Line No.		Summary by Development Account				
			Original Budget	Revision	Obligated	_
-	0100	Reserved Budget	\$324,402.28			
2	1406	1406 Operations (May not exceed 20% of line 20)				
3	1408	1408 Management Improvements (May not exceed 20% of line 20)	\$ 180,550.00 \$	\$ 125,500.00	\$5,979.80	
4	1410	Administration (May not exceed 10% of line 20)	\$ 128,964.00	\$ 128,964.00		
5	1411	Audit				
9	1415	1415 Liquidated Damages				
7.	1430	1430 Fees and Costs	\$200,000	\$150,000	\$18,340.00	

0100 1406 1408 1410 1411 1430 1440 1450 1460 1470 1485 1492

9 7 6

Fees and Costs Site Acquisition \$51,840.03

\$165,334.72

\$455,725.72

Dwelling Equipment - Nonexpendable

1465.1 1475

7

Dwelling Structures Site Improvement

10

80

Nondwelling Structures Nondwelling Equipment

12 13 15

14

\$35,000.00

\$45,000

Collaterlaization or Debt Service paid by the PHA

1499 Development Activities
1501 Collaterfaization or Debt Servio
1503 RAD Conversion-HAP

18b

18a

Moving to Work Demonstration

Relocation Costs

1495.1

16

17

	18b	1503 RAD Conversion-HAP		\$379 843 28	6366 660	
	19	1504 RAD Conversion		\$260,000	\$171.497.39	
	20	Amount of Annual Grant (Sum of lines 2 - 19)	\$ 1,289,642.00 \$		1	
	21	Amount of line 20 Related to LBP Activities				
_	22	Amount of line 20 Related to Section 504 Compliance				
	23	Amount of line 20 Related to Security-Soft Costs				
	24	Amount of line 20 Related to Security-Hard Costs				
	25	Amount of line 20 Related to Energy Conservation Measures				
	1) To be cor	(1) To be completed for the Performance and Evaluation Report or a Revised Annual Statement.	(2) To be completed for the Performance and Evaluation Report.	mance and Evaluation Report.		
<u> </u>	Signature	Signature tof Executive Director and Date: Teril Bates, Executive Director	Signature of Public Housing	Signature of Public Housing Director/Office of Native American Programs Administrator and Date	erican Programs Administ	rator and Date

Eric A. Bickley Director Public Housing Program Center

Annual Statement /
Performance and Evaluation Report
Part II: Supporting Pages
Capital Funds Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

SC16P003501-16

Capital Fund Program Grant Number

Number / Name	General Description of Major	Development	Quantity	lotal Estimated Cost	lated cost	lotal Aci	lotal Actual Cost	Po sufect S
	Work Categories	Account		Original Budget	Revision	Funds	Funds	Proposed Work
0100	Reserved Budget	0100		\$324,402.28				
SC00300020 SC00300050 SC00300120 SC00300130	RAD Conversion Initial Year Subsidy (SHA7)	1503		· ·	\$379,843.28	\$366,669.12		
CAMMIE CLAGETT	RAD Capital Expense	1504		· •	\$260,000	\$171,497		
PHA WIDE	Management Improvements - Staff development; community initiatives; computer equipment;	1408		\$ 180,550.00	\$125,500	\$5,979.80		
PHA WIDE	Administration	1410		\$ 128,964.00	\$ 128,964.00			
PHA WIDE	Fees and Costs - Architect and Engineering; Inspections; Legal Fees	1430		\$200,000	\$150,000	\$18,340		
PRINCE HALL CAMP CROFT VICTORIA GARDENS	Repair roofs; replace gutters; repair interior water damage where needed.	1460		\$380,725.72	\$135,334.72	\$19,684.11	*	
ARCHIBALD	Replace lobby door and rekey all interior doors with electronic card system	1460		\$75,000	\$30,000	\$32,155.92	*	
PHA WIDE	Lawn equipment; vehicle replacement; security cameras'	1475			\$35,000			
PHA WIDE	Relocation Costs	1495.1			\$45,000			
	TOTAL CAPITAL FUND 2016			\$ 1,289,642.00	\$1,289,642	\$614,326.34		

(1) To be completed for the Performance and Evaluation Report or a Revised Arnual Statement. Signature of Executive Director and Date

(2) To be completed for the Performance and Evaluation Report.
Signature of Public Housing Director/Office of Native American Programs Administrator and Date

	Capital Funds Program			Office of Public and Indian Housing	l guisno	Capital Fund Program Grant Number SC16P003501-16
ne r	All Funds Obligated (Quarter Ending Date)		 All Funds Expended (Quarter Ending Date	ded (Quarter E	nding Date	Reasons for Revised
Activities Original	al Revised (1)		Original	Revised (1) Actual (2)	Actual (2)	Target Dates (2)
the Performance and Evaluation	To be completed for the Performance and Evaluation Report or a Revised Annual Statement.	ement.	,	(2) To be completed	for the Performance	(2) To be completed for the Performance and Evaluation Report.
Signature of Executive Director and Date				Signature of Public F	lousing Director/Offi.	Signature of Public Housing Director/Office of Native American Programs Administrator and Date

Certifications of Compliance with PHA Plans and Related Regulations (Standard, Troubled, HCV-Only, and High Performer PHAs)

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 02/29/2016

PHA Certifications of Compliance with the PHA Plan and Related Regulations including Required Civil Rights Certifications

Acting on behalf of the Board of Commissioners of the Public Housing Agency (PHA) listed below, as its Chairman or other authorized PHA official if there is no Board of Commissioners, I approve the submission of the 5-Year and/or 4. Annual PHA Plan for the PHA fiscal year beginning 2018 ___, hereinafter referred to as" the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

- 1. The Plan is consistent with the applicable comprehensive housing affordability strategy (or any plan incorporating such strategy) for the jurisdiction in which the PHA is located.
- The Plan contains a certification by the appropriate State or local officials that the Plan is consistent with the applicable
 Consolidated Plan, which includes a certification that requires the preparation of an Analysis of Impediments to Fair Housing
 Choice, for the PHA's jurisdiction and a description of the manner in which the PHA Plan is consistent with the applicable
 Consolidated Plan
- 3. The PHA has established a Resident Advisory Board or Boards, the membership of which represents the residents assisted by the PHA, consulted with this Resident Advisory Board or Boards in developing the Plan, including any changes or revisions to the policies and programs identified in the Plan before they were implemented, and considered the recommendations of the RAB (24 CFR 903.13). The PHA has included in the Plan submission a copy of the recommendations made by the Resident Advisory Board or Boards and a description of the manner in which the Plan addresses these recommendations.
- 4. The PHA made the proposed Plan and all information relevant to the public hearing available for public inspection at least 45 days before the hearing, published a notice that a hearing would be held and conducted a hearing to discuss the Plan and invited public comment.
- The PHA certifies that it will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.
- 6. The PHA will affirmatively further fair housing by examining their programs or proposed programs, identifying any impediments to fair housing choice within those programs, addressing those impediments in a reasonable fashion in view of the resources available and work with local jurisdictions to implement any of the jurisdiction's initiatives to affirmatively further fair housing that require the PHA's involvement and by maintaining records reflecting these analyses and actions.
- 7. For PHA Plans that includes a policy for site based waiting lists:
 - The PHA regularly submits required data to HUD's 50058 PIC/IMS Module in an accurate, complete and timely manner (as specified in PIH Notice 2010-25);
 - The system of site-based waiting lists provides for full disclosure to each applicant in the selection of the development in
 which to reside, including basic information about available sites; and an estimate of the period of time the applicant
 would likely have to wait to be admitted to units of different sizes and types at each site;
 - Adoption of a site-based waiting list would not violate any court order or settlement agreement or be inconsistent with a
 pending complaint brought by HUD;
 - The PHA shall take reasonable measures to assure that such a waiting list is consistent with affirmatively furthering fair housing;
 - The PHA provides for review of its site-based waiting list policy to determine if it is consistent with civil rights laws and certifications, as specified in 24 CFR part 903.7(c)(1).
- The PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975.
- The PHA will comply with the Architectural Barriers Act of 1968 and 24 CFR Part 41, Policies and Procedures for the Enforcement of Standards and Requirements for Accessibility by the Physically Handicapped.
- 10. The PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low-or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part 135.
- 11. The PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.

- The PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).
- 13. The PHA will provide the responsible entity or HUD any documentation that the responsible entity or HUD needs to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58 or Part 50, respectively.
- 14. With respect to public housing the PHA will comply with Davis-Bacon or HUD determined wage rate requirements under Section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.
- 15. The PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.
- The PHA will comply with the Lead-Based Paint Poisoning Prevention Act, the Residential Lead-Based Paint Hazard Reduction Act of 1992, and 24 CFR Part 35.
- 17. The PHA will comply with the policies, guidelines, and requirements of OMB Circular No. A-87 (Cost Principles for State, Local and Indian Tribal Governments), 2 CFR Part 225, and 24 CFR Part 85 (Administrative Requirements for Grants and Cooperative Agreements to State, Local and Federally Recognized Indian Tribal Governments).
- 18. The PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the regulations and included in its Plan.
- 19. All attachments to the Plan have been and will continue to be available at all times and all locations that the PHA Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the PHA in its PHA Plan and will continue to be made available at least at the primary business office of the PHA.
- 22. The PHA certifies that it is in compliance with applicable Federal statutory and regulatory requirements, including the Declaration of Trust(s).

The Housing Authority of the City of Spartanburg	SC003
PHA Name	PHA Number/HA Code
X Annual PHA Plan for Fiscal Year 2018	
X 5-Year PHA Plan for Fiscal Years 2018 - 2022	
I hereby certify that all the information stated herein, as well as any information provid prosecute false claims and statements. Conviction may result in criminal and/or civil pe	ed in the accompaniment herewith, is true and accurate. Warning: HUD will malties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802).
Name of Authorized Official	Title
Molly Talbot-Metz	Board Chair
Signature Molly Calbot Metz	Date July 5, 2017
Page	2 - 62 From HUD 50077 CT HOW UP (2000)
Page	2 of 2 form HUD-50077-ST-HCV-HP (12/2014)



RESOLUTION NO. 2017-24

ADOPTED BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG

June 27, 2017

Staff recommends adoption of Resolution No. 2017-24, authorizing the CEO to approve and adopt the PHA plan, Public Housing Lease and Community Rules and HCV Administrative Plan and ACOP, all of which were made available during the public comment period. Upon approval and execution of all appropriate documents, the CEO will submit the plan to HUD by the July 18, 2017 deadline.

Molly Valbott Net 2
Molly Talbot Matz, CHAIR

ATTEST:

SECRETARY (

FOR CLERK USE ONLY

RESOLUTION NO. 2017-24

DATE ADOPTED: <u>6/27/2017</u>

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

Capital Fund Program-Five-Year Action Plan

Par	Part I: Summary					
Spar	Spartanburg Housing Authority-SC003	C003	Spartanburg, 5	Spartanburg, South Carolina	Soriginal 5-Year Plan ☐Revision No:	Revision No:
₹	Development Number and Name	Work Statement for Year 1 FFY 2017	Work Statement for Year 2 FFY 2018	Work Statement for Year 3 FFY 2019	Work Statement for Year 4 FFY 2020	Work Statement for Year 5 FFY 2021
B.	Physical Improvements Subtotal	Annual Statement \$782,678	\$782,678.00	\$725,678.00	\$785,678.00	\$725,678.00
Ü	Management Improvements	\$83,000	\$83,000.00	\$80,000.00	\$80,000.00	\$80,000.00
D.	PHA-Wide Non-dwelling Structures and Equipment	\$45,000	\$45,000.00	\$105,000.00	\$45,000.00	\$105,000.00
ъi	Administration	\$128,964.00	\$128,964.00	\$128,964.00	\$128,964.00	\$128,964.00
Γī	Other	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Ö	Operations	\$100,000	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
H.	Demolition		0	0	0	0
Τ	Development		0	0	0	0
ı.	Capital Fund Financing – Debt Service		0	0	0	0
K.	Total CFP Funds	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00
Ľ	Total Non-CFP Funds					
M.	Grand Total	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00	\$1,289,642.00

Page 1 of 6

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

Capital Fund Program—Five-Year Action Plan

Par	Part I: Summary (Continuation)	ution)				
Spart	Spartanburg Housing Authority-SC003	C003	Spartanburg, S	Spartanburg, South Carolina	Soriginal 5-Year Plan ☐Revision No:	Revision No:
A	Development Number and Name	Work Statement for Year 1 FFY 2017	Work Statement for Year 2 FFY 2018	Work Statement for Year 3 FFY 2019	Work Statement for Year 4 Work Statement for Year 5 FFY 2020 FFY 2021	Work Statement for Year 5 FFY 2021
		Amnual				

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Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

	raiting political ages in jour	Character of the Company of the Comp	(c)man			
Work Statement for		Work Statement for Year: 2 FFY 2018			Work Statement for Year: 3 FFY 2019	
Year 1 FFY 2017	Development Number/Name General Description of Maior Work Categories	Quantity	Estimated Cost	Development Number/Name General Description of Maior Work Categories	Quantity	Estimated Cost
Se .	SC003000100/Camp Croft-Sewer Lines	98 Units	\$50,000.00	SC003000030/ Archibald Hi-Rise- Asphalt and Concrete	20,000 sq. ft.	\$60,000.00
Ammal	SC0030000100/Camp Croft-Mail Facilities	98 Units	\$10,000.00	SC003000030/ Archibald Hi-Rise- Sealcoat	20,000 sq. ft.	\$80,000.00
Statement	SC003000080/Prince Hall-Asphalt and Concrete	10,000 sq. ft.	\$30,000.00	SC003000030/ Archibald Hi-Rise striping	20,000 sq. ft.	\$5,000.00
	SC003000080/Prince Hall-Seal Coat	60,000 sq. ft.	\$120,00.00	SC003000080/Prince Hall-Interior Painting	58 Units	\$140,000.00
	SC003000080/Prince Hall-Sewer Line	100 Units	\$252,000.00	SC003000120/Victoria Gardens-Interior Painting	25 Units	\$45,800.00
	SC003000030/Archibald Hi-Rise-Interior Painting	150 Units	\$100,000.00	SC003000120/Victoria Gardens-Bathroom Flooring	80 Units	\$97,200.00
	SC003000120/Victoria Gardens-Interior Painting	55units(balance of 25 units to be completed in 2019)	\$100,000.00	SC003000120/Victoria Gardens Vanities	80 Units	\$24,300.00
	SC003000020/Archibald Village-Interior Painting	42 units(balance of 58 units to be completed in 2019)	\$100,000.00	SC003000120/Victoria Gardens-Commodes	80 Units	\$16,000.00
	SC003000020/Archibald Village-Interior Painting	50 Units	\$20,178.00	SC00300080/Prince Hall-Flooring	25 Units	\$40,000.00
				SC003000080/Prince Hall Commodes	100 Units	\$20,000.00
				SC003000080/Prince Hall-Kitchen Cabinets	56 units(balance of 44 in 2020)	\$197,378.00
	Subtotal of Estimated Cost	Cost	\$782,678.00	Subtotal of Estimated Cost	1 Cost	\$725,678.00

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Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

	t for Year: 5 021	ity Estimated Cost	uits \$15,000.00	\$25,000.00	\$20,000.00	\$25,000.00	its \$200,000.00	\$75,000.00	\$125,000.00	\$100,000.00	\$40,678.00	nits \$100,000.00	\$725,678.00
	Work Statement for Year: 5 FFY 2021	Ouantity of ites	50 Units	ce 100 Units	ria 80 Units	p 98 Units	ria 80 Units	50 Units	50 Units	ria 80 Units	50 Units	e 100 Units	pa
		Development Number/Name General Description of Major Work Categories	SC003000020/ Archibald Village- Faucets	SC003000080/Prince Hall-Faucets	SC003000120/Victoria Gardens-Faucets	SC003000100/Camp Croft-Faucets	SC003000120/Victoria Gardens-Windows	SC003000020/ Archibald Village- Ceiling Insulation	SC00300120/ Archibald Village Windows	SC003000120/Victoria Gardens-Ceiling Insulation	SC00300020/ Archibald Village- Ceiling Insulation	SC00300080/Prince Hall-Ceiling Insulation	Subtotal of Estimated
ment(s)	4	Estimated Cost	\$152,622.00	\$202,500.00	\$100,000.00	\$243,000.00	\$87,556.00						\$725,678.00
al Needs Work State	Work Statement for Year: 4 FFY 2020	Quantity	44 units	80 units	28 Units	80 Units	100 Units						
Part II: Supporting Pages - Physical Needs Work Statement(s)		Development Number/Name General Description of Major Work Categories	SC003000080/Prince Hall-Kitchen Cabinets	SC003000120/Victoria Gardens-Kitchen Cabinets	SC003000120/Victoria Gardens-Counters and Sinks	SC003000120/Victoria Gardens-Exterior paint and caulking	SC003000080/Prince Hall-Exterior Doors						Subtotal of Estimated
Part II: Supp	Work Statement for	Year 1 FFY 2017	See	Amnal	Statement								

Page 4 of 6

Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

Part III: Sup	Part III: Supporting Pages - Management Needs Work Statement(s)	c Statement(s)		
Work Statement for	Work Statement for Year; 2 FFY 2018		Work Statement for Year: 3 FFY 2019	
Year 1 FFY 2017	Development Number/Name General Description of Major Work Categories	Estimated Cost	Development Number/Name General Description of Major Work Categories	Estimated Cost
See	Agency Wide-Staff Development	\$50,000.00	Agency Wide-Staff Development	\$50,000.00
Ammal	Agency Wide-Computer Software	\$30,000.00	Agency Wide-Computer Software	\$30,000.00
Statement	Drone for inspections	\$3,000.00		
	Subtotal of Estimated Cost	\$83,000.00	Subtotal of Estimated Cost 880,000.00	\$80,000.00

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U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

Capital Fund Program—Five-Year Action Plan

Part III: Sul	Part III: Supporting Pages - Management Needs Work Statement(s)	Statement(s)		
Work	Work Statement for Year 4		Work Statement for Year: 5	
Statement for	FFY 2020		FFY 2021	
Year 1 FFY 2017	Development Number/Name General Description of Major Work Categories	Estimated Cost	Development Number/Name General Description of Major Work Categories	Estimated Cost
See	Agency Wide-Staff Development	\$50,000.00	Agency Wide-Staff Development	\$50,000.00
Annual	Agency Wide-Computer Software	\$30,000.00	Agency Wide-Computer Software	\$30,000.00
Statement				
	Subtotal of Estimated Cost 880,000.00	\$80,000.00	Subtotal of Estimated Cost 880,000.00	\$80,000.00

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT WASHINGTON, DC 20410-5000

GENERAL DEPUTY ASSISTANT SECRETARY FOR PUBLIC AND INDIAN HOUSING

P. V 9 9742

Mr. Terril Bates Executive Director Spartanburg Housing Authority 2271 S. Pine Street Spartanburg, SC 29302

Dear Mr. Bates:

This is in response to your letter of January 23, 2017, on behalf of the Spartanburg Housing Authority's (SHA) request for a 48-month extension to obligate its Capital Fund Formula grant, due to the time required to fully comply with the Rental Assistance Demonstration (RAD) requirements. However, according to a June 26, 2015 Federal Register notice (80 Fed. Reg. 36830) and §1.5(A) of PIH Notice 2012-32, REV-3 ("RAD Notice"), HUD will only extend a PHA's obligation end date for Capital Funds to be used in a RAD conversion for up to five years from the point when Capital Funds became available to the PHA for obligations. Thus, HUD considered a 36-month extension rather than a 48-month extension. The SHA requests an extension for the following grants: SC16R00350215 and SC16R00350216.

Overview of the Statutory and Regulatory Requirements

Section 9(j) of the United States Housing Act of 1937 (the Act), as amended, establishes periods for the obligation and expenditure of Capital Fund grant. The statute requires that 90 percent of the grant funds be obligated within 2 years and that all grant funds be expended within 4 years from the date that funds are made available. On November 25, 2013, a Capital Fund Final Rule at 24 CFR 905.306 (formerly 24 CFR 905.120) became effective and includes the Act's requirements and the ability of the Secretary or Deputy Secretary (now delegated to the Assistant Secretary) to grant time extensions of the obligation deadline, but only in very limited circumstances. Per section 9(j)(2)(A) of the Act and section 905.306(d), an obligation extension may be granted for such a period the Secretary determines is necessary, for one of the following reasons:

- Litigation;
- Delay in obtaining approvals from the Federal Government or a state or local government that is not the fault of the PHA;
- 3. Compliance with environmental assessment or abatement requirements;
- Relocating residents;
- 5. An event beyond the control of the PHA; or
- 6. Any other reason established by the Secretary in a notice in the Federal Register. In a notice published June 26, 2015, at 80 Federal Register 36830, HUD indicated that it will extend the obligation end date for Capital Funds used in a RAD conversion for up to five years from the point when Capital Funds became available to the PHA for obligation.

Or, per section 9(j)(2)(C) of the Act and 24 CFR 905.306(c), an obligation extension may be granted for a period not to exceed 12 months, if the reason for requiring an extension is based on one of the following:

- The size of the PHA;
- The complexity of the Capital Fund program of the PHA;

- Any limitation on the ability of the PHA to obligate amounts allocated for the PHA from the Capital Fund in a timely manner as a result of state or local law; or
- Any other factors as the Secretary determines to be relevant.

Obligation Extension Request for Capital Fund and RHF Grants

Your letter provides a justification for an extension based on the reasons permitted by the Act and the regulations at 24 CFR 905.306(d)(6), specifically, for any other reason established by the Secretary in a Federal Register notice. The SHA has entered into a Commitment to enter into a Housing Assistance Payments (CHAP) contract with the RAD program, making it an approved RAD participant. RAD conversions are often complex and can take considerable time to complete. Therefore, Janet Golrick, Acting Deputy Secretary for the Department of Housing and Urban Development has approved pursuant to the authorities described above, an obligation end date extension for the grant listed below, in light of the approval of the SHA's CHAP for RAD. The approved dates are as follows:

Capital Fund Formula Grant	Authorized Amount	Current Obligation End Date	Revised Obligation End Date	Revised Expenditure End Date
SC16R00350215	\$218,757	4/12/2017	4/12/2020	4/12/2022
SC16R00350216	\$225,533	4/12/2018	4/12/2021	4/12/2023

Expenditure Deadline for Capital Fund and RHF Grants

The SHA has until the revised expenditure end date in the table above to expend 100 percent of the grant. The Act and regulations do not provide for extensions of the expenditure deadlines. Consequently, if the SHA is unable to expend and use 100 percent of the funds by the expenditure deadline, all funds not disbursed by the deadline will be recaptured.

A copy of this letter has been provided to Eric Bickley, Director, Office of Public Housing in HUD's Field Office. If you have additional questions or concerns, please contact Ivan Pour, Director of HUD's Office of Capital Program Division, at 202-402-2488.

Thank you for your interest in the Department's programs.

General Deputy Assistant Secretary for Public and Indian Housing

cc: Eric Bickley, Director, Office of Public Housing

2016 Capital Fund

Capital Fund Program
(CFP) Amendment
To The Consolidated Annual Contril

Previous versions absolete

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

To The Consolidated Annual Contributions Office of Public Contract (form HUD-53012)	and Indian Housing
HOUSING AUTHORITY OF	
Whereas, (Public Housing Authority) SPARTANBURG	SC003 (herein called the "PHA")
and the United States of America, Secretary of Housing and Urban Development (Contract(s) ACC(s) Numbers(s) A4085 dated 12/10/2001	(herein called "HUD") entered into Consolidated Annual Contributions
Troop and in the second	
Whereas, HUD has agreed to provide CFP assistance, upon execution of this Am	
purpose of assisting the PHA in carrying out development, capital and manageme	
such projects continue to be available to serve low-income families. HUD reserve PHA. HUD will provide a revised ACC Amendment authorizing such additional an	
The first has been a consecutive rationalist, decimally seem secutivities and	and the same of th
\$ \$1,289,842.00 for Fiscal Year 2016 to be referred to under	
PHA Tax Identification Number (TIN): On File DUNS Num	iber: On File
Whereas, HUD and the PHA are entering into the CFP Amendment Number	
Now Therefore, the ACC(s) is (are) amended as follows:	assistance for development activities for each public housing project and for a
The ACC(s) is (are) amended to provide CFP assistance in the amount	period of ten years following the last payment of assistance from the Operating
specified above for development, capital and management activities of PHA	Fund to each public housing project. However, the provisions of Section 7 of the
projects. This CFP Amendment is a part of the ACC(s).	ACC shall remain in effect for so long as HUO determines there is any outstanding indebtedness of the PHA to HUD which arose in connection with any public housing
2. The PHA must carry out all development, capital and management activities	project(s) under the ACC(s) and which is not eligible for forgiveness, and provided
In accordance with the United States Housing Act of 1937 (the Act), 24 CFR	further that, no disposition of any project covered by this amendment shall occur
Part 905 (the Capital Fund Final rule) published at 78 Fed. Reg. 63748	unless approved by HUD,
(October 24, 2013), as well as other applicable HUD requirements, except that	
the limitation in section 9(g)(1) of the Act is increased such that of the amount of	8. The PHA will accept all CFP assistance provided for this FY. If the PHA does
CFP assistance provided for under this CFP amendment only, the PHA may use no more than 25 percent for activities that are eligible under section 9(e) of the	not comply with any of its obligations under this CFP Amendment and does not have its Annual PHA Plan approved within the period specified by HUD, HUD.
Act only if the PHA's HUD-approved Five Year Action Plan provides for such use:	shall impose such penalties or take such remedial action as provided by law,
however, if the PHA owns or operates less than 250 public housing dwelling	HUD may direct the PHA to terminate all work described in the Capital Fund
units, such PHA may continue to use the full flexibility in section 9(g)(2) of the Act.	Annual Statement of the Annual PHA Plan, In such case, the PHA shall only
2 The Dilla has a UII December On the English Plant Asia Photos and her	Incur additional costs with HUD approval.
The PHA has a HUD-approved Capital Fund Five Year Action Plan and has complied with the requirements for reporting on open grants through the	Implementation or use of funding assistance provided under this CFP
Performance and Evaluation Report. The PHA must comply with 24 CFR	Amendment is subject to the attached corrective action order(s).
905,300 of the Capital Fund Final rule regarding emendment of the Five Year	(mark one): Yes No
Action Plan where the PHA proposes a Significant Amendment to the Capital	
Fund Five Year Action Plan.	 The PHA is required to report in the format and frequency established by
4 For these where 1810 has invited a County Free Florest and a county	HUD on all open Capital Fund grants awarded, including information on the
 For cases where HUO has approved a Capital Fund Financing Amendment to the ACC, HUO will deduct the payment for amortization scheduled 	Installation of energy conservation measures.
payments from the grant Immediately on the effective date of this CFP	11. If CFP assistance is provided for activities authorized pursuant to
Amendment. The payment of CFP funds due per the amodization scheduled	agreements between HUD and the PHA under the Rental Assistance
will be made directly to a designated trustee within 3 days of the due date.	Demonstration Program, the PHA shall follow such applicable statutory
	authorities and all applicable HUD regulations and requirements.
 Unless otherwise provided, the 24 month time period in which the PHA must obligate this CFP assistance pursuant to section 9(i)(1) of the Act and 48 	For <u>total conversion</u> of public housing projects, the provisions of Section 7 of the
month time period in which the PHA must expend this CFP assistance	ACC shall remain in effect for so long as HUD determines there is any outstanding indebtedness of the PHA to HUD which arcse in connection with
pursuant to section 9(j)(5) of the Act starts with the effective date of this CFP	any public housing projects(s) under the ACC(s) and which is not eligible for
amendment (the date on which CFP assistance becomes available to the PHA	forgiveness, and provided further that, no disposition or conversion of any public
for obligation). Any additional CFP assistance this FY will start with the same	housing project covered by these terms and conditions shall occur unless
effective.date.	approved by HUD. For partial conversion, the PHA shall continue to operate
6. Subject to the provisions of the ACC(s) and paragraph 3, and to assist in	each non-converted public housing project as low-income housing in
development, capital and management activities, HUD agrees to disburse to	accordance with paragraph 7,
the PHA or the designated trustee from time to time as needed up to the	12. CFP assistance provided as an Emergency grant or a Safety and Security
amount of the funding assistance specified herein.	grant shall be subject to a 12 month obligation and 24 month expenditure time
	period. CFP assistance provided as a Natural Disaster grant shall be subject to a
7. The PHA shall continue to operate each public housing project as low-	24 month obligation and 48 month expenditure time period. The start date
Income housing in compliance with the ACC(s), as amended, the Act and all HUD regulations for a period of twenty years after the last disbursement of	shall be the date on which such funding becomes available to the PHA for
CFP assistance for modernization activities for each public housing project or	obligation. The PHA must record the Declaration(s) of Trust within 60 days of the effective date or HUD will recapture the funds.
portion thereof and for a period of forty years after the last distribution of CFP	
The parties have executed this CFP Amendment, and it will be effective on 4/13/2 the PHA for obligation.	2016. This is the date on which CFP assistance becomes available to
U.S. Department of Housing and Urban Development	PHA (Executive Director or authorized agent)
By Date:	By Date:
	1. 1/2 / Bir abulo
Title	Tille Tille
-104	EXECUTIVE DIRECTOR

form HUD-52840-A 03/04/2003



2017 Capital Fund Program (CFP) &

Replacement Housing Fund Grants



U. S. Department of Housing and Urban Development

South Carolina State Office Strom Thurmond Federal Building 1835 Assembly Street Columbia, South Carolina 29201-2480

August 16, 2017

Ms. Terril Bates Executive Director Spartanburg Housing Authority 2271 South Pine Street Spartanburg, SC 29302

Subject: 2017 Capital Fund Program Approval

Dear Ms. Bates:

We are pleased to inform you that your Fiscal Year 2017 Capital Fund Program (CFP) and/or Replacement Housing Fund grant(s) has been approved. Attached are the approved Annual Statement(s), Annual Contributions Contract Amendment(s) and CFP Five Year Action Plan. Please note that if your agency's CFP Five Year Action Plan was approved in HUD's Energy and Performance Information Center (EPIC) system, then we are only enclosing a copy of the approved Annual Contribution Contract (ACC) Amendment(s).

By signing the ACC Amendment, your PHA has agreed to comply with the CFP statute (i.e., Section 9 of the United States Housing Act of 1937, as amended) and the Capital Fund Final regulation effective November 25, 2013, found at 24 CFR Part 905.

Although our office has approved the enclosed Annual Statement(s), please note that all CFP grants awarded after November 25, 2013, must comply with 24 CFR Part 905 which was published in the Federal Register on October 24, 2013. This comprehensive Final Rule updated the previously issued regulations and made further revisions to the CFP and related program requirements. The Final Rule provided clarification regarding ineligible activities to include limitations on supportive and security services.

The CFP Final Rule effective November 25, 2013, clarifies that security services and supportive services are generally considered ineligible activities. Security services include but are not limited to the following: contracts with local police departments; salaries and benefits for security guards, patrols or police officers; and the purchase or leasing of vehicles for security personnel. Supportive services include but are not limited to the following: salaries and benefits or contract costs for service providers; health and wellness activities; educational enrichment and recreational activities; and job development/placement services including the cost of professional licenses.

It should be noted that the Office of Capital Improvements (OCI) has established the following website: http://www.hud.gov/offices/pih/programs/ph/capfund/index.cfm. Public Housing Authorities (PHAs) should regularly check the OCI site to ensure they have the most recent communications concerning the Capital Fund Program.

Should you have any questions, please contact your point of contact in our Columbia Field Office.

Sincerely,

Eric Bickley Director

Public Housing Program Center

2017 Capital Fund

Capital Fund Program (CFP) Amendment

U.S. Department of Housing and Urban Development

To The Consolidated Annual Contributions Office of Public Contract (form HUD-53012)	and Indian Housing
HOUSING AUTHORITY OF	
Whereas, (Public Housing Authority) and the United States of America, Secretary of Housing and Urban Developmer Contract(s) ACC(s) Numbers(s) A4085 A4085 A4085	SC003 (herein called the "PHA") at (herein called "HUD") entered into Consolidated Annual Contributions
Whereas, HUD has agreed to provide CFP assistance, upon execution of this A purpose of assisting the PHA in carrying out development, capital and managen such projects continue to be available to serve low-income families. HUD reserved. HUD will provide a revised ACC Amendment authorizing such additional and the provide and the prov	nent activities at existing public housing projects in order to ensure that yes the right to provide additional CFP assistance in this FY to the
\$ \$162,926.00 for Fiscal Year 2017 to be referred to under PHA Tax Identification Number (TIN): On File DUNS Nur	er Capital Fund Grant Number SC16R00350217 mber: On File
Whereas, HUD and the PHA are entering into the CFP Amendment Number	39
Now Therefore, the ACC(s) is (are) amended as follows:	assistance for development activities for each public housing project and for a
 The ACC(s) is (are) amended to provide CFP assistance in the amount specified above for development, capital and management activities of PHA projects. This CFP Amendment is a part of the ACC(s). 	period of ten years following the last payment of assistance from the Operating Fund to each public housing project. However, the provisions of Section 7 of the ACC shall remain in effect for so long as HUD determines there is any outstanding indebtedness of the PHA to HUD which arose in connection with any public housing
 The PHA must carry out all development, capital and management activities in accordance with the United States Housing Act of 1937 (the Act), 24 CFR Part 905 (the Capital Fund Final rule) published at 78 Fed. Reg. 63748 (October 24, 2013), as well as other applicable HUD requirements, except that 	project(s) under the ACC(s) and which is not eligible for forgiveness, and provided further that, no disposition of any project covered by this amendment shall occur unless approved by HUD.
the limitation in section 9(g)(1) of the Act is increased such that of the amount of	8. The PHA will accept all CFP assistance provided for this FY. If the PHA does
CFP assistance provided for under this CFP amendment only, the PHA may use	not comply with any of its obligations under this CFP Amendment and does not
no more than 25 percent for activities that are eligible under section 9(e) of the	have its Annual PHA Plan approved within the period specified by HUD, HUD
Act only if the PHA's HUD-approved Five Year Action Plan provides for such use; however, if the PHA owns or operates less than 250 public housing dwelling	shall impose such penalties or take such remedial action as provided by law.
units, such PHA may continue to use the full flexibility in section 9(g)(2) of the Act.	HUD may direct the PHA to terminate all work described in the Capital Fund Annual Statement of the Annual PHA Plan. In such case, the PHA shall only incur additional costs with HUD approval.
3. The PHA has a HUD-approved Capital Fund Five Year Action Plan and has	при
complied with the requirements for reporting on open grants through the	Implementation or use of funding assistance provided under this CFP
Performance and Evaluation Report. The PHA must comply with 24 CFR 905.300 of the Capital Fund Final rule regarding amendment of the Five Year Action Plan where the PHA proposes a Significant Amendment to the Capital	Amendment is subject to the attached corrective action order(s). (mark one): Yes No
Fund Five Year Action Plan.	The PHA is required to report in the format and frequency established by
4. For cases where HUD has approved a Capital Fund Financing Amendment	HUD on all open Capital Fund grants awarded, including information on the
to the ACC, HUD will deduct the payment for amortization scheduled	installation of energy conservation measures.
payments from the grant immediately on the effective date of this CFP	11. If CFP assistance is provided for activities authorized pursuant to
Amendment. The payment of CFP funds due per the amortization scheduled	agreements between HUD and the PHA under the Rental Assistance
will be made directly to a designated trustee within 3 days of the due date.	Demonstration Program, the PHA shall follow such applicable statutory
5. Unless otherwise provided, the 24 month time period in which the PHA must	authorities and all applicable HUD regulations and requirements. For <u>lotal conversion</u> of public housing projects, the provisions of Section 7 of the
obligate this CFP assistance pursuant to section 9(j)(1) of the Act and 48	ACC shall remain in effect for so long as HUD determines there is any
month time period in which the PHA must expend this CFP assistance	outstanding indebtedness of the PHA to HUD which arose in connection with
pursuant to section 9(j)(5) of the Act starts with the effective date of this CFP	any public housing projects(s) under the ACC(s) and which is not eligible for
amendment (the date on which CFP assistance becomes available to the PHA for obligation). Any additional CFP assistance this FY will start with the same	forgiveness, and provided further that, no disposition or conversion of any public
effective date.	housing project covered by these terms and conditions shall occur unless approved by HUD. For <u>partial conversion</u> , the PHA shall continue to operate each non-converted public housing project as low-income housing in
6. Subject to the provisions of the ACC(s) and paragraph 3, and to assist in	accordance with paragraph 7.
development, capital and management activities, HUD agrees to disburse to	40.000
the PHA or the designated trustee from time to time as needed up to the amount of the funding assistance specified herein.	12. CFP assistance provided as an Emergency grant or a Safety and Security grant shall be subject to a 12 month obligation and 24 month expenditure time
7 The PHA chall continue to appear a cost sublic beauties and a large	period. CFP assistance provided as a Natural Disaster grant shall be subject to a
 The PHA shall continue to operate each public housing project as low- income housing in compliance with the ACC(s), as amended, the Act and all 	24 month obligation and 48 month expenditure time period. The start date shall be the date on which such funding becomes available to the PHA for
HUD regulations for a period of twenty years after the last disbursement of	obligation. The PHA must record the Declaration(s) of Trust within 60 days of the
CFP assistance for modernization activities for each public housing project or	effective date or HUD will recapture the funds.
portion thereof and for a period of forty years after the last distribution of CFP	
The parties have executed this CFP Amendment, and it will be effective on $8/16$ the PHA for obligation.	/2017. This is the date on which CFP assistance becomes available to
U.S. Department of Housing and Urban Development	PHA (Executive Director or authorized agent)
By Date:	By Date:
	- 1 - 1 1
Title Eric A Biekley	Till Till
2 2 Director	Title

form HUD-52840-A OMB Approval No. 2577-0157 (exp. 03/31/2020)

2017 Capital Fund

Capital Fund Program (CFP) Amendment

U.S. Department of Housing and Urban Development

To The Consolidated Annual Contributions Office of Public Contract (form HUD-53012)	and Indian Housing
Whereas, (Public Housing Authority) HOUSING AUTHORITY OF SPARTANBURG	SC003 (herein called the "PHA")
and the United States of America, Secretary of Housing and Urban Developmen Contract(s) ACC(s) Numbers(s) A4085 dated 12/10/2001	t (herein called the "PHA") It (herein called "HUD") entered into Consolidated Annual Contributions
Whereas, HUD has agreed to provide CFP assistance, upon execution of this A purpose of assisting the PHA in carrying out development, capital and managem such projects continue to be available to serve low-income families. HUD reserved. HUD will provide a revised ACC Amendment authorizing such additional and the served according to the serv	nent activities at existing public housing projects in order to ensure that yes the right to provide additional CEP assistance in this EV to the
\$ \$926,447.00 for Fiscal Year 2017 to be referred to under PHA Tax Identification Number (TIN): On File DUNS Num	er Capital Fund Grant Number SC16P00350117 mber: On File
Whereas, HUD and the PHA are entering into the CFP Amendment Number	59
Now Therefore, the ACC(s) is (are) amended as follows: 1. The ACC(s) is (are) amended to provide CFP assistance in the amount specified above for development, capital and management activities of PHA projects. This CFP Amendment is a part of the ACC(s). 2. The PHA must carry out all development, capital and management activities	assistance for development activities for each public housing project and for a period of ten years following the last payment of assistance from the Operating Fund to each public housing project. However, the provisions of Section 7 of the ACC shall remain in effect for so long as HUD determines there is any outstanding indebtedness of the PHA to HUD which arose in connection with any public housing
in accordance with the United States Housing Act of 1937 (the Act), 24 CFR Part 905 (the Capital Fund Final rule) published at 78 Fed. Reg. 63748 (October 24, 2013), as well as other applicable HUD requirements, except that	project(s) under the ACC(s) and which is not eligible for forgiveness, and provided further that, no disposition of any project covered by this amendment shall occur unless approved by HUD.
the limitation in section 9(g)(1) of the Act is increased such that of the amount of CFP assistance provided for under this CFP amendment only, the PHA may use no more than 25 percent for activities that are eligible under section 9(e) of the Act only if the PHA's HUD-approved Five Year Action Plan provides for such use; however, if the PHA owns or operates less than 250 public housing dwelling units, such PHA may continue to use the full flexibility in section 9(g)(2) of the Act.	8. The PHA will accept all CFP assistance provided for this FY. If the PHA does not comply with any of its obligations under this CFP Amendment and does not have its Annual PHA Plan approved within the period specified by HUD, HUD shall impose such penalties or take such remedial action as provided by law. HUD may direct the PHA to terminate all work described in the Capital Fund Annual Statement of the Annual PHA Plan. In such case, the PHA shall only incur additional costs with HUD approval.
The PHA has a HUD-approved Capital Fund Five Year Action Plan and has complied with the requirements for reporting on open grants through the Performance and Evaluation Report. The PHA must comply with 24 CFR 905.300 of the Capital Fund Final rule regarding amendment of the Five Year Action Plan where the PHA proposes a Significant Amendment to the Capital Fund Final Plan State Plan State Plan Final Fund Final F	9. Implementation or use of funding assistance provided under this CFP Amendment is subject to the attached corrective action order(s). (mark one): Yes No
Fund Five Year Action Plan. 4. For cases where HUD has approved a Capital Fund Financing Amendment to the ACC, HUD will deduct the payment for amortization scheduled payments from the grant immediately on the effective date of this CFP Amendment. The payment of CFP funds due per the amortization scheduled will be made directly to a designated trustee within 3 days of the due date.	10. The PHA is required to report in the format and frequency established by HUD on all open Capital Fund grants awarded, including information on the installation of energy conservation measures. 11. If CFP assistance is provided for activities authorized pursuant to agreements between HUD and the PHA under the Rental Assistance
5. Unless otherwise provided, the 24 month time period in which the PHA must obligate this CFP assistance pursuant to section 9(j)(1) of the Act and 48 month time period in which the PHA must expend this CFP assistance pursuant to section 9(j)(5) of the Act starts with the effective date of this CFP amendment (the date on which CFP assistance becomes available to the PHA for obligation). Any additional CFP assistance this FY will start with the same effective date.	Demonstration Program, the PHA shall follow such applicable statutory authorities and all applicable HUD regulations and requirements. For <u>Itala conversion</u> of public housing projects, the provisions of Section 7 of the ACC shall remain in effect for so long as HUD determines there is any outstanding indebtedness of the PHA to HUD which arose in connection with any public housing projects(s) under the ACC(s) and which is not eligible for forgiveness, and provided further that, no disposition or conversion of any public housing project covered by these terms and conditions shall occur unless approved by HUD. For <u>partial conversion</u> , the PHA shall continue to operate each non-converted public housing project as low-income housing in
6. Subject to the provisions of the ACC(s) and paragraph 3, and to assist in development, capital and management activities, HUD agrees to disburse to the PHA or the designated trustee from time to time as needed up to the amount of the funding assistance specified herein.	accordance with paragraph 7. 12. CFP assistance provided as an Emergency grant or a Safety and Security grant shall be subject to a 12 month obligation and 24 month expenditure time
7. The PHA shall continue to operate each public housing project as low-income housing in compliance with the ACC(s), as amended, the Act and all HUD regulations for a period of twenty years after the last disbursement of CFP assistance for modernization activities for each public housing project or portion thereof and for a period of forty years after the last distribution of CFP	period. CFP assistance provided as a Natural Disaster grant shall be subject to a 24 month obligation and 48 month expenditure time period. The start date shall be the date on which such funding becomes available to the PHA for obligation. The PHA must record the Declaration(s) of Trust within 60 days of the effective date or HUD will recapture the funds.
The parties have executed this CFP Amendment, and it will be effective on 8/16/the PHA for obligation.	/2017. This is the date on which CFP assistance becomes available to
U.S. Department of Housing and Urban Development By Date:	PHA (Executive Director or authorized agent) By Date:
Title Eric A. Bickley Director	Title (FT)
Previous versions obsolete	form HUD-52840-A OMB Approval No. 2577-0157 (evp. 03/31/203

form HUD-52840-A OMB Approval No. 2577-0157 (exp. 03/31/2020)

Capital Fund Program, Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program Annual Statement/Performance and Evaluation Report () () () ()

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226 Expires 06/30/2017

Part I: S	Part I: Summary							
PHA Nam Authority	PHA Name: Spartanburg Housing Authority	Grant Type and Number Capital Fund Program Grant No: SC16P00350117 Replacement Housing Factor Grant No: Date of CFFP:	00350117	·			FFY of	EFY of Grant: 2017 FFY of Grant Approval:
Type of G	Type of Grant M Original Annual Statement Description Reserve for Disaster Barbard for Darled Ending	Reserve for Disasters/Emergencies			Revised Annual Statement (revision no:	ision no: dan Report)	
Line	Summary by Development Account	ccount		Total Estimated Cost	ed Cost		Total Actual Cost 1	Cost 1
			Original	Re	Revised ²	Obligated	₽ P	Expended
1	Total non-CFP Funds							
2	1406 Operations (may not exceed 20% of line 21) 3	ed 20% of line 21) 3						
ω	1408 Management Improvements	nts	\$91,157					
4	1410 Administration (may not exceed 10% of line 21)	exceed 10% of line 21)	\$92,645					
cy	1411 Audit							
9	1415 Liquidated Damages			٠,				
7	1430 Fees and Costs		\$100,000					
20	1440 Site Acquisition							
9	1450 Site Improvement			-				
10	1460 Dwelling Structures		\$7,827					
11	1465.1 Dwelling Equipment—Nonexpendable	Nonexpendable						-
71	1470 Non-dwelling Structures							
13	1475 Non-dwelling Equipment						:	
14	1485 Demolition							
72	1492 Moving to Work Demonstration	tration						
16	1495.1 Relocation Costs			:				
17	1499 Development Activities *		\$634,818					

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.

^{*}RHF funds shall be included here.

Expires 06/30/2017

Part I: Summary	Immary					
PHA Name: Spartanburg Housing Authority	Grant Type and Number Capital Fund Program Grant No: SC16P00350117 Replacement Housing Factor Grant No: Date of CFFP:			FFY of Grant:2017 FFY of Grant Approval:		
Type of Grant						
Origin	☐ Reserve for Disasters/Emergencies	iergencies	☐ Revi	Revised Annual Statement (revision no:	no:)	
Perfor	Performance and Evaluation Report for Period Ending:		☐ Fina	ıl Performance and Evaluation Report	Report	
Line	Summary by Development Account	Tota	Total Estimated Cost		Total Actual Cost 1	
		Original	Revised 2	Obligated	Expended	
18a	1501 Collateralization or Debt Service paid by the PHA					
18ba	9000 Collateralization or Debt Service paid Via System of Direct Payment					
19	1502 Contingency (may not exceed 8% of line 20)					
20	Amount of Annual Grant: (sum of lines 2 - 19)	\$926,447				
21	Amount of line 20 Related to LBP Activities		•			
22	Amount of line 20 Related to Section 504 Activities					
23	Amount of line 20 Related to Security - Soft Costs					
24	Amount of line 20 Related to Security - Hard Costs					
25	Amount of line 20 Related to Energy Conservation Measures					
Signature	Signature of Executive Director Docty	Date 7/24/2017 Sig	Signature of Public Housing Director	sing Director	8/16/17 Date	
	7		In Eric A	Bickley	1	

Public Housing Program Center

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.

⁴ RHF funds shall be included here.

Part II: Supporting Pages PHA Name: Spartanburg Housing Authority		Grant Type and Number Capital Fund Program Grant No: SCP00350117 CFFP (Yes/No):	o: SCP0035011	7	Rederal	Federal FFY of Grant: 2017)17	,
				1000			Market and the second s	
Development Number Name/PHA-Wide Activities	General Description of Major Work Categories	Development Account No.	Quantity	Total Estimated Cost	òst	Total Actual Cost	Cost	Status of Work
				Original	Revised ¹	Funds Obligated ²	Funds Expended ²	
PHA-Wide	Staff Development	1408		\$91,157				
PHA-Wide	CFP Staff Salaries	1410		\$92,645				
PHA-Wide	Architect and Engineering; Inspections; Legal Fees	1430		\$100,000				
					A) Waterly, Print of the			
Country Garden Estate	Dishwasher, stove, refrigerators, HVAC, Ruilding Reprovations & Improvements	1460		\$7827				
	Landscaping			,				
PHA-Wide	Development Activities	1499		\$634,818				
	GRAND TOTAL			\$926,447				

¹To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

²To be completed for the Performance and Evaluation Report.

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	Total Non-CFP Funds	Total CFP Funds	Capital Fund Financing— Debt Service	Development	Demolition	Operations	Other	Administration	PHA-Wide Non-dwelling Structures and Equipment	Management Improvements	Physical Improvements Subtotal		Development Number and Name	Spartanburg Housing Authority	Part I: Summary
\$9											Annual Statement \$7,827	FFY 2017	Work Statement for Year 1		
\$926,447				\$634,818			\$100,000	\$92,645		\$91,157	\$7,827		Work Statement for Year 2 FFY 2018	Spartanburg, SC	
\$926,447				\$634,818			\$100,000	\$92,645		\$91,157	\$7,827		Work Statement for Year 3 FFY 2019	Original 5-Year Plan	
\$926,447	-			\$634,818			\$100,000	\$92,645		\$91,157	\$7,827		Work Statement for Year 4 FFY 2020	Plan	
\$926,447	e e			\$634,818			\$100,000	\$92,645		\$91,157	\$7,827		Work Statement for Year 5 FFY 2021	Revision No:	

Work Statement for Year 3 FFY 2019 Work Statement for Year 4 FFY 2020 FFY 2020 FFY 2020 FFY 2020	TAULT.	Fart I: Summary (Communication)	ишош)			W	
Number Work Statement for Year 2 Work Statement for Year 3 Statement for Year 4 Pry 2018 Fry 2019 Fry 2019 Fry 2020 Fry 2020 Statement for Year 4 Fry 2020 F	PHA Na	ne/Number		Locality (City/county & State)		Original 5-Year Plan	
	# U	evelopment Number ad Name	Work Statement for	Work Statement for Year 2 FFY 2018	Work Statement for Year 3 EFY 2019	Work Statement for Year 4 FFY 2020	Work Statement for Year 5 FFY 2021
Annual Statement Orange of the state of the	Ţ		Year 1 FFY 2017				
Statement Statem			Annual				
	-				•		
		-	The state of the s				
	- -				A Paragraph of the Control of the Co		

Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/20011

\$7826.50	lated Cost	Subtotal of Estimated Cost	\$7826.50)ost	Subtotal of Estimated Cost	
			\$700.00		Landscaping	
			\$539.50	10	Patio Screens	
			\$1250	25	Mail box post	
			\$250		Paint Womens bathroom	
			\$780	1	нуас	
			\$1,200	1	HVAC Condensing Units	
And the state of t			\$1,291.08	2	Refrigerators	
			\$1,185.08	2	Stove	
			3630.84	2	Dishwasher	Statement
\$7826.50		Estates Country Garden			SC000300170/Country Garden Estates	
						See
Estimated Cost	Quantity	Development Number/Name General Description of Major Work Categories	Estimated Cost	Quantity	Development Number/Name General Description of Major Work Categories	Year 1 FFY 2017
		FFY 2019			FFY 2018	Statement for
		Work Statement for Year 3		2	Work Statement for Year	Work
		The second secon	ut(s)	Statemer	Part II: Supporting Pages Physical Needs Work Statement(s)	Part II: Sup
Expires 4/30/20011						

€ 9	Cost	Subtotal of Estimated Cost	5 3	St	Subtotal of Estimated Cost	
			•		A STATE OF THE STA	
					The state of the s	
	-					
						Statement
						Annual
						See
		Categories				1017
Estimated Cost	Quantity	Development Number/Name General Description of Major Work	Estimated Cost	Quantity	Development Number/Name General Description of Water Work Categories	Year 1 FFY
		FFY 2021				Statement for
		Work Statement for Year 5			Work Statement for Year 4	Work
			(s)	Statement	Part II: Supporting Pages - Physical Needs Work Statement(s)	Part II: Sup

\$91,157	Subtotal of Estimated Cost	\$91,157	Subtotal of Estimated Cost	,
			Add Addition of the state of th	
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			The state of the s	
				Statement
\$91,157	Agency Wide Staff Development	\$91,157	Agency Wide Staff Development	Ammual
,				Sec
	General Description of Major Work Categories		General	2017
Estimated Cost	Development Number/Name	Estimated Cost		Year 1 FFY
	FFY 2019	-	FFY 2018	Statement for
	Work Statement for Year 2019		Work Statement for Year 2018	Work
		ement(s)	Part III: Supporting Pages - Management Needs Work Statement(s)	Part III: Su
Expires 4/30/20011	A STATE OF THE STA			

Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/20011

							-)t	Annual Agency	See	2017 Ge	Year 1 FFY	Statement for	Work	Part III: Supportin	
Subtotal of Estimated Cost		C. A. Carlotte		A.A.A.				A Common	HAAD STORE		Agency Wide Staff Development		General Description of Major Work Categories	Development Number/Name	FFY 2020	Work Statement for Year 2020	Part III: Supporting Pages - Management Needs Work Statement(s)	
\$91,157											\$91,157			Estimated Cost			atement(s)	
Subtotal of Estimated Cost							- THE	the state of the s					General Description of Major Work Categories	Development Number/Name	FFY 2021	Work Statement for Year 2021		
\$91,157							r				\$91,157			Estimated Cost				TOOK OF THE STATE

Page 6 of 6

form **HUD-50075.2** (4/2008)

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226 Expires 06/30/2017

TALLI	TATELL SHIMMING				
PHA Nam Authority	PHA Name: Spartanburg Housing Grant Type and Number Capital Fund Program Crant No: Replacement Housing Factor Grant No: SC16R00350217 Date of CFFP:	C16R00350217			FFY of Grant: 2017 FFY of Grant Approval:
Type of G	Type of Grant Reserve for Disasters/Emergencies		Revised Annual Statement (revision no:	ment (revision no:)
Line	se Summary by Development Account		Total Estimated Cost	the section of the se	Total Actual Cost 1
		Original	Revised ²	Obligated	Expended
1-4	Total non-CEP Funds				
2	1406 Operations (may not exceed 20% of line 21)			1	
S)	1408 Management Improvements		•		
4	1410 Administration (may not exceed 10% of line 21)				
5	I4ll Audit		-		
6	1415 Liquidated Damages				
7	1430 Fees and Costs				
80	1440 Site Acquisition				
9 .	1450 Site Improvement				
10	1460 Dwelling Structures				
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Non-dwelling Structures				
EI	1475 Non-dwelling Equipment				
14	1485 Demolition				
1.5	1492 Moving to Work Demonstration				
16	1495.1 Relocation Costs				
17	1499 Development Activities *	\$162,926	1		
				-	

 ¹ To be completed for the Performance and Evaluation Report.
 ² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
 ³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.

ARHF funds shall be included here.

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U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

PHA Name: Spartanburg Housing Authority	Housing Authority	Grant Type and Number Capital Fund Program Grant No: CFFP (Yes/No):	No:		Federal	Federal FFY of Grant: 2017	017	
	æ.	Replacement Housing Factor Grant No: SC16R00350217	Grant No: SC16F	00350217	-			٠
Development Number Name/PHA-Wide Activities	General Description of Major Work Categories	ork Development Account No.	Quantity	Total Estimated Cost	ited Cost	Total Actual Cost	Cost	Status of Work
				Original	Revised 1	Funds Ohliosted ²	Funds	
Agency Wide	Development Activities	1499		\$162,926				
	GRAND TOTAL			\$162,926				
	10.							
				*				
			† -	ļ -				

o be completed for the Performance and Evaluation Report or a Revised Annual Staten

² To be completed for the Performance and Evaluation Report.

Capital Fund Financing Program Capital Fund Program, Capital Fund Program Replacement Housing Factor and Annual Statement/Performance and Evaluation Report

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226 Expires 06/30/2017

(Signatur	25	24	23	22	21	20	19	27	18ba	18a		Line	Perfo	⊠ Origi	Type of Grant	PHA Name: Spartanburg Housing Authority	Dant T. C.
latu		Amount of line 20 Related to Energy Conservation Measures	Amount of line 20 Related to Security - Hard Costs	Amount of line 20 Related to Security - Soft Costs	Amount of line 20 Related to Section 504 Activities	Amount of line 20 Related to LBP Activities	Amount of Annual Grant: (sum of lines 2 - 19)	1502 Contingency (may not exceed 8% of line 20)	Payment	9000 Collateralization or Debt Service paid Via System of Direct	1501 Collateralization or Debt Service paid by the PHA		Summary by Development Account	Performance and Evaluation Report for Period Ending:	Original Annual Statement Reserve for Disasters/Emergencies	rant	urg Grant Type and Number Capital Fund Program Grant No: SC16R00350217 Replacement Housing Factor Grant No: Date of CFFP:	יושל מי נייני וייני וייני מי נייני וייני מי נייני וייני מי נייני וייני וייני מי נייני וייני ויינ
1/24/17	Date 7/24/2017						\$16								mergencies			
							\$162,926					Original	Tota					
1	Signature of Public Housing Director								,			Revised ²	Total Estimated Cost	☐ Fins	Revi			
N	sing Director													al Performance an	Revised Annual Statement (revision no:		EFY of Grant:2017 FFY of Grant Approval:	
	1											Obligated	To	Final Performance and Evaluation Report	nent (revision no:		7 roval:	*
(11911)	Date											Expended	Total Actual Cost 1	rt				

Director Eric A. Bickley

Public Housing Program Center

To be completed for the Performance and Evaluation Report.
 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
 PHAs with under 250 units in management may use 100% of CFP Grants for operations.

⁴ RHF funds shall be included here.



SHA Admissions and Continued Occupancy Policy for Public Housing Program (ACOP)

This document can be referenced on the ABOUT US page on the SHA website.

www.shasc.org



SHA Administration Plan Housing Choice Voucher Program (HCV)

This document can be referenced on the ABOUT US page on the SHA website. www.shasc.org



ASSET MANAGEMENT PUBLIC HOUSING PROGRAM

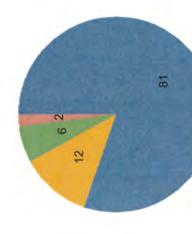
DEMOGRAPHICS

PUBLIC HOUSING PROPERTIES

Archibald Rutledge Hi-Rise Prince Hall Apartments JC Bull Apartments Archibald Rutledge Village Victoria Gardens Apartments Camp Croft Courts Apartments

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emely Low Inc	Extremely Low Income, 0% - 30%	Very Low Income, 31% - 50%	31% - 50%	Low Income, 51% - 80%	%08 - %	Above Low Incon	ne
of Median		of Median		of Median		81% + of Median	
Count	Percent	Count	Percent	Count	Percent	Count	Percent
399	81	99	12	28	9	80	2



Extremely Low Income

Very Low IncomeLow IncomeAbove Low Income

Extremely Low IncomeVery Low IncomeLow IncomeAbove Low Income

81

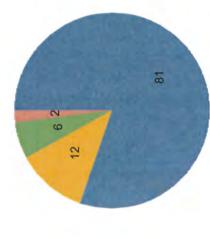
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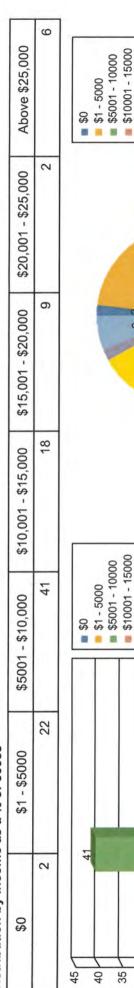
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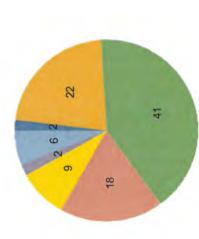


Average Annual Income (\$)



Distribution by Income as a % of 50058





\$15001 - 20000 \$20001 - 25000

Above \$25000

22

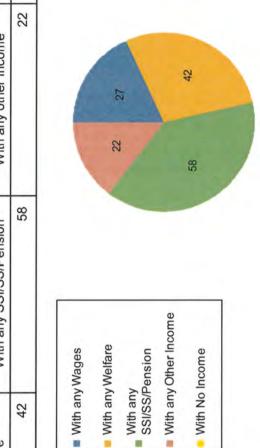
30 25 20 15 5

\$15001 - 20000 \$20001 - 25000

Above \$25000

Distribution by Source of Income as a % of 50058 ** Some families have multiple sources of income **

With any Wages	With any Welfare	With any SSI/SS/Pension	With any other Income	With no Income
27	42	89	22	



42

20

09

40

30

With any Other Income

- With No Income

With any Welfare

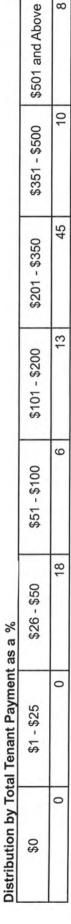
With any SSI/SS/Pension

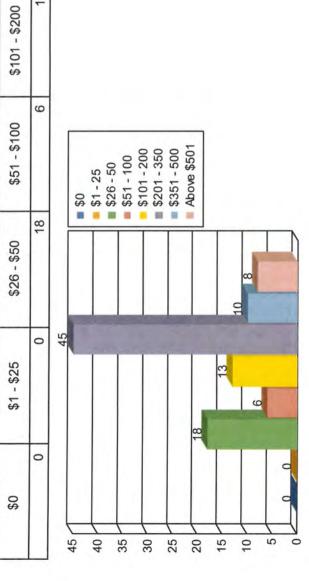
With any Wages

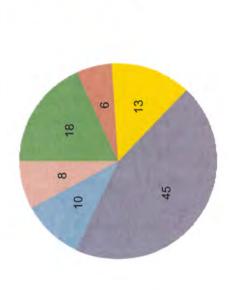
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TTP/Family Type Information







\$101 - 200 \$201 - 350 \$351 - 500 Above \$501

\$0 \$1-25 \$26-50 \$51-100

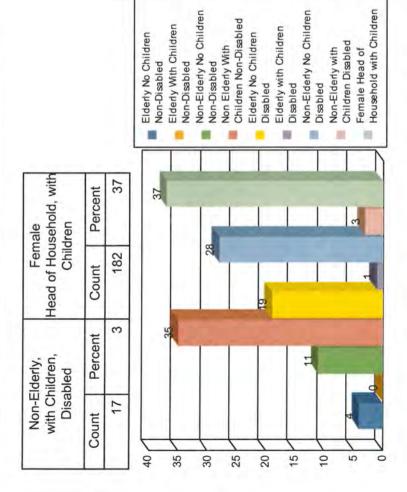
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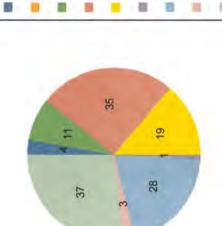
Average Monthly TTP (\$)

	245
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Average Monthly	
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Distribution of Family Type as a %

derly, dren, led	Percent	28
Non-Elderly, No Children, Disabled	Count	138
rly, ildren, oled	Percent	-
Elderly, with Children Disabled	Count	3
Elderly, Children, Disabled	Percent	19
Elderly, No Children Disabled	Count	95
Non-Elderly, with Children, Non-Disabled	Percent	35
Non-Elderly, with Children, Non-Disabled	Count	171
Non-Elderly, No Children, Non-Disabled	Percent	11
Non-Elderly, No Children, Non-Disabled	Count	54
irly, iildren, sabled	Percent	0
Elderly, with Children, Non-Disabled	Count	0
arly, ildren, sabled	Percent	4
Elderly, No Children, Non-Disabled	Count	22





Elderly No Children Non-Disabled	Elderly With Children Non-Disabled	Non-Elderly No Children Non-Disabled	Non Elderly With Children Non-Disabled	Elderly No Children Disabled	Elderly with Children Disabled	Non-Elderly No Children Disabled	Non-Elderly with Children Disabled	Female Head of Household with Children

Average TTP by Family Type (\$)

ad of	with	_	198
Female Head of	Household, with	Children	
Non-Elderly,	with Children,	Disabled	212
Non-Elderly,	No Children,	Disabled	277
Elderly,	with Children,	Disabled	203
Elderly,	No Children,	Disabled	311
Non-Elderly,	with Children,	Non-Disabled	196
Non-Elderly,	No Children,	Non-Disabled	255
Elderly,	with Children,	Non-Disabled	0
Elderly,	No Children,	Non-Disabled	260

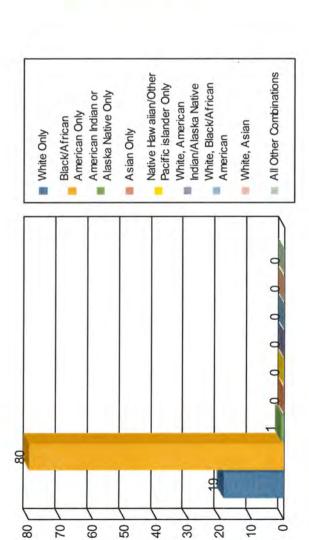
Tuesday, June 27, 2017

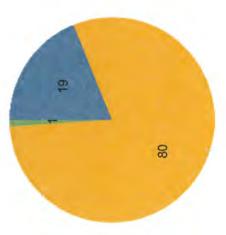
Family Race/Ethnicity

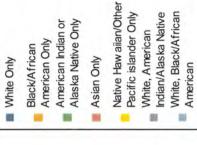
Distribution by Head of Household's Race as a %

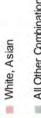
	White, Asian	0
	White, Black/African American	0
	White, American Indian/Alaska Native	0
	Native Hawaiian/Other Pacific Islander Only	0
	Asian Only	0
20 00 00	American Indian or Alaska Native Only	1
, , , , , , , , , , , , , , , , , , , ,	Black/African American Only	80
	White Only	19

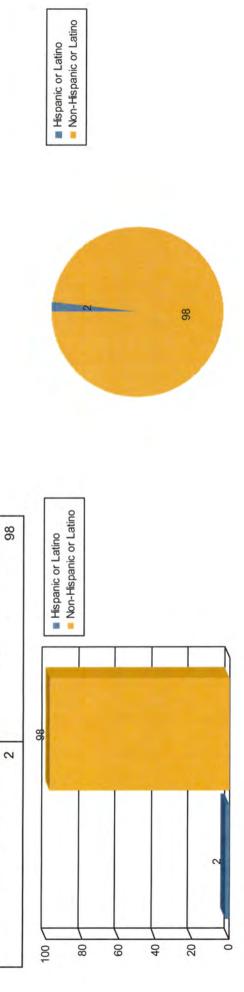
All Other Combinations











Not Hispanic or Latino

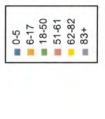
Distribution by Head of Household's Ethnicity as a %

Hispanic or Latino

Household Information

	Distribution by Household Member's Age as a % of Iotal Household Members	
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0 - 5	5	9	17	18 -	- 50	51 - 61	61	62 - 82	82	83+	+
Count	Percent	Count	Percent	Count	Percent	Count	Percent	Count	Percent	Count	Percent
151	16	213	23	306	32	149	16	117	12	6	-







16

15

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35 /

30

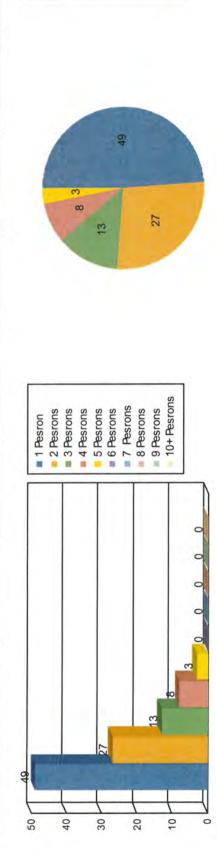
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0-5 6-17 18-50 51-61 62-82 83+

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1 Person 2 P€	Persons	3 Persons	4 Persons	5 Persons	6 Persons	7 Persons	8 Persons	9 Persons	10+ Persons
49	27	13	8	3	0	0	0	0	0



10+ Pesrons

8 Pesrons
 9 Pesrons

5 Pesrons6 Pesrons7 Pesrons

2 Pesrons 3 Pesrons

■ 1 Pesron

4 Pesrons

Total Household Members and Average Size

945	2	493

Distribution by Number of Bedrooms as a % of 50058

Length of Stay Information

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	0	0
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	years	Percent	6
	Over 20 years	Count	43
	0 years	Percent	13
	10+ to 20 years	Count	62
) years	Percent	16
	5+ to 10 years	Count	62
	to 5 years	Percent	14
	2+ to 5	Count	89
,	years	Percent	24
lay as a 10	1+ to 2 years	Count	117
y Length of S	n 1 year	Percent	25
Distribution by Length of Stay as a 70	Less than 1 year	Count	122

Less than 1 year

28 24 20 16

1+ to 2 years 2+ to 5 years 5+ to 10 years



■ 10+ to 20 years ■ Over 20 years

14

12

6

■ 10+ to 20 years ■ Over 20 years

Less than 1 year

1+ to 2 years2+ to 5 years5+ to 10 years





10

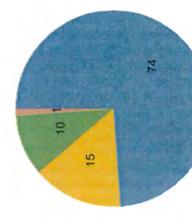


HOUSING CHOICE VOUCHER PROGRAM (HCV)

DEMOGRAPHICS

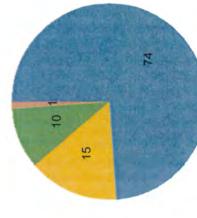
Distribution by Income. Average Annual as a %.

	Very Low Income, 31% - 50% Low Income, 51% - 80% Above Low Income of Median of Median	Count Percent Count Percent Count Percent	332 15 214 10 18
•	ome, 0% - 30%	Percent	74
	Extremely Low Income, 0% - 30% of Median	Count	1613



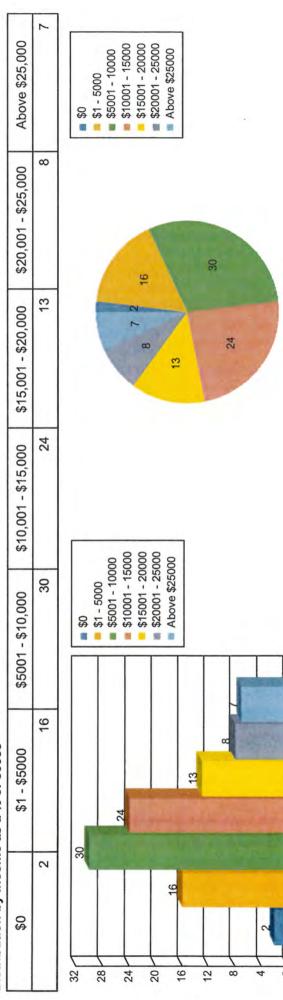
Extremely Low Income

Low IncomeAbove Low Income Very Low Income



|--|--|

Distribution by Income as a % of 50058



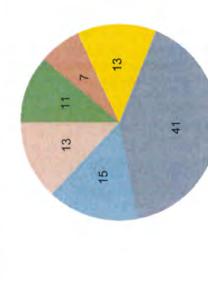
Distribution by Source of Income as a % of 50058 ** Some families have multiple sources of income **

r Income With no Income	32		With No Income
With any other Income		32 33	
With any SSI/SS/Pension	51	With any Wages With any Welfare With any SSI/SS/Pension With any Other Income	No Income
With any Welfare	63	With any Wages With any Welfare With any SSI/SS/Pension SSI/SS/Pension SSI/SS/Pension	- With No I
With any Wages	33	60 60 50 33 33 33	20 10 10

TTP/Family Type Information

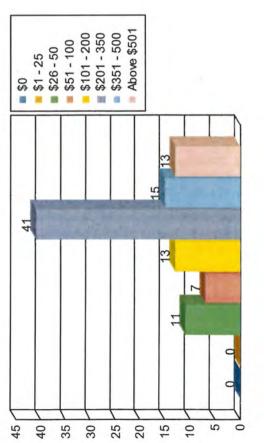
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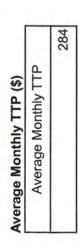
13	15	41	13	7	1	0	0
\$501 and Above	\$351 - \$500	\$201 - \$350	\$101 - \$200	\$51 - \$100	\$26 - \$50	\$1 - \$25	\$0
					as a 10 01 30030	al lellalit rayillelit	Distribution by local reliant rayment as a 100000



\$101 - 200 \$201 - 350 \$351 - 500 Above \$501

\$1 - 25 \$26 - 50 \$51 - 100





derly, Idren, oled	Percent	18
Non-Elderly, No Children, Disabled	Count	397
Elderly, vith Children, Disabled	Percent	1
Elde with Ch Disa	Count	22
Elderly, No Children, Disabled	Percent	15
Elderly, No Childre Disabled	Count	337
Non-Elderly, vith Children, Ion-Disabled	Percent	48
Non-Elderly, with Children, Non-Disabled	Count	1037
Non-Elderly, No Children, Non-Disabled	Percent	10
Non-Elderly, No Children, Non-Disable	Count	209
ırly, iildren, sabled	Percent	0
Elderly, with Children, Non-Disabled	Count	3
arly, ildren, sabled	Percent	3
Elderly, No Children, Non-Disabled	Count	56

Head of Household, with

Non-Elderly, with Children,

Disabled

Children

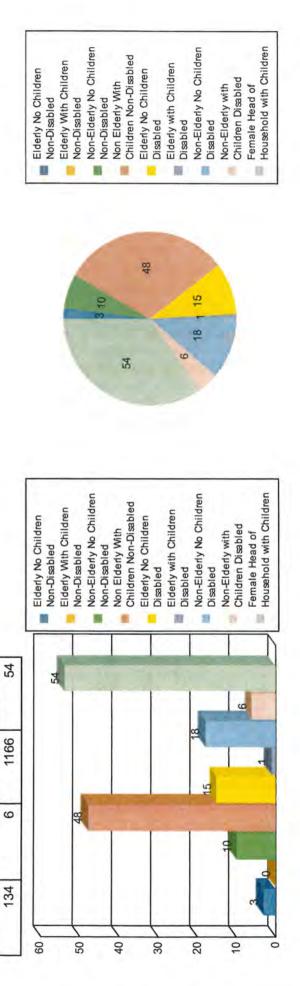
Female

Percent

Count

Percent

Count



Average TTP by Family Type (\$)

4	-		
Female Head of	Household, with	Children	290
Non-Elderly,	with Children,	Disabled	331
Non-Elderly,	No Children,	Disabled	259
Elderly,	with Children,	Disabled	348
Elderly,	No Children,	Disabled	292
Non-Elderly,	with Children,	Non-Disabled	283
Non-Elderly,	No Children,	Non-Disabled	285
Elderly,	with Children,	Non-Disabled	478
Elderly,	No Children,	Non-Disabled	294

Tuesday, June 27, 2017

Distribution by Head of Household's Race as a % of 50058

	White, Asian	0
	White, Black/African American	0
	White, American Indian/Alaska Native	0
	Native Hawaiian/Other Pacific Islander Only	0
	Asian Only	0
e as a 10 01 30030	American Indian or Alaska Native Only	0
stribution by fread of frouseriold's hace as a 10 of 30030	Black/African American Only	84
Stribution by nead	White Only	15

All Other Combinations

84

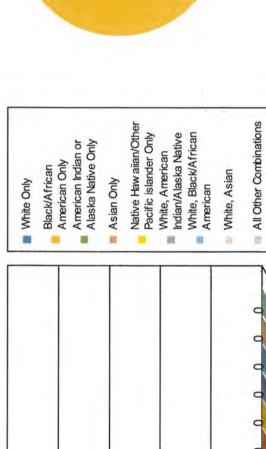
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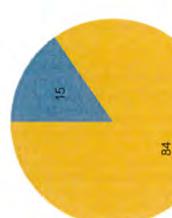
09

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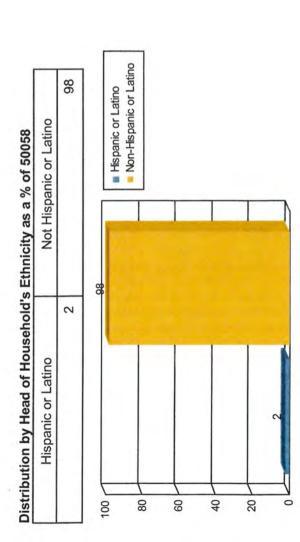
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100





- White Only
- Black/African
 American Only
- Alaska Native Only
- Asian Only
- Native Haw aiian/Other Pacific islander Only
 - White, American Indian/Alaska Native White, Black/African American
- White, Asian
- All Other Combinations



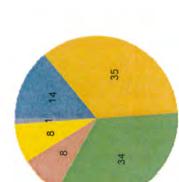


Hispanic or LatinoNon-Hispanic or Latino

Household Information

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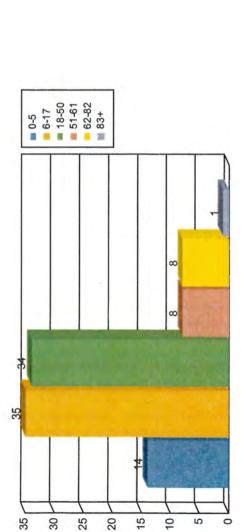
	+	Percent	1
	83+	Count	41
	. 82	Percent	8
	62 - 82	Count	410
Istribution by nouserioid Member's Age as a % of Total Household Members	61	Percent	8
	51 - 61	Count	418
	- 50	Percent	34
	18 -	Count	1743
	6 - 17	Percent	35
		Count	1792
y nousenoid	- 5	Percent	14
ISTIDATION D	- 0	Count	710



18-50 51-61 62-82 83+

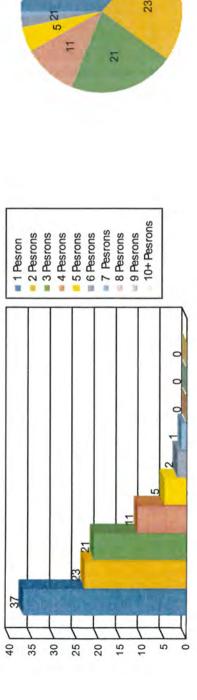
■ 0-5 ■ 6-17

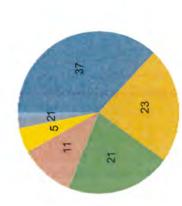


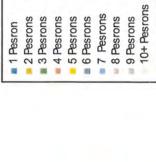


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Distribution by	Distribution by Household Size as a % of 50058	is a % of 50058							
1 Person	2 Persons	3 Persons	4 Persons	5 Persons	6 Persons	7 Persons	8 Persons	9 Persons	10+ Persons
37	23	21	11	5	2	L	0	0	0





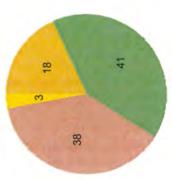


Total Household Members and Average Size

lotal Nulliber of household Merribers	Average nouseiloid Size	Nutriber of Houserloids
5114	2	2177

Distribution by Number of Bedrooms as a % of 50058

5+ Bedrooms					1			
4 Bedrooms	ε			3 18		38		
3 Bedrooms	38	[g		<u> </u>	g	Su		
2 Bedrooms	41	■ 0 BedRooms	1 Bedroom	a 2 Bedrooms	- 4 Bedrooms	= 5+ Bedrooms		Ţ
1 Bedroom	18	41	38					
0 Bedrooms	0	45	40	35	30	25	20	15



■ 5+ Bedrooms

4 Bedrooms

2 Bedrooms3 Bedrooms

0 BedRooms

0

1 Bedroom

10 2

Length of Stay Information

	years	Percent	_
	Over 20 years	Count	23
	0 years	Percent	19
	10+ to 20 years	Count	405
) years	Percent	18
	5+ to 10 years	Count	383
ımilies)	to 5 years	Percent	56
ly assisted fa	2+ to 5	Count	570
50058 (current	years	Percent	17
ay as a % of	1+ to 2 years	Count	372
V Length of St	1 year	Percent	19
Distribution by Length of Stay as a % of 50058 (currently assisted families	Less than 1 year	Count	422



■ 10+ to 20 years ■ Over 20 years

80

12

Less than 1 year

26

24

20 16

28

1+ to 2 years 2+ to 5 years 5+ to 10 years



Less than 1 year

1+ to 2 years 2+ to 5 years 5+ to 10 years

10+ to 20 years
Over 20 years

10



Housing Choice Voucher Landlord Map

Monar East Gaffney (29) Gaffney (105) (18) Buffalo (215) (176) York Hills (E) (3) (3) (150) (FZ) (=) 215 West Springs (3) (215) (%) (221) Arrowwood (43) Spartanburg Whitney 56 191 ights Roebuck 296 Ashl 182 0 290 (129) (417) (262) (10) 358 (296) **(** 417 (T) (146) Five Forks Brookhaven Tryon (7) (7) 414 ylors (364) 176

Spartanburg Housing Authority Housing Choice Voucher Units Map



Rental Assistance Demonstration Program (RAD)



June 18, 2017

Dear Resident:

During the next few weeks you will receive official information from the Housing Authority of the City of Spartanburg (SHA) regarding the Rental Assistance Demonstration Program (RAD). This program involves changes which may occur at your property over the next **three to five years**, or possibly longer in some cases.

SHA recognizes the importance of community input as we move forward in making decisions about our public housing communities. We will be forming a RAD Community Committee, which will consist of 12-15 public housing residents, City of Spartanburg staff, School District 7 staff, SHA staff and other important members of our community. This group will receive support and guidance from a professional company that specializes in convening and facilitating community conversations. We anticipate that the committee will meet approximately four times per year. The purpose of the committee is to ensure that we have the input of people with diverse perspectives who may be affected by the RAD transitions, or who may have valuable contributions in assisting our residents during this transition.

We are currently seeking 12-15 public housing residents who are interested in serving on this committee. You will be expected to attend meetings, receive information about RAD, ask questions, offer suggestions and serve as an informed member of your community. We hope to have 3-4 representatives from the Archibald, Prince Hall, Camp Croft and Victoria Gardens communities. Meetings will generally be held at the SHA office, Parks and Recreation community spaces or other designated locations. Additional meetings will be held at public housing communities when projects impacting that community are being planned. The committee will meet during normal business hours Mon-Fri between the hours of 8:30a.m.-5p.m. over a period of several years.

If you are interested in participation as a representative of your community, please send an email to rad@shasc.org. You must include your name, address, telephone number and a brief statement of why you would be interested in this volunteer opportunity.

Sincerely,

Terril Bates, CEO

The Housing Authority of the City of Spartanburg



RENTAL ASSISTANCE DEMONSTRATION (RAD)

WHY RAD? A RENTAL ASSISTANCE DEMONSTRATION (RAD) OVERVIEW

WHAT IS RAD & WHY IS IT NEEDED?

The Rental Assistance Demonstration (RAD) is a **voluntary program** of the Department of Housing and Urban Development (HUD). RAD seeks to **preserve public housing** by providing Public Housing Agencies (PHAs) with access to more stable funding to make needed improvements to properties.

Public housing units across the country need more than \$26 billion in repairs. HUD refers to these repair costs as **capital needs**. Congress has not provided enough funding for PHAs to keep up with capital needs. As a result, PHAs have had to make tough choices between things like repairing roofs and replacing plumbing—or worse, demolishing public housing. RAD provides PHAs a way to **rehabilitate**, or repair, units without depending on additional money from Congress.



How Does a RAD Conversion Work?

RAD allows PHAs to manage a property using one HUD's funding contracts that are tied to a specific building:

RAD INFORMATION FOR RESIDENTS

SPARTANBURG HOUSING AUTHORITY 2271 S. PINE STREET SPARTANBURG, SC 29302 864-598-6000

E-mail: rad@shasc.org

• Section 8 Project Based Voucher Contracts are 20-years long and are a more stable funding source.

This shift will make it easier for PHAs to borrow money and use low income housing tax credits (LIHTCs) as well as other forms of financing. These private sources of additional money will enable PHAs to make improvements essential for preserving public housing.

PHAs must submit applications to HUD to convert public housing assistance to Project Based Vouchers. The full conversion process takes about 12-18 months from the time HUD approves the PHA application.

WILL A RAD CONVERSION AFFECT MY HOUSING ASSISTANCE?

You will **not lose your housing assistance** and you will **not be rescreened** because of a RAD conversion.

Even though a RAD property can use private money to make big repairs, it will still receive money from HUD. With this subsidy from HUD, PHAs will manage RAD properties. RAD requires that converted properties are owned by the PHA.

WILL A RAD CONVERSION AFFECT MY RENT?

If your building or development is converted to PBV, your rent contribution will most likely be the same as it was under public housing—generally no more than 30% of your household's adjusted gross income.

Since the project-based Section 8 programs also set resident rents at 30% of adjusted income, **most residents will not have rent increases** as a result of a RAD conversion.

However, if you are paying a flat rent in public housing, you will most likely have to gradually pay slightly more in rent over time. In these limited cases, if your rent increases more than 10% <u>and</u> requires you to pay more than \$25 per month in additional rent, your new rent will be phased in over the next 3 or 5 years depending on your PHA's policy.

HOW CAN RESIDENTS BE INVOLVED IN THE RAD PROCESS?

SHA has formed the RAD Community Council (RCC) which is made up of Resident representatives, Community Leaders and Stakeholders.

The RCC will meet quarterly throughout the RAD Conversion process and will keep you informed of all activities and provide an open forum for your input and participation.



DEFINITIONS

- Capital Needs Costs of repairs and replacements beyond ordinary maintenance required to make the housing decent and economically sustainable.
- Housing Choice Voucher (HCV) Rental vouchers that let people choose their own housing in the private rental market.
- Low Income Housing Tax Credits (LIHTC) (pronounced lie-tec) LIHTCs provide the private market with an incentive to invest in affordable rental housing by offering a credit for an investor's Federal taxes.
- **Project-based Vouchers (PBV)** Rental vouchers that are attached to a specific number of units in a building. The voucher stays with the unit even after a tenant moves out. This program is often operated by PHAs
- Project-based Rental Assistance (PBRA) Like in PBV, in this program rental vouchers are tied to a specific building. This program is often operated by private owners.
- **Rehabilitation (or Rehab)** The repairs needed to restore a unit or property to good condition.

The RCC meeting dates will be published and will provide an opportunity for you to discuss the proposed conversion plans, ask questions, express concerns, and provide comments.

HUD requires the PHA to submit your comments and its response to them as part of the RAD application.

The first RCC meeting will be held in July. If you are interested in serving on the RCC, please contact the Housing Authority.

WILL A RAD CONVERSION REQUIRE A CHANGE TO THE PHA PLAN?

HUD considers a RAD conversion to be a "Significant Amendment" to the PHA Plan. Once a PHA is selected to participate, the PHA will have to comply with the resident and public notice, consultation, and public hearing requirements associated with a Significant Amendment before the final RAD conversion is approved.

This means that your **Resident Advisory Board** (RAB) will also be consulted and have an opportunity to make recommendations.

WHEN CAN A PHA START THE RAD CONVERSION PROCESS?

After notifying residents as outlined above, PHAs can apply to HUD to convert assistance under RAD. Many PHA's have already converted their public housing under RAD. Over 185,000 units of Public Housing are currently converting to RAD and over \$2 billion dollars of private funds have been raised to make repairs to public housing.

WILL I HAVE TO MOVE IF MY

HOME OR BUILDING IS REHABBED?

The following SHA properties will be part of the remaining RAD conversions. The properties will be rehabilitated or redeveloped. The conceptual plans for the projects may change as we gather more information including resident opinions; analysis of capital needs of the property; and, financing options to fund the rehabilitation work. The RAD conversion is a lengthy process and we anticipate that it will be up to 5 years to complete redevelopment of all properties.

Archibald Rutledge and Archibald Village
Prince Hall Apartments
Camp Croft Courts
Victoria Gardens

Before RAD



Properties are typically not funded at 100% in Public Housing



In Public Housing, PHAs cannot borrow money to perform necessary repairs



The funding fails to keep up with the deteriorating living conditions of residents



Residents cannot choose to move without losing housing assistance

After RAD



Properties are placed on a more stable Section 8 funding platform



PHAs and owners can more easily borrow money and perform rehabilitation work



The living conditions of residents are improved



Residents may receive a tenantbased voucher, or similar assistance, and move after 1 year in PBV

Choice Mobility and Portability

Under the PBV program, after living in a RAD property for one year; you may request a Housing Choice Voucher. When a voucher is available, SHA will convert your assistance to a tenant based voucher which will allow you to move anywhere in the country.



Prince Hall Apartments is one of SHA Communities that will convert under RAD

WILL RAD INCREASE MY ABILITY TO CHOOSE WHERE I LIVE?

In addition to improved, better quality housing, you will have **greater choice in where to live** through the RAD "choice-mobility option." If you would like to move after your development undergoes a RAD conversion, you may request and receive a Housing Choice Voucher (HCV) as noted above.



RAD RESOURCES

For more information, please refer to the *HUD* RAD website at www.hud.gov/rad, under the 'Program Information' tab.

WILL RAD AFFECT RESIDENT RIGHTS & PARTICIPATION?

Overall, your experience as a resident should not change very much, if at all, due to a RAD conversion. RAD **keeps many of the resident processes and rights** available under public housing, such as the ability to request a grievance process and the timelines for termination notification.

Residents will have a **right to organize** and resident organizations will continue to **receive resident participation funds**, up to \$25 per occupied unit according to their PHA's current policy.

WILL I STILL BE ABLE TO PARTICIPATE IN SELF-SUFFICIENCY PROGRAMS?

If you are a current participant in the Resident Opportunities and Self Sufficiency-Service Coordinators (ROSS-SC) program, you can continue to participate until all of the current program funding is used.

You will also still be able to participate in the Family Self-sufficiency (FSS) program. If your property converts assistance to PBV, you will be automatically moved from the public housing FSS program to the Housing Choice Voucher (HCV) FSS program. The rules in both programs are very similar.

If your property converts assistance to PBRA, you may continue your participation in the FSS program until your current contract of participation ends.



WWW.SHASC.ORG

RAD INFORMATION NOTICE

June 18, 2017

Dear Residents:

This RAD Information Notice serves to advise you that the Housing Authority of the City of Spartanburg (SHA) intends to submit an application to convert the current Public Housing subsidy at the remaining Public Housing Properties to Based Vouchers under the Rental Assistance Demonstration (RAD) Program.

These remaining properties include:

Archibald Rutledge and Archibald Village
Prince Hall Apartments
Camp Croft Courts
Victoria Gardens

It is anticipated that the RAD conversion will consist of substantial rehabilitation of the existing apartments or the redevelopment of new communities. If redeveloped, some of the Project Based Vouchers may be transferred to other locations throughout Spartanburg. The Housing Authority anticipates that it will partner with one or more private Developers to implement the RAD transaction but upon completion, the Developer will no longer be involved. SHA will be the controlling owner and may also be the Property Manager. In some cases there may be Property Managers other than SHA.

If it is necessary for any resident to temporarily relocate during construction, the RAD regulations guarantee the right to return to your current property or to a unit at a new site if RAD vouchers are transferred to other locations. No household can be required to move permanently without the written consent of the resident. However, you may not remain at a property that is scheduled for demolition and must cooperate with the PHA and the Developers in the event that rehabilitation is occurring to the unit that you occupy. If any relocation is required, residents are entitled to certain protections under the RAD requirements and the Uniform Relocation Act (URA). These protections include advance written notice of any required move, advisory services, payment of all relocation costs and other assistance as applicable. The RAD regulations also require that the RAD transaction will be completed consistent with all fair housing and civil rights requirements.

DO NOT MOVE! A resident-initiated move could put any future relocation assistance at risk.





WWW.SHASC.ORG

The conceptual plans for the projects may change as we gather more information including resident opinions; analysis of capital needs of the property; and, financing options to fund the rehabilitation work. The RAD conversion is a lengthy process and we anticipate that it will be up to 5 years to complete redevelopment of all properties.

We are forming a RAD COMMUNITY COUNCIL (RCC) that includes representatives from your property as well as Community Leaders and Stakeholders. We will keep you involved and informed during the RAD process. Attached is a flyer that provides more information about the RAD Program. If you have any further questions, you may contact tbates@shasc.org.

Sincerely,

Terril Bates
Chief Executive Officer
The Housing Authority of the City of Spartanburg









HUD Acronyms

	Common HUD Terms and Acronyms
Acronym	Definition
2LP	Home Affordable Second Lien Program
ABA	Annual Budget Authority (for HAP expenses in the HCV program)
ACA	Annual Community Assessment
ACA	Asset Control Area. FHA Single Family Housing designated area for special property sales initiatives.
ACC	Annual Contributions Contract. Annual Contracts with Public Housing Authorities for payments towards rents, financing debt service and financing for modernization.
ACOP	Admissions and Continued Occupancy Policy
ACRS	Administration's system for tracking requests for administrative services
ACS	American Community Survey
ADA	Americans With Disabilities Act (Section 504)
Adm	Administration (HUD Office of)
AFGE	American Federation of Government Employees. One of two (AFGE, NFFE) HUD employee unions. AFGE has national recognition.
AFFH	Affirmatively Furthering Fair Housing
AFR	Applicable Federal Rate
AFS	Annual Audited Financial Statements
AHAP	Agreement to Enter into a Housing Assistance Payments Contract
AHS	American Housing Survey
AI	Analysis of Impediments (to fair housing); a part of Consolidated Plans
Allocation	Budget Authority transferred from one agency
Allotment	Authorization by authorized employee to subordinates to incur obligations
AMP	Asset Management Project
Antideficiency	Prohibits obligations or expenditures prior to appropriations or in excess of apportionment
APICs	America's Private Investment Companies
APP	Annual Performance Plan
APPS	Active Partners Performance System
Apportionment	OMB distribution of authorized (appropriated) funds
Appropriations	Statutory authority permitting agency to incur obligations
APR	Annual Performance Report (Annual Progress Report for homeless programs)
ARAMS	Automatic Renewal and Amendment Management Subsystem
ARRA	American Recovery and Reinvestment Act
BEDI	Brownfields Economic Development Initiative. Grants, connected with 108 guaranteed loans to
	improve security of viability of projects.
BLI	Budget Line Item (in LOCCS)
BLS	Bureau of Labor Statistics, U.S. Department of Labor
BOSS	Budget Outlay Support System
BRI	Brownfields Redevelopment Initiative. Interagency initiative addressing financial and legal risks of
	brownfield clean-up and redevelopment.
Brownfields	Vacant or underutilized industrial and commercial properties that are environmentally contaminated
Budget Authority	Legal authority to enter into financial obligations
CBD	Commerce Business Daily
CDBG	Community Development Block Grant (CPD program)
CEF	Community Empowerment Fund; administered by CPD
CFCF	Capital Fund Education and Training Community Facilities
CFFP	Capital Fund Financing Program

CEC	CI. CE. 110CC (HID OCC - 0
CFO	Chief Financial Officer (HUD Office of)
CFP	Capital Fund Program
CFR	Code of Federal Regulations
CHAS	Comprehensive Housing Affordability Strategy
CHDO	Community Housing Development Organization. Nonprofit housing provider receiving minimum of
	15% of HOME Investment Partnership funds
CHRB	Community Housing Resource Board. Organization assisting with voluntary compliance with fair
	housing laws.
CIO	Chief Information Officer (HUD Office of)
CIR	Congressional and Intergovernmental Relations (HUD Office of)
CITI	Correcting Incorrect Tenant Identifiers
CLPHA	Council of Large Public Housing Authorities
CMHI	Cooperative Management Housing Insurance Fund. One of four FHA funds
CO	Contracting Officer
CoC	Continuum of Care approach to assistance to the homeless
COCC	Central Office Cost Center
Continuum of	E 1 1 1 months of the second o
Care	Federal program stressing permanent solutions to homelessness
COE	Army Corps of Engineers
Con Plan	Consolidated Plan; a locally developed plan for housing assistance and urban development under
	the Community Development Block Grant and other CPD programs
Contract Authority	Statutory authority. Budget authority permitting contracting or obligations prior to an appropriation
	for payment.
COOP	Continuity of Operations
CPD	Community Planning and Development (HUD Office of)
СРО	Chief Procurement Officer (HUD Office of)
CPU	Cost Per Unit (Total Cost/Numer of Units)
CSI	Community Strategies Institute
DAP	Development Application Processing (FHA - Multifamily Housing)
DAP	Downpayment Assistance Program (FHA - Single Family Housing)
DARTS	Departmental Accounts Receivable Tracking/Collection System
Data Warehouse	Information system storing HUD program and operational data
Davis Bacon	Statutory requirement that persons working on federally assisted projects be paid at least minimum
But is Buton	prevailing wage rates.
DCR	Debt Coverage Ratio (NOI/Hard Debt)
DE	Direct Endorsement. Program permitting lender processed and endorsed FHA mortgages.
DEC	Departmental Enforcement Center
DGMS	Departmental Grants Management System
DHAP	Disaster Housing Assistance Program (HCV Program)
DM	Data Mart
DOFA	Date of Full Availability
DOT	Declaration of Trust
DSCR	Debt Service Coverage Ratio
DT	Delivering Together
DUNS	Dun and Bradstreet Numbering System
EA	Environmental Assessment. Analysis to determine affect of a project on the environment. May lead
	to an Environmental Impact Statement (EIS).
EC	Enforcement Center (formally called Departmental Enforcement Center)
EC	Enterprise Community
ED	Executive Director
LU	Executive Director

EDA	Economic Dayslanmont Administration (nort of Dant of Commerce)
EDA	Economic Development Administration (part of Dept. of Commerce)
EDI	Economic Development Initiative (CPD program)
EDSC	Elderly/Disabled Service Coordinator
EDSS	Economic Development and Supportive Services (CPD program)
EEO	Equal Employment Opportunity
EGI	Effective Gross Income (GPR - Vacancy Loss + Other Income = EGI)
EHOP	Equal Housing Opportunity Plan. Plan developed by Public Housing Agencies for use in Sec. 8 and
	Moderate Rehabilitation programs.
EIS	Executive Information System. Designed for senior management for analysis
EIS	Empowerment Information System. Programmed reports for top executives
EIS	Environmental Impact Statement. Analysis of environmental impacts of a proposed project.
EIV	Enterprise Income Verification
EMAD	Econmic and Market Analysis Division
EMM	Executive Management Meeting
EPA	U.S. Environmental Protection Agency
EPACS	(HUD) Executive Performance Accountability and Communication System (for performance plans for Senior Executives)
EPC	Energy Performance Contracting
EPIC	Energy Performance Information Center
EPLS	Excluded Parties List System
EPPES	Employee Performance Planning and Evaluation System. Used to measure/rate employee job
LITES	performance.
ESG	Emergency Shelter Grants (CPD program)
EVS	Employee Viewpoint Survey
EZ	Empowerment Zone
F47	see MFIS
FA	Financial Analyst
FAIR	Federal Activities Inventory Reform (FAIR) Act of 1998
Fair Housing Act	1968 act (amended in 1974 and 1988) providing HUD Secretary with fair housing enforcement and
	investigation responsibilities
Fannie Mae	See FNMA
FAR	Federal Acquisition Regulation
FASPHA	Financial Assessment Subsystem
FASS	Financial Assessment Subsystem
FBCO	Faith-Based and Community Organizations
FDS	Financial Data Schedule
FEMA	Federal Emergency Management Administration
FERA	Front-End Risk Assessments (FERAs) are documented reviews by management of a component's
FERA	susceptibility to waste, fraud, abuse and mismanagement. FERAs are conducted on new or
	sustantially revised programs or administrative functions.
EEC	
FFS	Federal Financial System
FFY	Federal Fiscal Year Federal Haveing Administration (HUD Office of Haveing)
FHA	Federal Housing Administration (HUD Office of Housing)
FHAP	Fair Housing Assistance Program (FHEO program). Program assisting state/local government with
FUEO	processing fair housing complaints.
FHEO	Fair Housing and Equal Opportunity (HUD Office of)
FHIP	Fair Housing Initiatives Program (FHEO program). Program to assist state/local government, community groups and housing resource boards to combat housing discrimination.

FHLBB	Federal Home Loan Bank Board
FHLMC	Federal Home Loan Mortgage Corporation. Federally chartered stockholder owned corporation
TILLIVIC	supporting secondary market for conventional mortgages.
FLRA	Federal Labor Relations Authority
FMC	Financial Management Center (Section 8; under PIH)
FMD	Financial Management Division (Public Housing)
FMR	Fair Market Rent (maximum rent for Section 8 rental assistance)
FMS	Facilities Management Specialist
FNMA	Federal National Mortgage Association. Federally chartered, stockholder owned corporation
FINIVIA	supporting secondary market for FHA, VA and conventional mortgages.
FOIA	Freedom of Information Act
FONSI	Finding of No Significant Impact. Environmental Assessment finding that a project will not
TONSI	significantly affect the quality of human life.
FPM	Field Policy and Management (HUD Office of)
Freddie Mac	See FHLMC
FSI	Financial Systems Integration
FSS	Family Self-Sufficiency program
FTE	Full-time equivalent (employee) (2080 hours of paid employment)
FUP	Family Unification Program
FWG	Field Working Group
FY	Fiscal year
GI	General Insurance Fund (one of four FHA insurance funds)
GIMS	Grants Interface Management System
Ginnie Mae	(HUD) Government National Mortgage Association
GIS	Geographic Information System
GMC	Grants Management Center (under Public and Indian Housing)
GMP	Grants Management Process
GMS	Grants Management System
GNND	Good Neighbor Next Door-program for sale of Single Family Properties in revitalization areas to
	law enforcement officers, firefighters, emergency medical technicians and teachers in order to
	improve neighborhood security
GPO	Government Printing Office
GPR	Gross Potential Rent (Number of Units x Monthly Rent x 12 (months/annual) = GPR)
GPRA	Government Performance and Results Act. Requires Federal Agencies to establish performance
	standards and report on results.
GSA	General Services Administration
GTM	Government Technical Monitor (for contracts)
GSE	Government Sponsored Enterprises (Fannie Mae and Freddie Mac)
GTR	Government Technical Representative (for contracts)
HAMP	Home Affordable Modification Program
HAP	Housing Assistance Payments
HAP	Housing Assistance Plan. Housing plans required by CDBG program.
HARP	Home Affordable Refinance Program
HART	HUD's Assistance and Recovery Team
HCA	Housing Credit Agency
HCA	Housing Counseling Agency
HCV	Housing Choice Voucher
HERA	Housing and Economic Recovery Act
HERFORU	HEREMS Field Office Reporting Utility aka HEREMS

HFA	Housing Finance Agency. State or local agencies responsible for financing and preserving low/mod
пга	housing within a state.
HHS	Health and Human Services (U.S. Department of)
HIFMIP	HUD Integrated Financial Management Improvement Project
HIPRS	HUD Integrated Performance Reporting System (HIPRS) application tracks and reports
HIFKS	accomplishments on the national Management Plan goals in Headquarters and the local goals in the
	Field offices.
HMDA	Home Mortgage Disclosure Act. 1975 Act, amended 1989, requires mortgage lending institutions to
HMDA	collect and disclose information on their lending practices.
HOC	Homeownership Center (FHA - Single Family Housing field structure)
HOME	Home Investment Partnerships (CPD program)
HOPE VI	Program for Revitalization of Severely Distressed Public Housing (PIH program)
HOPWA	Housing Opportunities for Persons with AIDS (CPD program)
HQS	Housing Quality Standards
HUD	U.S. Department of Housing and Urban Development
HUDCAPS	HUD Central Accounting Processing System
HUDCLIPS	HUD Client Information and Policy Systems
HUDstat	Internal Reporting System
HUD-VASH	HUD-Veterans Affairs Supportive Housing program
HUSM	HUD Utility Schedule Model
IBS	Integrated Business System
ICDBG	Indian Community Development Block Grant program
IDA	Individual Development Account
IDIS	Integrated Disbursement and Information System (CPD system)
IG	Inspector General (HUD Office of)
IHA	Indian Housing Authorities
IHBG	Indian Housing Block Grants program
IMS or (IMS-PIC)	Inventory Management System
IPA	Independent Public Accountant
IPA	Intergovernmental Personnel Act. Permits temporary assignment of employees to public and private sector.
IPIA	Improper Payments Information Act
IRR	Internal Rate of Return
IRV	Traditional method of determing property values (NOI/Cap Rate = Value)
IT	Information Technology
ITIM	Information Technology Investment Management
LAS	Loan Accounting System; direct loans
LASS	Lender Assessment Subsystem
LDRS	(HUD) Leadership Development Recognition System (incentive awards system for executives,
LDRS	managers and supervisors)
LGBT	Collectively refers to the lesbian, gay, bisexual and transgender community
LIHTC	Low Income Housing Tax Credit
LM	Loan Management
LMR	Labor Management Relations
LOCCS	Line of Credit Control System
LDP	Limited Denials of Participation
LR	Labor Relations (usually in reference to HUD programmatic compliance with Davis-Bacon and
	related Acts)
MAHRA	Multifamily Assisted Housing Reform and Affordability Act of 1997

MAP	Multifamily Accelerated Processing (FHA-Multifamily Housing process)
MAPS	Monitoring and Planning System
MARS	Multifamily Accounting Reporting and Servicing System aka CSMS; HUD-held loans
MBA	Mortgage Bankers Association
MBE	Minority Business Enterprise
MBS	Mortgage-Backed Securities (for secondary market issued by Ginnie Mae)
MDDR	Multifamily Delinquency and Default Reporting
MFHRHIIP	Multifamily Housing Rental Housing Integrity Improvement Project
MFIS	Multifamily Insurance System aka F47-insured loans
MHA	Making Home Affordable
MIS	Management Information System
MLIS	Mortgage Lending Information System
M&M	Management and Marketing. Single Family program to manage and market acquired properties
	using contractors.
MMIF or MMI	Mutual Mortgage Insurance Fund (one of four FHA funds)
MSPB	Merit Systems Protection Board. Independent agency which hears and adjudicates federal
	employees' allegations of abuse of merit principles.
MOU	Memorandum of Understanding
MTCS	Multifamily Tenant Characteristics System
MTW	Moving to Work
NACO	National Association of Counties
NAHASDA	Native American Housing Assistance Self-Determination Act
NAHB	National Association of Home Builders
NAHRO	National Association of Housing and Redevelopment Officials
NAPA	National Academy of Public Administration
NAR	National Association of Realtors
NAREB	National Association of Real Estate Brokers
National	
Partnership for	Formally known as NPR (National Performance Review). Review of federal government operations
Reinventing	resulting in recommendations for improvement.
Government	Township and the second of t
NCHS	National Center for Health Statistics
NCSBCS	National Conference of States on Building Codes and Standards
NED	Non-Elderly Disabled
NEPA	National Environmental Policy Act
NFC	National Finance Center
NFFE	National Federation of Federal Employees (one of 2 employee unions in HUD)
NGMS	Next Generation Management System
NIBS	National Institute of Building Sciences
NOFA	(HUD) Notice of Funding Availability
NOI	Net Operating Income (EGI - Operating Expenses = NOI)
NPV	Net Present Value
NRP	Nuisance Remedy Program
NSF	National Science Foundation
NSP	Neighborhood Stabilization Program
NTO	National Tenant's Organization
OCHCO	Office of the Chief Human Capital Officer
ochco	
ODEEO	(HUD) Office of Departmental Equal Employment Opportunity

Officer Next	HUD sale of Single Family Properties in revitalization areas to police officers in order to improve
Door/OND	neighborhood security. Now Good Neighbor Next Door (GNND)
OFFP	Operating Fund Financing Program
OFND	Operating Fund Program Operating Fund Program
OGC	(HUD) Office of General Counsel
OHHLHC	(HUD) Office of Healthy Homes and Lead Hazard Control
OIG	Office of Inspector General
OLHC	See Office of Healthy Homes and Lead Hazard Control
OLR	(HUD) Office of Labor Relations-now OLSE
OLSE	(HUD) Office of Labor Standards and Enforcement
OMB	U.S. Office of Management and Budget
OMB Circular A-	
76	Policies and procedures to determine if work should be contracted or performed in-house
OMB Circular A-	Policies for Federal Departments for establishing and maintaining internal controls in program and
102	administrative activities
OMHAR	(HUD) Office of Multifamily Housing Assistance Restructuring
ONAP	Office of Native American Programs
Operating	Payments authorized by the U.S. Housing Act of 1937 for operating costs of low-rent public
Subsidies	housing projects.
OPIIS	Online Property Integrated Information Suite formerly NASS
OPM	Office of Personnel Management
OPPLI	Office of Policy, Program, and Legislative Initiatives
Outlay	Measure of government spending for budget purposes. Any type of funds used to liquidate a federal
	obligation.
OSDBU	(HUD) Office of Small and Disadvantaged Business Utilization
P&F	program and funding (budget table)
PACS	HUD Performance Accountability and Communication System (for managers and supervisors)
PAE	Participating Administrative Entity. Organization eligible to implement mortgage restructuring and rental assistance sufficiency (Restructuring) Plans. (multifamily housing assistance restructuring)
PAS	Program Accounting System; grants
PASS	Physical Inspection Assessment Subsystem
PATH	Partnership for Advancing Technology in Housing (PD&R program)
PATH	Prevention Assistance and Temporary Housing (Homeless program)
PBCA	Performance Based Contract Administrator
PBVP	Project-Based Voucher Program
PEL	Project Expense Level
PD	Property Disposition. Disposition of real property.
PD	Position Description. Description of the functions of a position
PD&R	Policy Development and Research (HUD Office of)
PFS	Performance Funding System. Formula used to calculate the amount of operating subsidies required
113	by each PHA to operate it's public housing.
PFS	Pre-Foreclosure sale (REO program)
PHA	Public Housing Authority
PHARS	Public Housing Authority Public Housing Authority Recovery and Sustainability Initiative
PHAS	Public Housing Authority Recovery and Sustainability Influence Public Housing Assessment System (under REAC)
PHDEP	Public Housing Assessment System (under REAC) Public Housing Drug Enforcement Program (PIH program)
PHMAP	
	Public Housing Management Assessment Program (under PIH)
PHRS	Public Housing Revitalization Specialist

PIC Public and Indian Housing Information Center PIH Public and Indian Housing (HUD Office of) PILOT Payment in Lieu of Taxes PJs Participating Jurisdictions (in HOME program) PMS Portfolio Management Specialist (Public and Indian Housing) PMS Property Management System (Multifamily) POST PIH One Stop Tool PTR Post Technical Reviews PUM Per Unit Month PV Present Value QHWRA Quality Housing and Work Responsibility Act QMR (HUD) Quality Management Review program (for oversight of field operations) RAD Rental Assistance Demonstration RAMPS Recovery Act Management and Performance System REAC (HUD) Real Estate Assessment Center REAP Resource Estimation and Allocation Process (under Chief Financial Officer) REMIC Real Estate Mortgage Investment Conduit (under Ginnie Mae) REMS Real Estate Management System (under REAC) Rent Supplement Payments to owners of private housing on behalf of qualified low income tenants. (Housing Urban Development Act of 1965). Rental Rehabilitation REO real estate owned (in reference to defaulted FHA-insured properties) Reservation Set-aside of funds for a particular program initiative. RESPA Real Estate Settlement Procedures Act. Requires lenders to provide borrowers under Federal mortgage insurance programs to receive specific loan transaction information. RHF Replacement Housing Factor RHIIP Rental Housing Integrity Improvement Project	nd
PILOT Payment in Lieu of Taxes PJs Participating Jurisdictions (in HOME program) PMS Portfolio Management Specialist (Public and Indian Housing) PMS Property Management System (Multifamily) POST PIH One Stop Tool PTR Post Technical Reviews PUM Per Unit Month PV Present Value QHWRA Quality Housing and Work Responsibility Act QMR (HUD) Quality Management Review program (for oversight of field operations) RAD Rental Assistance Demonstration RAMPS Recovery Act Management and Performance System REAC (HUD) Real Estate Assessment Center REAP Resource Estimation and Allocation Process (under Chief Financial Officer) REMIC Real Estate Mortgage Investment Conduit (under Ginnie Mae) REMS Real Estate Management System (under REAC) Rent Supplement Payments to owners of private housing on behalf of qualified low income tenants. (Housing Urban Development Act of 1965). Rental Rehabilitation REO real estate owned (in reference to defaulted FHA-insured properties) Reservation Set-aside of funds for a particular program initiative. RESPA Real Estate Settlement Procedures Act. Requires lenders to provide borrowers under Federal mortgage insurance programs to receive specific loan transaction information. RHF Replacement Housing Factor	nd
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T E	oan or
T E	
RFP Request for Proposals. Used to solicit proposals for contracts under the negotiated procurement method.	nt
RFQ Request for Quotations. Used to solicit price quotes under the simplified acquisition procured method.	ent
RIF Reduction In Force. Action by management to reduce or adjust an agency's workforce.	
RMI Removed from Inventory	
ROI Rate on Investment (Cash Flow/Initial Investment)	
ROSS Resident Opportunity and Supportive Services	
S+C Shelter Plus Care	
S&E salaries and expenses appropriation	
SAC Special Applications Center (under PIH)	
SAMA Site Appraisal and Market Analysis. Required for commitment of FHA mortgage insurance of	most
Multifamily Projects and large subdivisions.	
SAVE Systematic Alien Verification for Entitlements Program	
Schedule A Excepted appointment for positions which are not practical to examine	
Schedule B Excepted appointment to positions for which there is not competitive exams	
Schedule C Appointment exempt from competitive procedures for individuals involved in setting Preside	
policies or serving in confidential positions reporting to policy makers.	tial
SCS2 Strong Cities, Strong Communities	tial

Section 3	Obligates PHAs to afford resident access to jobs and contracting opportunities created by federal funding
Section 5(h)	Permits PHAs to sell all or part of a public housing development to eligible residents
Section 8	Housing Assistance Payment Program (Housing and Community Development Act of 1974)
Section 8	Housing Choice Voucher Program (Housing and Community Development Act of 1974)
Section 8(a)	Small Business Act authorizing SBA to enter into contracts with other federal agencies for goods
	and services. SBA then subcontracts work with eligible small firms.
Section 8 FMC	Section 8 Financial Management Center (under PIH)
Section 9	
Operating	See Operating Subsidies
Subsidies	
Section 184	Loan Guarantee Program
Section 202	Loans for construction/rehab of housing for the elderly or handicapped
Section 203	Basic FHA Single Family mortgage insurance program.
Section 108	Section 108 Loan Guarantee Program (under CPD)
Section 202/811	Programs for housing assistance to the elderly and people with disabilities
Section 207	Basic FHA multifamily insurance program
Section 221(d)(2)	FHA Single Family Mortgage insurance for low/moderate income families
Section 221(d)(3)	FHA mortgage insurance for Multifamily housing for low/moderate income families.
Section 223(e)	FHA mortgage insurance with housing in older declining neighborhoods
Section 223(f)	FHA mortgage insurance to refinance existing multifamily housing
Section 231	Mortgage insurance for housing constructed or rehabilitated primarily for elderly persons
Section 235	FHA single family mortgage insurance with subsidies on interest for low/moderate income families
Section 236	FHA multifamily mortgage insurance with subsidies on interest for low/moderate income projects
SEMAP	Section 8 Management Assessment Program
SES	Senior Executive Service. Personnel/Payroll system for executives. (Civil Service Act of 1978)
SHP	Supportive Housing Program
SLR	Subsidy Layering Review
Source Evaluation	Group of HUD officials responsible for reviewing proposals on competitive contracts of more than
Board	\$500,000
Special Risk	One of four FHA funds used primarily for higher risk programs (eg. Section 235; Section 223(e)
Insurance Fund	One of four FHA funds used primarily for higher risk programs (eg. Section 255, Section 225(e)
SRI	Special Risk Insurance Fund (of FHA)
SRO	Single-Room Occupancy. Mortgage insurance under Section 221(d) for single room apartments.
STARS	System for tracking calls requesting computer-related assistance
START	Neighborhood Networks Strategic Tracking and Reporting Tool
Super NOFA	HUD's consolidated approach to issuance of Notices of Funding Availability
TAC	Technical Assistance Center (REAC Helpdesk)
TANF	Temporary Assistance to Needy Families
TARC	Troubled Agency Recovery Center (under PIH)
TASS	Tenant Assessment Subsystem
TDAT	Tribal Directory Assessment Tool

.

TDHEs	Tribally Designated Housing Entities
TEAPOTS	Title VIII Paperless Office and Tracking System (FHEO system)
Title I (HCD 1974)	Title I of the Housing and Community Development Act of 1974 (CDBG) authorized CDBG
Title I (NHA	Title I of the National Housing Act of 1937 provided FHA insurance for home improvements and
1937)	mobile homes.
Title VI	Loan Guarantee Program
TLI	Targeted Lending Initiative (of Ginnie Mae)
TRACS	Tenant Rental Assistance Certification System
Turnkey	Completed housing unit initially financed and constructed by private sponsor and purchased by PHA
UEL	Utilities Expense Level
UFAS	Uniform Federal Accessibility Standards
UMA	Unit Months Available
UML	Unit Months Leased
UNP	Formerly known as UNA Unrestricted Net Assets will now be referred to as Unrestricted Net Position
UPCS	Uniform Physical Condition Standards
USDA	U.S. Department of Agriculture
USHA	United States Housing Act of 1937
VA	Veterans Affairs (U.S. Department of)
VASH	HUD-Veterans Affairs Supportive Housing Program
VAWA	Violence Against Women Act and Department of Justice Reauthorization Act of 2005
VCA	Voluntary Compliance Agreement. Conciliation agreement signed by a complainant to resolve a complaint.
VMS	Voucher Management System
WASS	Web Access Security Subsystem
Youthbuild	HUD program to promote apprenticeships for needy youth in building trades



CONFLICT OF INTEREST DISCLOSURE FORM

I,	_, a Commissioner of the Spartanburg
Housing Authority (SHA), hereby acknowledge that I have been	en furnished a copy of the SHA's Conflict
of Interest Disclosure Statement. The Conflict of Interest Disclo	osure Statement has been reviewed by me.
I agree to abide by all of the terms of the statement and agr	ee to report, via this Conflict of Interest
Disclosure Form, at least annually, any conflicts or potential	conflicts to SHA's Executive Director. I
further understand that violation of the Conflict of Interest Stat	ement, as set forth by this document, will
be subject to investigation and review by the Executive Director	r for appropriate action.
Select One (1):	
☐ I do not have anything to disclose.	
☐ Yes, I would like to declare the following so that the Ex	xecutive Director can review and make a
determination regarding possible conflict(s):	
_	
Any Board member, failing to disclose Conflicts of Interest of subjected to legal action, leading up to and including prosecution	-
Signature	Date

Reminder

If at any time there is a matter under consideration which may constitute a direct or indirect Conflict of Interest, it is your obligation to disclose the facts to the Executive Director, to abstain from voting and to refrain from using your personal interest on the matter.



THE HOUSING AUTHORITY OF THE CITY OF SPARTANBURG BOARD OF COMMISSIONERS FOOD PREFERENCE FORM

Name						
Eating Lifestyle				an k cable/no spec		Diabetio
Allergies/Sensitivities						
Do you have any	food allergies	;?	Ye	s1	No	
If yes, please list f	oods and rea	ction				
Do you have any	food intolera	nces or se	nsitivities? _	Yes	No	
If yes, please list f	oods and rea	ction				
<u>Preferences</u>						
Sandwich Preference (Please circle or fill out)	Turkey	Ham	Tuna	Roast Beef	Chicken	Veggie
(Flease Circle of fill out)	Other					
Beverage Preference (Please circle)	Water	Tea – H	ot or Cold	Soft Drink	Diet Fru	it Juice
Savor Preference (Please circle)	Spicy	Bland	Seasoned	Noı	oreference	
Snack Preference						
Dessert Preference						



Form SHA-MIS-EquipInOut Revision 20120404

IT Equipment Check-Out/Check-In

Purpose	This is an internal form used for the reques equipment may either be a permanent or te					
Requirements	 Form must be signed by the person (Requestor), the authorized IT staff equipment and the head of the MIS Equipment must be returned in the normal wear and tear withstanding supervisor are liable for any loss or Equipment must be utilized within and company policies. Equipment must be surrendered to 	member Departm condition Request damages the Accep	delivering the ent. In it was delivered, for and Requestor's to equipment. In the otable Use Guidelines			
Submittal	 Requestor will be required to sign that any equipment. The form will be ret 		-			
Dates Needed	Equipment ID					
Requestor	Supervisor					
Position/Title _	Position/Title					
Equipment Neede	ed &Reason for Use:					
in good working or purposes and with	ledges personal responsibility for the equipment der. Requestor agrees to adhere to the use of equ in the company acceptable use policies only.					
User Signature _		Date				
Delivered By		_				
Authorized By _		_				
Returned Accepte	ed By:	_				
Notes:						



WWW.SHASC.ORG

CODE OF CONDUCT

Date:	
I do acknowledge that on the above date, I,	received the
The successful business operation and reputation of the Spartanburg Housing Authority (SHA) is principles of fair dealing and ethical conduct of our employees. Our reputation for integrity and except careful observance of the spirit and letter of all applicable laws and regulations, as well as scrupulation the highest standards of conduct and personal integrity.	llence requires
Therefore, it is essential that the Authority establish appropriate ethical standards to guide its performance of their duties, so that there will not exist, nor appear to exist, a conflict between prival public responsibilities.	
Employees will not solicit, nor accept, gifts, gratuities, or loans from organizations, business individuals with whom he/she has official relationships on business of the Housing Authority. These not intended to prohibit the acceptance of articles of negligible value, which are distributed generall employees from obtaining loans from regular lending institutions. It is particularly important the contracting officers, and procurement officers guard against relationships, which might be construed favoritism, coercion, unfair advantage or collusion.	limitations are y, nor prohibit hat inspectors,
No employee is allowed to acquire an interest in any contract at a time when he/she has reason his/her interest will be affected either by his/her official actions or by the official actions of the Housing	
An employee who has a financial interest in a business or activity that he/she has reason to believe me by his/her official actions or by the actions of the Housing Authority will make disclosure of the exact value of his/her interest in writing to the Executive Director in order that an opinion regarding the printerest can be officially obtained. Any employee who has such an interest shall disqualify himse participating in any official action directly affecting this interest.	act nature and ropriety of this
Misconduct or violation of this code of conduct will not be tolerated and may result in disciplinary ac including dismissal.	tion, up to and
By signing this statement, I acknowledge that I:	
 Have read and understand the Code of Conduct; 	
 Understand my responsibility not to engage in behavior mentioned in the Cod Conduct; 	e of
 I understand violation of the Code of Conduct will not be tolerated and may redisciplinary action, up to and including dismissal. 	esult in
Print nameSign name	